

**AGENDA: 6:00pm**

1. Call to Order/Roll Call
2. HWDSB Land Acknowledgement
3. Approval of the Agenda
4. Review of the Committee Workplan
5. Analysis of Heating, Ventilation and Cooling in Schools
6. Enrolment Summary as at October 31, 2025
7. Interim Financial Report as of November 30, 2025
8. Capital Projects Update
9. Key Parameters and Assumptions to Guide the Development of the 2026-2027 Budget (Generative Discussion)
10. Budget Priorities to Guide the Development of the 2026-2027 Budget Consultation
11. Adjournment and Resolution into Private Session as per the *Education Act*, Sub Section 207(2)
  - a) the security of the property of the board;
  - c) the acquisition or disposal of a school site;

F&F Agenda Items	
Cmt Mtg Date	Public
<b>Sept. 23</b>	Review annual work plan
	Average Secondary Class Size
	Capital Projects Update
	2025 Capital Priorities Projects Submission
	Queensdale Gymnasium Project Update
	Billy Green Gymnasium Project Update
<b>Oct. 21</b>	Elementary Enrolment Update
	Secondary Enrolment Update
<b>Nov. 25</b>	Average Elementary Class Size
	Final Financial Report - August 31, 2025
	Consolidated Financial Statements
<b>Dec. 16</b>	Analysis of Heating, Ventilation, Cooling in Schools
	Enrolment Summary as at October 31, 2025
	Interim Financial Report as of November 30, 2025
	Capital Projects Update
	Key Parameters and Assumptions to Guide the Development of the
	2026-2027 Budget (Generative Discussion)
	Budget Priorities to Guide the Development of the 2026-2027
	Budget Consultation
<b>Jan. 13</b>	Key Parameters and Assumptions to Guide the Development of the
	2026-2027 Budget
	Budget Priorities to Guide the Development of the 2026-2027
	Budget Consultation
	Queensdale Gymnasium Project Update
	Billy Green Gymnasium Project Update
<b>Feb. 24</b>	Budget
<b>Mar. 31</b>	Capital Projects Update
	2026-2027 School Based Staffing Projections
	Interim Financial Report as of February 28, 2026
<b>Apr. 14</b>	Long Term Facilities Plan Update - Accommodation Strategy
	Schedule
	2026-2027 Non-School Based Staffing Projections
	2026-2027 Core Education Funding (if released)
<b>May. 5</b>	2026-2027 Budget Development
	Enrolment Summary as at March 31, 2026
<b>May. 26</b>	Long Term Facilities Plan Update
	Community Use of Schools Rental Rates
	Interim Financial Report as of April 30, 2026
	2026-2027 Budget Development
<b>Jun. 2</b>	Capital Projects Update
	Average Secondary Class Size
	2026-2027 Budget Approval
<b>Jun. 9</b> <b>TENTATIVE</b>	2026-2027 Budget Approval (if needed)



## FINANCE AND FACILITIES COMMITTEE

December 16, 2025

### Analysis of Heating, Ventilation and Cooling in Schools

Submitted By: Sheryl Robinson Petrazzini, Director of Education

Prepared By: Matthew Gerard, Associate Director, Business Services & Board Treasurer  
David Anderson, Senior Manager, Facility Services  
Amie Myszkowski, Manager, Capital Projects

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#### Recommendation

That staff bring back the four-phase approach to Heating, Ventilation and Cooling in Schools to the Finance and Facilities Committee in February 2026, to allow the Committee time to contemplate the proposed use of the Proceeds of Disposition contained in the report.

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#### Background

In 2021 and 2022, staff shared that in order to provide cooling in all elementary and secondary schools within the existing inventory, the estimated cost would be approximately \$80 million. This cost represented the HVAC (heating, ventilation and air conditioning) components and at that time, did not consider architectural elements, asbestos abatement or other hard or soft project costs, such as design consultants, permitting, or other construction related costs.

At the Board meeting on June 24, 2024, while receiving the [June 11, 2024, Finance and Facilities Committee](#) report that included both Capital Construction Updates and the Long-Term Facilities Plan, the Board approved the following motion:

*RESOLUTION #24-110:*

- a) That staff conduct a feasibility study to provide cooling in all schools;*
- b) That staff provide a report on current long-term projects planned concerning future investments, such as cooling, to identify any possible delays in terms of completion;*
- c) That the Chair send a letter to the Minister of Education advocating for funding to support cooling in all schools.*

At the April 3, 2025, Hamilton Wentworth District School Board Liaison Committee meeting with the City of Hamilton (City) Board staff shared a summary report highlighting 4 general categories:

1. HWDSB Heat Event Response;
2. Percentage of Schools with cooling;
3. Monitoring of HVAC in schools;
4. Cooling going forward.

### Status

The Board continues to enhance heating, ventilation and air conditioning capacity through ongoing capital upgrades and renovations, where possible, ensuring improved climate control across our schools. The following projects represent where overall cooling capacity has increased as a result of capital projects:

School	Previous Cooling %	Revised Cooling %	General Description
Westwood ES	10%	20%	Gym RTU replacement in 2026
Holbrook ES	15%	20%	Gym RTU and AHU Replaced
GL Armstrong ES	15%	25%	Gym RTU Replaced
Cootes Paradise ES	35%	45%	RTU replacement in 2026
Huntington Park ES	25%	85%	Transformer and UVs in 2026
Franklin Road ES	30%	95%	Transformer and UVs in 2026

*Note: RTU = Roof Top Unit, AHU = Air Handling Unit, UV = Unit Ventilator*

All HWDSB schools have some form of air conditioning, and as spaces are renovated that percentage continues to increase. By September 2026, 57 of the 93 schools have 85% (or greater) of their space cooled, with the breakdown of percentages as follows:

- 47 schools have 100%
- 7 have 95%
- 1 has 90%
- 2 have 85%
- 1 has 70%
- 4 have 50%
- 1 has 45%
- 2 have 40%
- 2 have 35%
- 4 have 25%
- 8 have 20%
- 1 has 18%
- 8 have 15%
- 6 have 10% or less

*Refer to Appendix A for a more detailed percentage breakdown.*

In addition, Elementary and Secondary Vice-Principals and Principals receive an annual Heat Event procedure reminder. This is a reminder of the measures staff can and ought to take during a heat event, included within the [Board and School Cancellation of Operations Procedure](#) (Appendix B). This information was most recently shared with staff May 1, 2025.

### Feasibility

Board staff recently reviewed the list of schools that have limited cooling and are providing a revised estimate of approximately \$180 – \$200 million to provide cooling to approximately 95%

of the building area in all schools, as per new school construction standards within the Board. This estimated value is expected to increase at a rate no less than CPI (Consumer Price Index) on an annual basis.

There are 3 main funding sources for renewal, as discussed most recently at the [November 26, 2024, Finance and Facilities Committee](#) meeting, as follows:

- School Renewal Allocation (SRA)
- School Condition Improvement (SCI)
- Proceeds of Disposition (POD)

Historically, SRA and SCI have had a combined value of approximately \$27 million on an annual basis. This value is fully consumed through regular renewal such as roofs, windows, washrooms, accessibility, paving and mechanical and electrical work to improve HWDSB learning and working environments. Additionally, HWDSB currently has a renewal backlog of approximately \$615 million of which \$312 million is considered a high or urgent need, based on third party assessments that occur on a regular cycle, on behalf of the Ministry.

Given the current renewal backlog, the estimated cost to provide cooling in all schools, and current financial constraints, cooling of all schools to approximately 95% of floor area would require funding from the Board's Proceeds of Disposition (POD) until an alternate funding source is provided by the Ministry.

#### Long-term Projects Planned

All new school buildings are designed and constructed with current HVAC standards which includes air conditioning. Retrofits, renovations and additions are also cooled and aligned with HWDSB Design Standards. When staff renovate existing spaces, such as gymnasiums or Learning Commons, cooling is provided, if feasible. Often a stand-alone roof top unit (RTU) is provided for a gymnasium which can operate independently from an existing HVAC system that may not be designed to incorporate cooling.

A complete retrofit of a school's HVAC system can be a costly and time-consuming venture that can range from \$5-10 million per location. For schools with less than 95% cooling (40 schools) it is expected to cost approximately \$180 – \$200 million. This work has a significant impact on school operations and requires approximately 2-3 years to complete, depending on the scope of the project. Often a school that requires ventilation improvements was originally constructed in a manner that does not easily accept modern HVAC solutions which further complicates the scope of work and timelines. Other challenges that tend to present themselves are:

- The need for swing space or additional space to place offset classes.
- Building limitations and the need to respond to hazardous materials such as asbestos.

Staff are suggesting a phased approach be considered to address the lack of cooling in schools, while utilizing POD available, recognizing that POD is a finite funding source.

PHASE	Number of Schools to be Impacted	Estimated Cost to Complete Each Phase
Phase 1	4	\$17 million
Phase 2	17	\$85 million
Phase 3	13	\$75 million
Phase 4	4	\$6 million

**Table 1 – Four Phase Approach to Enhancing Heating, Ventilation, and Cooling in Schools**

### Phase 1

Staff are suggesting that Phase 1 consist of schools with **10% or less** cooling provided. Projects would range from approximately \$3.5 million to \$5 million and require further study to determine the overall budget impact. Of the 6 schools within this range, Frank Panabaker North and Tapleystown would not be considered given they are part of future capital build requests.

The estimated cost associated with Phase 1 is **approximately \$17 million of POD**. Projects would be initiated upon the Minister's approval of an exemption to utilize proceeds for the provision of cooling. Once initiated, designs, permitting and other approvals will commence with construction following. It is expected that the project lifecycle will be **approximately 24-36 months** in duration for each location.

School	Previous Cooling %	Revised Cooling %	Approximate Timeline
Kanetskare ES	5%	95%	36 months (2026 – 2029)
Norwood Park ES	10%	95%	36 months (2026 – 2029)
Richard Beasley ES	10%	95%	36 months (2026 – 2029)
Strathcona ES	10%	95%	36 months (2026 – 2029)

**Table 2 – Phase 1**

### Phase 2

Staff are suggesting that Phase 2 consist of schools with **11% to 20%** cooling provided. Projects would range from approximately \$3.5 million to \$5 million and require further study to determine the overall budget impact. There are **17 schools** within this range, which represents a significant sample of schools.

The estimated cost associated with Phase 2 is **approximately \$85 million**. Projects would be initiated upon the Minister's approval of an exemption to utilize proceeds for the provision of cooling but would not represent the total funding required. Once initiated, designs, permitting and other approvals will commence with construction following. It is expected that the project lifecycle will be **approximately 24-36 months** in duration for each location.

	School	Previous Cooling %	Revised Cooling %	Approximate Timeline
<b>2A</b>	Chedoke ES	15%	95%	36 months (2029 – 2032)
	Dundana PS	15%	95%	36 months (2029 – 2032)
	James Macdonald ES	15%	95%	36 months (2029 – 2032)
	Mount Hope ES	15%	95%	36 months (2029 – 2032)
	Mountview ES	15%	95%	36 months (2029 – 2032)
	School	Previous Cooling %	Revised Cooling %	Approximate Timeline
<b>2B</b>	Pauline Johnson ES	15%	95%	36 months (2032 – 2035)
	Westmount SS	15%	95%	36 months (2032 – 2035)
	Westview ES	15%	95%	36 months (2032 – 2035)
	Adelaide Hoodless ES	18%	95%	36 months (2032 – 2035)
	Westwood ES	20%	95%	36 months (2032 – 2035)
	Cecil B. Stirling ES	20%	95%	36 months (2032 – 2035)
	Dundas Central ES	20%	95%	36 months (2032 – 2035)
	School	Previous Cooling %	Revised Cooling %	Approximate Timeline
<b>2C</b>	Frank Panabaker South ES	20%	95%	36 months (2035 – 2038)
	Lisgar ES	20%	95%	36 months (2035 – 2038)
	Rosedale ES	20%	95%	36 months (2035 – 2038)
	Sir Winston Churchill SS	20%	95%	36 months (2035 – 2038)
	Viscount Montgomery ES	20%	95%	36 months (2035 – 2038)

**Table 3 – Phase 2****Phase 3**

Staff are suggesting that Phase 3 consist of schools with **21% to 50%** cooling provided. Projects would range from approximately \$3.5 million to \$5 million and require further study to determine the overall budget impact. There are **13 schools** within this range, which represents a significant sample of schools.

The estimated cost associated with Phase 3 is **approximately \$75 million**. Projects would be initiated upon the provision a funding source. Once initiated, designs, permitting and other approvals will commence with construction following. It is expected that the project lifecycle will be **approximately 24-36 months** in duration for each location.

<b>3A</b>	School	Previous Cooling %	Revised Cooling %	Approximate Timeline
	A. M. Cunningham ES	25%	95%	36 months (2038 – 2041)
	Ancaster High	25%	95%	36 months (2038 – 2041)
	George L. Armstrong ES	25%	95%	36 months (2038 – 2041)
	Holbrook ES	25%	95%	36 months (2038 – 2041)
	Lake Avenue ES	35%	95%	36 months (2038 – 2041)
<b>3B</b>	School	Previous Cooling %	Revised Cooling %	Approximate Timeline
	Rousseau ES	35%	95%	36 months (2041 – 2044)
	Dundas Valley SS	40%	95%	36 months (2041 – 2044)
	Westdale SS	40%	95%	36 months (2041 – 2044)
	Cootes Paradise ES	45%	95%	36 months (2041 – 2044)
	Flamborough Centre ES	50%	95%	36 months (2041 – 2044)
<b>3C</b>	School	Previous Cooling %	Revised Cooling %	Approximate Timeline
	Orchard Park SS	50%	95%	36 months (2044 – 2047)
	Ridgemount ES	50%	95%	36 months (2044 – 2047)
	Sir Allan MacNab SS	50%	95%	36 months (2044 – 2047)

**Table 4 – Phase 3****Phase 4**

Staff are suggesting that Phase 4 consist of schools with **51% to 95%** cooling provided. Projects would range from approximately \$1 million to \$5 million and require further study to determine the overall budget impact. There are **4 schools** within this range.

The estimated cost associated with Phase 4 is **approximately \$6 million**. Projects would be initiated upon the provision a funding source. Once initiated, designs, permitting and other approvals will commence with construction following. It is expected that the project lifecycle will be **approximately 24-36 months** in duration for each location.

The four phases above represent a significant impact to the work already underway by the Capital Team. Staff and market capacity will also require further study to fully understand the financial impact to the Board. At present, a renovation project in the \$5 million range requires significant staff time to assist and coordinate with school representatives. Demolition, asbestos abatement and long-lead items will impact staff's ability to take on a number of initiatives successfully.



Each phase will require further study, once the overall concept is approved for implementation as part of a more fulsome review of the remaining POD balance and strategy.

Staff remain committed to providing additional cooling, when possible, to improve the overall learning and working environments. Each phase is summarized below:

School	Previous Cooling %	Revised Cooling %	Approximate Timeline
Collegiate ES	70%	95%	24 months (2047 – 2049)
Huntington Park ES	85%	95%	24 months (2047 – 2049)
Mount Albion ES	85%	95%	24 months (2047 – 2049)
Dalewood ES	90%	95%	24 months (2047 – 2049)

**Table 5 – Phase 4**

### **Financial Implications**

There are no financial implications as a result of this report.

### **Strategic Directions**

#### **Building a Sustainable Education System**

*We will adapt to a rapidly changing world through responsible fiscal management, investing equitably in accessible and sustainable facilities, and supporting a robust workforce.*

School Name	Full AC	Partial AC	AC %
Frank Panabaker North (Fesseden)		X	5%
Kanétskare		X	5%
Tapleytown		X	5%
Norwood Park		X	10%
Richard Beasley		X	10%
Strathcona		X	10%
Chedoke		X	15%
Dundana PS		X	15%
James Macdonald		X	15%
Mount Hope		X	15%
Mountview		X	15%
Pauline Johnson		X	15%
Westmount		X	15%
Westview		X	15%
Adelaide Hoodless		X	18%
Westwood		X	20%
Cecil B. Stirling		X	20%
Dundas Central S		X	20%
Frank Panabaker South (Ancaster Senior)		X	20%
Lisgar		X	20%
Rosedale		X	20%
Sir Winston Churchill		X	20%
Viscount Montgomery		X	20%
A. M. Cunningham		X	25%
Ancaster High		X	25%
George L. Armstrong		X	25%
Holbrook		X	25%
Lake Avenue		X	35%
Rousseau		X	35%
Dundas Valley Secondary School		X	40%
Westdale		X	40%
Cootes Paradise		X	45%
Flamborough Centre		X	50%
Orchard Park		X	50%
Ridgemount		X	50%
Sir Allan MacNab		X	50%

School Name	Full AC	Partial AC	AC %
Collegiate Avenue		X	70%
Huntington Park		X	85%
Mount Albion		X	85%
Dalewood		X	90%
Bernie Custis SS		X	95%
Ecole Elementaire Michaelle Jean		X	95%
Franklin Road		X	95%
Glendale		X	95%
Memorial		X	95%
Nora Frances Henderson Secondary		X	95%
Waterdown DHS		X	95%
Allan A. Greenleaf School	X		100%
Ancaster Meadow	X		100%
Balaclava PS	X		100%
Bellmoore	X		100%
Bennetto	X		100%
Billy Green	X		100%
Buchanan Park	X		100%
Cathy Wever Elementary School	X		100%
Central	X		100%
Dr. J Edgar Davey	X		100%
Earl Kitchener	X		100%
Eastdale	X		100%
Gatestone	X		100%
Glenwood	X		100%
Gordon Price	X		100%
Greensville	X		100%
Guy Brown	X		100%
Helen Detwiler	X		100%
Hess Street	X		100%
Highview	X		100%
Hillcrest	X		100%
Janet Lee	X		100%
Lawfield Elementary School	X		100%
Lincoln M. Alexander	X		100%
Mary Hopkins	X		100%

School Name	Full AC	Partial AC	AC %
Millgrove	X		100%
Parkdale	X		100%
Prince of Wales	X		100%
Queen Mary	X		100%
Queen Victoria	X		100%
Queensdale	X		100%
R A Riddell	X		100%
Ray Lewis	X		100%
Rockton	X		100%
Saltfleet	X		100%
Shannen Koostachin	X		100%
Sherwood	X		100%
Sir Wilfrid Laurier	X		100%
Sir William Osler Elementary School	X		100%
South Meadow Elementary School	X		100%
Spring Valley	X		100%
Templemead	X		100%
Tiffany Hills	X		100%
Viola Desmond	X		100%
W. H. Ballard	X		100%
Winona	X		100%
Yorkview	X		100%

## ***PROCEDURE FOR POLICY 2.2***

# **BOARD AND SCHOOL CANCELLATION OF OPERATIONS PROCEDURE**

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### **RATIONALE:**

Hamilton-Wentworth District School Board is committed to ensuring the safety and well-being of all students and employees. Therefore, inclement weather, extreme temperature, emergency condition, safe schools emergency or a City of Hamilton emergency may occasionally result in the delay or cancellation of transportation services and/or the closure of schools.

HWDSB strives to ensure that all schools and workplaces are open every instructional/operational day to meet the needs of students and of the community.

### **TERMINOLOGY:**

**City of Hamilton Emergency:** Any situation within the city limits of Hamilton where the City of Hamilton has officially invoked its Emergency Plan.

**Cold Alert:** The Medical Officer of Health for the City of Hamilton issues a Cold Alert when outdoor temperatures are at or below -15 degrees Celsius, or -20 degrees Celsius with the wind chill. HWDSB asks principals to keep students and employees inside when a Cold Alert has been issued.

**Emergency Condition:** A breakdown in essential services, such as, but not limited to hydro, heat and/or water, or other conditions whereby the safety of students, employees and other building occupants would be compromised.

**Executive Council:** The executive employee team of HWDSB.

**Extreme Temperature:** Weather that does not warrant the declaration of an inclement weather day. Extreme weather includes but is not limited to extreme cold weather with wind chill or extreme hot weather with high humidex.

**Heat Alert:** Notification given by the City of Hamilton's Heat Warning and Information System (HWIS) for a heat event. The two levels of heat response and their triggers are:

- **Heat Warning** - two or more consecutive days forecasted with daytime highs greater than or equal to 31°C and nighttime lows greater than or equal to 20°C or two or more consecutive days with a Humidex of 40°C or greater.
- **Extended Heat Warning** - three or more consecutive days observed with daytime highs greater than or equal to 31°C and nighttime lows greater than or equal to 20°C or three or more consecutive days with a Humidex of 40°C or greater.

**PROCEDURE FOR POLICY 2.2****BOARD AND SCHOOL CANCELLATION OF OPERATIONS PROCEDURE**

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**Humidex:** The term “humidex” is short for humidity index. Humidex is an equivalent scale intended for the public to express the combined effects of warm temperatures and humidity. Environment Canada uses humidex ratings to inform the general public when conditions of heat and humidity are possibly uncomfortable.

**Inclement Weather:** Where road or weather conditions make it dangerous to operate a school bus or private vehicle safely.

**Prolonged:** An interruption of service that is confirmed to be so long that, in the judgment of the Director of Education or designate, school and/or board operations cannot continue safely.

**Safe Schools Emergency:** A situation where the safety of students and employees is at risk because of a serious violent threat or violent incident that is ongoing. Police Services are informed of all safe schools emergencies consistent with the police/school board protocol. A safe schools emergency can lead to a Secure Schools response.

**Secure Schools Response:** The Secure Schools Protocol outlines response requirements in the event of a serious violent threat or violent incident that would endanger the lives of employees or students (Lockdown), an external threat not related to schools (Hold and Secure) or environmental threats outside of the school (Shelter in Place).

**PROCEDURES:****1.0 Cancellation of Transportation and All School and Board Operations Before the Commencement of the School Day.****1.1 Inclement Weather Conditions**

- 1.1.1 If HWDSB experiences inclement weather, the General Manager of the Hamilton-Wentworth Student Transportation System will advise the Director of Education or designate of the road conditions and weather conditions.
- 1.1.2 The Director of Education or designate will then decide whether to cancel all school and Board operations.
- 1.1.3 If the conditions are determined to be unsafe and transportation is cancelled, the Director of Education or designate will then inform Executive Council, the Manager of Communications and Community Engagement and the General Manager of Hamilton- Wentworth Student Transportation System of the cancellation of all school and Board operations.
- 1.1.4 Communications will immediately inform the community through an automated message to families, Board and school website posts, social media channels and contact through media outlets. Communications will notify employees through an all-staff email.

**PROCEDURE FOR POLICY 2.2****BOARD AND SCHOOL CANCELLATION OF OPERATIONS PROCEDURE**

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- 1.1.5 The Director or designate will make every effort to cancel all school and Board operations by 6:00 a.m.
- 1.2 Emergency in the City of Hamilton or Prolonged Hydro Interruption
  - 1.2.1 If the City of Hamilton declares a city-wide emergency, or if there is an anticipated prolonged interruption of hydro services, the Director of Education or designate will consider whether to cancel all Board and school operations. If the decision is made to cancel, they will inform Executive Council, the Manager of Communications and Community Engagement and the General Manager of Hamilton-Wentworth Student Transportation System of the cancellation of all school and Board operations.
  - 1.2.2 Communications will immediately inform the community through an automated message to families, Board and school website posts, social media channels and contact through media outlets. Communications will notify employees through an all-staff email.
  - 1.2.3 The Director or designate will make every effort to cancel all school and Board operations by 6:00 a.m. where possible.
- 1.3 The Board will suspend the Student Attendance and Safe Arrival Policy when school operations have been cancelled.

**2.0 Cancellation of Transportation Due to Extreme Cold Temperatures**

- 2.1 If the temperature reaches extreme cold, the General Manager of the Hamilton-Wentworth Student Transportation System will advise the Director of Education or designate of the status of the bus fleet.
- 2.2 The Director of Education or designate will then decide whether to cancel all school and Board operations or only transportation.
- 2.3 The Director of Education or designate will then inform the Manager of Communications and Community Engagement and the General Manager of Hamilton-Wentworth Student Transportation System of the decision.
- 2.4 Communications will immediately inform the community through an automated message to families, Board and school website posts, social media channels and contact through media outlets. Communications will notify employees through an all-staff email.
- 2.5 The Director or designate will make every effort to cancel all school and Board operations or transportation by 6:00 a.m.

**PROCEDURE FOR POLICY 2.2****BOARD AND SCHOOL CANCELLATION OF OPERATIONS PROCEDURE**

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**3.0 Cancellation of Individual School or Board Operations Before the Commencement of the School Day****3.1 Communication in the Event of Individual School or Board Cancellation of Operations**

- 3.1.1 The superintendent will inform the Director of Education or designate of any condition or situation in an individual school that might lead to potential closure. The Director or designate will decide whether to cancel operations at the school or facility.
- 3.1.2 The Director of Education or designate will notify the superintendent who will notify the principal, manager or supervisor of the decision.
- 3.1.3 In the event that the superintendent notifies a principal to cancel school operations, the superintendent will follow the School Emergency Response Flow Chart and inform the General Manager of Hamilton-Wentworth Student Transportation System, the Manager of Communications and Community Engagement and the Manager of Early Learning and Childcare.
- 3.1.4 Communications will inform the community immediately through an automated message to families, Board and school website posts and through social media channels. The principal will notify school employees through an email of the cancellation and their work location for the day.
- 3.1.5 The Director of Education or designate will make every effort to cancel all school and Board operations by 6:00 a.m.
- 3.1.6 Childcare centres that open before the beginning of the school day will remain open until all the children have been picked up and then they will close.

**3.2 Loss of Power and/or Water**

- 3.2.1 Principals, managers or supervisors will inform the superintendent and Facilities Operations Supervisor of the loss of power and/or water.
- 3.2.2 Facilities Management will contact the appropriate utility company to attempt to determine the length of time that will be required to remedy the problem.
- 3.2.3 The superintendent will advise the Director of Education or designate who will decide whether to cancel individual school or Board operations.



**PROCEDURE FOR POLICY 2.2****BOARD AND SCHOOL CANCELLATION OF OPERATIONS PROCEDURE**

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- 3.3 Gas Leak
  - 3.3.1 Upon suspecting a gas leak, principals, managers or supervisors will ensure that all students, employees and visitors have evacuated the building and will call 911 and ask for Fire Department assistance. Schools will follow their evacuation plan.
  - 3.3.2 Principals, managers or supervisors will follow the School Emergency Response Flow Chart to inform superintendents and other employees of the suspected gas leak and the evacuation.
  - 3.3.3 Facilities Management will contact the appropriate utility company to conduct an inspection or test to determine the length of time that will be required to remedy the problem.
  - 3.3.4 The superintendent will advise the Director of Education or designate who will decide whether to cancel individual school or Board operations.
- 3.4 Localized City of Hamilton Emergency
  - 3.4.1 In the event that the City of Hamilton declares an emergency in a localized area within the district, the principal or manager of any affected facility will follow the School Emergency Response Flow Chart to inform superintendents and other employees of the emergency.
  - 3.4.2 The superintendent will inform the Director of Education or designate who will decide whether to cancel individual school or Board operations.
- 3.5 Heat Alert
  - 3.5.1 When the City of Hamilton declares a Heat Alert, all employees will follow the Occupational Health and Safety guidelines for working during a heat event.
  - 3.5.2 It is unlikely the Director of Education or designate will close a school to in-person learning before the commencement of the school day during a Heat Alert, since temperatures usually peak in the early afternoon.
  - 3.5.3 Refer to Section 5.2 for more information about Heat Alerts and potential classroom closures during the school day.
- 3.6 Safe Schools Emergency
  - 3.6.1 In the event that there is a safe schools emergency, the principal will follow the School Emergency Response Flow Chart to inform the superintendent. The principal will follow the Secure Schools Protocol as needed.
  - 3.6.2 The superintendent will inform the Director of Education or designate who will decide whether to cancel operations at the school.

**PROCEDURE FOR POLICY 2.2****BOARD AND SCHOOL CANCELLATION OF OPERATIONS PROCEDURE**

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- 3.7 The Director or designate will make every effort to cancel individual school operations by 6:00 a.m.

**4.0 Cancellation of All School and Board Operations After the Commencement of the School Day****4.1 General Process**

- 4.1.1 Once school operations commence, every effort will be made to dismiss students at their normal dismissal time.
- 4.1.2 If there is a decision to cancel school and Board operations before student dismissal time, the Director of Education or designate will make every effort to cancel by 11:00 a.m.
- 4.1.3 If it is necessary to cancel school and Board operations, including rental permits, after 6:00 p.m., the Director of Education or designate will make every effort to do so by 4:00 p.m.
- 4.1.4 In some cases, after-school activities or rental permits may be cancelled even though students are not dismissed early, e.g., worsening weather conditions. The Director of Education or designate will make every effort to cancel after-school activities or rental permits by 1:00 p.m. and earlier if possible.
- 4.1.5 The Director of Education or designate will inform Executive Council, the Manager of Communications and Community Engagement and the General Manager of Hamilton- Wentworth Student Transportation System of the cancellation of all school and Board operations.
- 4.1.6 Communications will immediately inform the community through an automated message to families, Board and school website posts and through social media channels. Communications will also notify employees through an all-staff email.
- 4.1.7 The principal will inform employees and students. The principal will implement the School Cancellation Student Contingency Plan.
- 4.1.8 The principal and an adequate number of school employees, including caretaking employees, will remain at school for student safety, to ensure the security of the building and until reasonably assured that all students have had an opportunity to arrive home safely.
- 4.1.9 Childcare centres will remain open until all the children have been picked up and then they will close. Caretaking employees will remain to ensure the security of the building.

**PROCEDURE FOR POLICY 2.2****BOARD AND SCHOOL CANCELLATION OF OPERATIONS PROCEDURE**

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- 4.2 Severe/Worsening Weather Conditions, Prolonged Hydro Interruption, or City of Hamilton Emergency During the School Day
  - 4.2.1 Severe/worsening weather, a prolonged hydro interruption across the district or a City of Hamilton emergency may result in a recommendation to cancel all school and Board operations and to dispatch transportation services to schools across the entire district.
  - 4.2.2 If conditions are determined to be unsafe, the Director of Education or designate will decide whether to cancel all school and Board operations.
  - 4.2.3 In some cases, after-school activities or rental permits may be cancelled even though students are not dismissed early. The director or designate will make every effort to cancel after-school activities or rental permits by 4:00 p.m.

**5.0 Cancellation of Individual School or Individual Board Operations After the Commencement of the School Day**

- 5.1 Cancellation of individual school or Board operations after the school or workday has begun will follow the same processes as above with the following additions.
- 5.2 Heat Alert During the School Day
  - 5.2.1 When the City of Hamilton declares a Heat Alert, all employees will follow the Occupational Health and Safety guidelines for working during a heat event.
  - 5.2.2 The principal or designate will monitor indoor temperatures in degrees Celsius with Humidex in all classrooms and learning spaces as measured by a board provided and installed device in each learning space. For learning spaces that are equipped with air conditioning, if temperatures do not remain constant and continue to rise, the principal will contact the Facilities Operations Supervisor who will address the concern related to air conditioning. The steps below will be followed if the mechanical systems for air conditioning cannot be rectified quickly and for learning spaces without air conditioning.
  - 5.2.3 Beginning at a reading of 40 degrees Celsius with Humidex in learning spaces, principals will share information or instruction with employees including:
    - 5.2.3.1 Schedule strenuous activities to be done during cooler times of the day.
    - 5.2.3.2 Ensure there is a board provided portable fan in the learning space.
    - 5.2.3.3 Limit physical activities in the learning space.
    - 5.2.3.4 Ensure all students have easy access to water and are reminded to stay hydrated.

**PROCEDURE FOR POLICY 2.2****BOARD AND SCHOOL CANCELLATION OF OPERATIONS PROCEDURE**

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- 5.2.3.5 Provide the class with rotating access to cool, shaded work areas in the building if practical and safe to do so.
- 5.2.3.6 Review any existing Plans for Care for students with conditions that may be exacerbated by increased temperatures with Humidex.
- 5.2.4 If indoor temperatures with Humidex increase beyond 45 degrees Celsius with Humidex, as measured by a board provided and installed device in each learning space and classroom, the principal will close the classroom to learning, move the class to another learning space and inform the superintendent. If classes cannot be accommodated elsewhere on school premises, the superintendent will inform the Director of Education or designate who will decide whether to cancel learning and close classrooms at the school.
- 5.2.5 The Director of Education or designate will notify the superintendent who will notify the principal of the decision.
- 5.2.6 In the event that the superintendent notifies a principal to cancel learning and close classrooms, the superintendent will follow the School Emergency Response Flow Chart and inform the General Manager of Hamilton-Wentworth Student Transportation System, the Manager of Communications and Community Engagement and the Manager of Early Learning and Childcare.
- 5.2.7 In the event that learning is cancelled and classrooms closed, all school employees will be provided instruction from their supervisor for the rest of the workday in accordance with Occupational Health and Safety Guidelines for Working During a Heat Event.
- 5.2.8 Communications will inform the community immediately through an automated message to families, Board and school website posts and through social media channels.
- 5.3 Localized City of Hamilton Emergency During the School Day
  - 5.3.1 If the City of Hamilton declares an emergency in a localized area within the district, affected principals or managers must follow the School Emergency Response Flow Chart to inform superintendents and other employees of the emergency.
  - 5.3.2 The superintendent will inform the Director of Education or designate who will decide whether to cancel operations at the school or facility.
- 5.4 The Director or designate will make every effort to cancel school or Board operations by 1:00 p.m. or earlier if possible.

**PROCEDURE FOR POLICY 2.2****BOARD AND SCHOOL CANCELLATION OF OPERATIONS PROCEDURE**

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- 5.5 The principal will implement the School Cancellation Student Contingency Plan in the event that the superintendent notifies the principal to cancel school operations after the school day has begun.
- 5.6 The principal and an adequate number of school employees, including caretaking, will remain at school for the safety of students, to ensure the security of the building and until reasonably assured that all students have had an opportunity to arrive home safely.

**6.0 School Cancellation Student Contingency Plan**

- 6.1 It is the duty of the principal to prepare, by the end of September each year, a School Cancellation Student Contingency Plan that will provide for the care and safety of students.
- 6.2 The plan should include procedures for an emergency early dismissal and any other issues that would need to be addressed including a school communication plan for parents/guardians/caregivers.
- 6.3 Parents/guardians/caregivers are to provide a current and updated phone number, email and home address in the student information system.
- 6.4 By the end of September, and as new students enroll, the principal shall inform parents/guardians/caregivers in writing through School Messenger, about the School Cancellation Student Contingency Plan.
- 6.5 Principals will help keep parents/guardians/caregivers prepared for this situation by providing regular School Messenger updates about the contingency plan during the winter months.
- 6.6 The principal will provide the following statement to parents/guardians/caregivers:
  - 6.6.1 "It is a parent/guardian responsibility to decide whether it is safe for their child/ren to attend school. It is the responsibility of parents/guardians to arrange alternative plans if their child/ren cannot go home during an unscheduled school cancellation. The parent/guardian is expected to clearly explain the alternative to the child and to inform the school, in writing, of the alternative arrangements. Parents/guardians are requested to provide the school with any changes to these arrangements throughout the school year."
- 6.7 The plan will advise parents/guardians/caregivers to refer to the Board and school websites current information.



## FINANCE AND FACILITIES COMMITTEE

December 16, 2025

### Enrolment Summary as at October 31, 2025

Submitted By: Sheryl Robinson Petrazzini, Director of Education

Prepared By: Matthew Gerard, Associate Director, Business Services and Treasurer  
Jagoda Kirilo, Senior Manager, Financial Services

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### Recommendation

That the report be received as information by the Committee.

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### Background

Enrolment plays a key role in the operations of a school board. The Average Daily Enrolment (ADE) is the basis for the CORE Education Funding which is 96.4% of a school boards funding. Expenditures and revenues in the 2025-2026 budget were calculated based on projected Average Daily Enrolment (ADE) which is calculated using October 31, 2025, and March 31, 2026, projected enrolment.

### Status

Actual enrolment for October 31, 2025, has been finalized and is compared to the projections.

	<b>Projected October 31, 2025 FTE</b>	<b>Actual October 31, 2025 FTE</b>	<b>Increase (Decrease) FTE</b>
Full Day Kindergarten	6,879.00	6,865.00	(14.00)
Grades 1-3	11,589.00	11,404.00	(185.00)
Grades 4-8	19,222.00	19,149.50	(72.50)
Special Education Self-Contained	198.00	266.00	68.00
Fee Paying Students	21.00	15.00	(6.00)
<b>Total Elementary</b>	<b>37,909.00</b>	<b>37,699.50</b>	<b>(209.50)</b>
<b>Total Secondary</b>	<b>14,711.00</b>	<b>14,494.85</b>	<b>(216.15)</b>
<b>Total Enrolment</b>	<b>52,620.00</b>	<b>52,194.35</b>	<b>(425.65)</b>

Actual ADE information for 2021-22, 2022-23, 2023-24 and 2024-25 has been included for comparison purposes in Appendix A. Appendix B has also been included for comparison purposes of the 2025-26 updated projected ADE to the 2024-25 actuals.

Elementary enrolment has decreased by 209.50 FTE and secondary enrolment has decreased by 216.15 FTE over projected budget. The decreases are due to:

1. Unexpected movement out of the HWDSB; and
2. Anticipated enrolment from new housing developments falling below projections.

### **Financial Implications**

The decrease in October 2025 enrolment will reduce HWDSB's CORE Education Funding, the decrease in enrolment will be offset by secondary staffing adjustments for semester two and reductions in discretionary budgets.

### **Strategic Directions**

#### **Building a sustainable Education system.**

*We will adapt to a rapidly changing world through responsible fiscal management, investing equitably in accessible and sustainable facilities, and supporting a robust workforce.*

Hamilton-Wentworth District School Board							
Summary of Elementary Enrolment			6-3				
Finance and Facilities Committee - December 16, 2025							
	Oct 2025	Oct 2025	Diff. Actual	ADE	ADE	ADE	ADE
School	Budget	Actual	to Budget	2024-25	2023-24	2022-23	2021-22
A. M. Cunningham	458.00	470.00	12.00	449.50	459.50	443.00	426.00
Adelaide Hoodless	606.00	589.00	(17.00)	583.00	557.50	519.00	458.50
Allan Greenleaf	736.00	775.00	39.00	708.50	602.00	608.50	604.04
Ancaster Meadow	555.00	565.00	10.00	566.00	595.00	584.00	633.00
Balaclava	307.00	313.00	6.00	312.50	320.37	337.00	331.50
Bellmoore	936.00	914.00	(22.00)	970.00	998.00	1,058.50	1,076.50
Bennetto	567.00	561.00	(6.00)	537.00	534.00	515.50	485.50
Billy Green	362.00	360.00	(2.00)	375.50	386.00	415.00	469.50
Buchanan Park	210.00	195.00	(15.00)	206.00	182.00	215.00	204.00
Cathy Weaver	547.00	566.00	19.00	544.50	556.50	543.00	587.00
Cecil B. Stirling	304.00	280.00	(24.00)	308.50	307.00	290.50	285.50
Central	323.00	365.00	42.00	324.00	326.50	315.00	307.00
Chedoke	439.00	429.00	(10.00)	449.00	436.00	452.50	470.50
Collegiate Avenue	550.00	562.00	12.00	488.00	453.50	435.00	406.00
Cootes Paradise	558.00	564.00	6.00	559.00	557.50	599.50	575.52
Dalewood	290.00	278.00	(12.00)	279.00	272.00	383.00	268.00
Dr. J. Edgar Davey	546.00	532.00	(14.00)	569.50	553.00	381.50	518.50
Dundana	308.00	332.00	24.00	299.50	308.00	312.50	341.00
Dundas Central	349.00	373.00	24.00	356.00	352.00	349.00	361.50
Earl Kitchener	520.00	521.00	1.00	537.50	538.50	519.50	503.00
Eastdale	853.00	824.00	(29.00)	859.50	848.00	783.50	716.50
Ecole Elementaire Michaelle Jean	314.00	322.00	8.00	310.00	305.50	324.00	340.50
Flamborough Centre	364.00	340.00	(24.00)	367.50	344.00	309.00	247.00
Frank Panabaker North	342.00	323.00	(19.00)	322.50	323.00	306.50	298.50
Frank Panabaker South	484.00	487.00	3.00	487.50	482.50	467.00	463.54
Franklin Road	565.00	561.00	(4.00)	563.50	562.00	528.00	479.50
Gatestone	620.00	617.00	(3.00)	639.50	519.50	520.50	565.00
George L. Armstrong	412.00	421.00	9.00	419.50	421.50	417.50	414.50
Glenwood	21.00	20.00	(1.00)	18.00	27.00	28.50	37.50
Gordon Price	389.00	366.00	(23.00)	387.00	398.00	424.00	413.50
Greensville/ Spencer Valley	301.00	309.00	8.00	296.50	303.50	342.00	354.50
Guy Brown	698.00	688.00	(10.00)	708.00	645.00	659.50	717.00
Helen Detwiler	412.00	381.00	(31.00)	423.50	457.50	448.00	496.50
Hess	311.00	320.00	9.00	312.00	319.00	299.50	279.00
Highview	540.00	522.00	(18.00)	544.50	551.00	522.50	488.00
Hillcrest	476.00	478.00	2.00	484.50	476.00	473.50	465.50
Holbrook	223.00	208.00	(15.00)	215.50	218.50	226.00	226.50
Huntington Park	507.00	518.00	11.00	491.00	479.00	465.50	437.00
James MacDonald	314.00	310.00	(4.00)	315.50	310.00	330.50	307.00
Janet Lee	470.00	494.00	24.00	478.50	477.50	427.00	404.00
Lake Avenue	756.00	718.00	(38.00)	735.50	663.00	619.00	609.50
Lawfield	713.00	716.00	3.00	687.50	700.00	713.50	746.50
Lincoln Alexander	211.00	209.00	(2.00)	212.50	229.00	236.50	217.00
Lisgar	320.00	330.00	10.00	322.50	315.50	321.00	318.50
Mary Hopkins	480.00	444.00	(36.00)	494.50	663.00	588.00	497.50
Memorial	370.00	347.00	(23.00)	364.50	352.50	373.50	389.50
South Meadow	586.00	592.00	6.00	589.50	594.50	617.50	541.00
Millgrove	173.00	163.00	(10.00)	172.50	170.50	172.00	192.00



Hamilton-Wentworth District School Board							
Summary of Elementary Enrolment			6-4				
Finance and Facilities Committee - December 16, 2025							
	Oct 2025	Oct 2025	Diff. Actual	ADE	ADE	ADE	ADE
School	Budget	Actual	to Budget	2024-25	2023-24	2022-23	2021-22
Mount Albion	530.00	530.00	0.00	528.00	508.50	515.50	514.52
Mount Hope	529.00	507.00	(22.00)	505.00	493.50	438.50	329.5
Mountview	277.00	256.00	(21.00)	262.00	264.50	251.50	251
Norwood Park	501.00	510.00	9.00	497.00	492.50	513.00	503
Parkdale	323.00	316.00	(7.00)	300.50	284.50	257.50	279
Pauline Johnson	475.00	456.00	(19.00)	478.00	485.00	460.00	442.5
Prince of Wales	537.00	529.00	(8.00)	540.50	540.00	568.00	572.52
Queen Mary	521.00	525.50	4.50	522.00	524.00	549.00	592.5
Queen Victoria	599.00	651.00	52.00	585.00	591.00	585.00	571
Queensdale	408.00	388.00	(20.00)	405.50	371.50	362.50	351.5
R. A. Riddell	734.00	710.00	(24.00)	737.50	763.00	749.50	722.06
Ray Lewis	492.00	466.00	(26.00)	503.50	536.50	568.00	588
Richard Beasley	161.00	169.00	8.00	167.00	151.50	158.00	149
Ridgemount	469.00	477.00	8.00	466.50	444.00	442.00	417
Rockton	505.00	504.00	(1.00)	516.00	494.00	497.00	470
Rosedale	278.00	297.00	19.00	286.00	290.50	288.50	273
Rousseau	246.00	250.00	4.00	256.50	258.00	246.00	265
Ryerson (Kanetskare)	454.00	455.00	1.00	400.00	386.50	374.50	380
Shannen Koostachin	727.00	720.00	(7.00)	707.50	843.00	782.00	649
Sir Wilfrid Laurier	818.00	809.00	(9.00)	802.50	779.00	756.00	681.5
Sir William Osler	553.00	565.00	12.00	568.00	599.00	592.00	562.74
Spring Valley	429.00	454.00	25.00	436.00	423.00	433.00	431.50
Strathcona	208.00	213.00	5.00	208.50	212.00	224.00	227.00
Tapleystown	475.00	484.00	9.00	492.00	499.00	453.00	425.00
Templemead	521.00	534.00	13.00	550.50	587.50	590.00	534.00
Tiffany Hills	686.00	643.00	(43.00)	679.50	687.00	661.00	604.50
Viola Desmond	807.00	758.00	(49.00)	776.00	807.50	757.50	713.50
Viscount Montgomery	466.00	466.00	0.00	455.50	439.50	420.00	383.50
W.H. Ballard	660.00	695.00	35.00	643.50	645.00	650.00	619.00
Westview	278.00	286.00	8.00	266.00	246.00	280.00	291.50
Westwood	341.00	315.00	(26.00)	337.50	337.50	337.50	305.50
Winona	898.00	875.00	(23.00)	900.50	931.50	884.50	901.50
Yorkview	175.00	182.00	7.00	169.50	163.50	167.00	178.50
Remote Day School	132.00	127.00	(5.00)	158.00	183.50	0.00	0.00
Gateway Alternative Education	.00	5.00	5.00	5.00			
Closed:							
Elizabeth Bagshaw							
Glen Brae							
Glen Echo							
Green Acres							
Mountain View							
Queen Rangers							
R. L. Hyslop							
Rockton Beverly Central							
Rockton Dr. J. Seaton							
Sir Isaac Brock							
	37,909.00	37,699.50	-209.50	37,758.00	37,713.37	37,031.50	36,153.94

## APPENDIX A

**Hamilton-Wentworth District School Board**  
**Summary of Secondary Enrolment**  
**Finance and Facilities Committee - December 16, 2025**

<b>School</b>	<b>Oct 2025 Budget</b>	<b>Oct 2025 Actual</b>	<b>Diff. Actual to Budget</b>	<b>ADE 2024-25</b>	<b>ADE 2023-24</b>	<b>ADE 2022-23</b>	<b>ADE 2021-22</b>
Ancaster	1,193.00	1,198.00	5.00	1,144.63	1,160.59	1,154.00	1124.09
Bernie Custis	974.00	962.79	(11.21)	887.38	923.75	973.63	938.94
Dundas Valley	793.00	780.79	(12.21)	783.38	850.85	845.50	799.94
Glendale	1,263.00	1,221.00	(42.00)	1,193.35	1,136.59	1,128.88	972.69
Nora Henderson	1,206.00	1,142.91	(63.09)	1,196.60	1,247.22	1,288.13	1,065.01
Orchard Park	1,073.00	1,062.00	(11.00)	1,049.04	1,053.06	1,077.38	1,002.00
Saltfleet	1,286.00	1,290.29	4.29	1,250.65	1,237.84	1,260.75	1,164.01
Sherwood	1,235.00	1,261.08	26.08	1,200.75	1,241.50	1,252.63	1,217.91
Sir Allan MacNab	633.00	618.12	(14.88)	612.50	639.75	726.75	816.28
Sir Winston Churchill	851.00	749.62	(101.38)	735.13	715.44	754.13	677.39
Waterdown	1,100.00	1,100.75	0.75	1,101.38	1,176.38	1,146.63	1,051.40
Westdale	1,546.00	1,534.50	(11.50)	1,416.54	1,483.21	1,497.25	1,434.47
Westmount	1,330.00	1,319.50	(10.50)	1,273.99	1,284.06	1,296.25	1,246.61
Alter Ed - Combined	228.00	253.50	25.50	218.88	242.26	204.25	160.63
<b>Total</b>	<b>14,711.00</b>	<b>14,494.85</b>	<b>(216.15)</b>	<b>14,064.16</b>	<b>14,392.50</b>	<b>14,606.13</b>	<b>13,671.33</b>

<b>Hamilton-Wentworth District School Board</b>				
<b>Enrolment Comparison</b>				
<b>Finance and Facilities Committee - December 16, 2025</b>				
	<b>Projected</b>	<b>Actual</b>	<b>Increase</b>	
	<b>2025-26</b>	<b>2024-25</b>	<b>(Decrease)</b>	
	<b>ADE</b>	<b>ADE</b>	<b>ADE</b>	
<b>Full Day Kindergarten</b>	6,865.00	6,950.00	(85.00)	
<b>Grades 1-3</b>	11,466.00	11,528.50	(62.50)	
<b>Grades 4-8</b>	19,353.50	19,279.50	74.00	
<b>Fee Paying Students</b>	15.00	20.00	(5.00)	
<b>Total Elementary</b>	37,699.50	37,778.00	(78.50)	
<b>Total Secondary</b>	14,244.32	14,194.16	50.16	
<b>Total Enrolment</b>	<b>51,943.82</b>	<b>51,972.16</b>	<b>(28.34)</b>	



## FINANCE AND FACILITIES COMMITTEE

December 16, 2025

### Interim Financial Status Report as of November 30, 2025

Submitted By: Sheryl Robinson Petrazzini, Director of Education

Prepared By: Matthew Gerard, Associate Director, Business Services and Treasurer  
Jagoda Kirilo, Senior Manager, Financial Services

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#### Recommendation

That the Interim Financial Status Report based on information as of November 30, 2025, be received for information.

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#### Background

The Interim Financial Status Report (Appendix A) consists of:

- Enrolment information, showing budgeted, forecasted and in-year change, in numeric and graph format, with explanations of key variances;
- Staffing information, showing budgeted, forecasted and in-year change, in numeric and graph format, with explanations of key variances;
- Financial information comparing the year-end forecast to the Budget, with explanations of key variances;
- Summary of all information presented, in numeric and graph format, with explanations of key variances

The Interim Financial Status Report presented is based on available information and assumptions as of November 30, 2025. Budget to actual trends were reviewed in order to forecast the Boards August 31, 2026, year-end position from a financial, staffing and enrolment perspective. The Interim Financial Status Report is prepared three times a year and presented to Finance and Facilities Committee for review.

#### Status

The Ministry of Education allocates funding to School Boards using a model that is based on enrolment and the needs of students in each board. Enrolment is based on two fixed-in-time Full-Time Equivalent (FTE) values at October 31st and March 31st which are combined to produce the annualized Average Daily Enrolment (ADE). For budget purposes, enrolment is projected

based on historical trends, student retention rate, growth in housing development and validation by Principals of their school's projected enrolment.

An estimated ADE of 37,909.00 elementary and 14,475.38 secondary students was used to develop the 2025-26 Budget Estimates for CORE Education Funding (CORE ED) and to determine staffing levels and expenditures required in the system. Actual enrolment for October 31, 2025, has been used to revise the projected enrolment for the 2025-26 school year. The revised elementary enrolment is projected to be 209.50 ADE less than budget, while secondary revised enrolment is projected to be 231.06 ADE less than budget. This decrease in enrolment is attributed to the following:

1. Unexpected movement out of the HWDSB; and
2. Anticipated enrolment from new housing developments falling below projections.

The 2025-26 revised revenue budget shows a decrease in projected revenue of \$7.7 million. Operating Grants have decreased \$5.4 million over the original estimates due to the decrease in enrolment and a decrease on the teacher experience grid. Capital & Debt revenue decreased as result of a decrease in amortization.

Expenditures in the revised budget decreased over the original estimates by \$7.7 million as a result of:

- Decreases to staffing, due to lower enrolment, completed to comply with class size requirements;
- Discretionary cost reductions where utilization is tied to enrolment;
- Transportation expenses decreased by \$941k from identified savings; and
- Pupil accommodation costs dropped by \$3.1M primarily due to lower amortization.

Staffing adjustments were implemented to align with decreased enrolment and maintain compliance with class size requirements. Additionally, 1.0 full time equivalent (FTE) was added for a Transportation Clerk, and 1.0 FTE was added for a Regional Internal Audit Team auditor.

### **Financial Implications**

As the Financial Status Report in Appendix A shows, the Revised Budget and Forecast is balanced, and no surplus or deficit is projected. The contingency is intact and is projected to remain intact until the end of the year.

Supply costs continue to trend upward, and if this pattern persists, it may result in the Board being in a deficit position by year-end. Management will continue to monitor these expenditures closely and implement mitigation strategies where possible to maintain a balanced budget. As with all forecasts, as new information is received or as assumptions change, the resulting Interim Financial Reports will be updated accordingly.

## **Strategic Directions**

### **Building a sustainable Education system.**

*We will adapt to a rapidly changing world through responsible fiscal management, investing equitably in accessible and sustainable facilities, and supporting a robust workforce.*

Hamilton-Wentworth District School Board  
Interim Financial Report - Based on Information as of November 30, 2025  
For the Period Ending August 31, 2026

Summary of Financial Results

	Estimates	Revised Estimates	Forecast	In-Year Change	
				\$	%
<b>Revenues</b>					
Operating Grants	719,913,661	714,500,643	714,500,643	(5,413,018)	(0.8%)
Capital & Debt	44,399,724	42,316,797	42,316,797	(2,082,927)	(4.7%)
Responsive Education Programs	12,900,553	12,894,215	12,894,215	(6,338)	(0.0%)
Other Revenue	17,989,229	17,751,268	17,751,268	(237,961)	(1.3%)
<b>Total Revenues</b>	<b>795,203,167</b>	<b>787,462,923</b>	<b>787,462,923</b>	<b>(7,740,244)</b>	<b>(1.0%)</b>
<b>Expenditures</b>					
Classroom	643,478,636	640,008,564	640,008,564	(3,470,072)	(0.5%)
Other Operating	21,004,880	20,848,540	20,848,540	(156,340)	(0.7%)
Transportation	23,857,620	22,916,507	22,916,507	(941,113)	(3.9%)
Pupil Accommodation	105,862,031	102,689,312	102,689,312	(3,172,719)	(3.0%)
Other	1,000,000	1,000,000	1,000,000	-	-
<b>Total Expenditures</b>	<b>795,203,167</b>	<b>787,462,923</b>	<b>787,462,923</b>	<b>(7,740,244)</b>	<b>(1.0%)</b>
<b>Surplus/(Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Changes in Revenue

Operating Grants have decreased \$5.4M over estimates as a result of the reduction in ADE of 424.56 in both the elementary and secondary panels. The teacher experience grid has also decreased contributing to the decrease in operating grants. Capital & Debt has decreased \$2.1M as a result of a decrease in amortization.

Changes in Expenditure

Classroom expenses decreased by \$3.4M due to staffing adjustments from lower enrolment ensuring class size compliance, as well as revised salary projections based on actual staff. Discretionary costs were also reduced where possible. Transportation expenses fell by \$941K from identified savings, and pupil accommodation costs dropped by \$3.1M, primarily due to lower amortization.

Surplus/(Deficit)

The revised budget filed with the Ministry in December 2025 reflects the decrease in enrolment mitigated by corresponding decreases in expenditures. At this time the contingency remains in tact. Supply costs continue to trend upwards, and if this pattern persists, it may result in the Board being in a deficit position by year-end. Management will continue to monitor these expenditures closely and implement mitigation strategies where possible to maintain a balanced budget. Staff will continue to monitor the assumptions and information used in compiling this forecast and will revise the forecast as necessary.

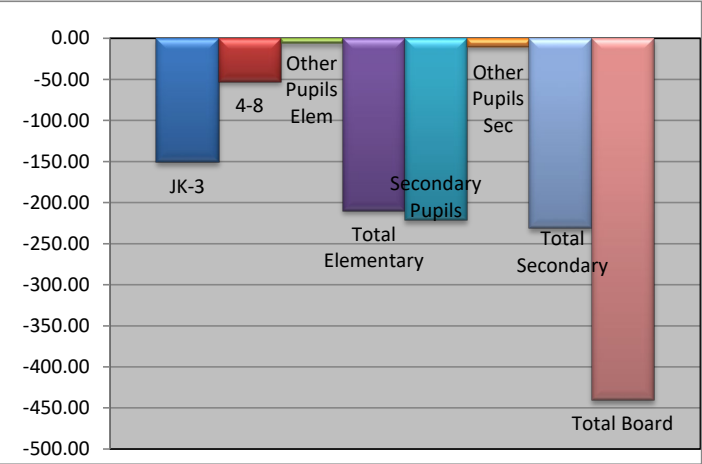
NOTE: Budget to actual trends were reviewed in order to forecast August 31st year-end position.

As with all forecasts, as information or assumptions change, this information will be updated accordingly.

Summary of Enrolment

	Estimates	Forecast	Increase (Decrease)	
			#	%
<b>Elementary</b>				
JK-3	18,482.00	18,331.00	(151.00)	(0.8%)
4-8	19,406.00	19,353.50	(52.50)	(0.3%)
Other Pupils	21.00	15.00	(6.00)	(28.6%)
<b>Total Elementary</b>	<b>37,909.00</b>	<b>37,699.50</b>	<b>(209.50)</b>	<b>(0.6%)</b>
<b>Secondary &lt;21</b>				
Pupils of the Board	14,347.38	14,126.32	(221.06)	(1.5%)
Other Pupils	128.00	118.00	(10.00)	(7.8%)
<b>Total Secondary</b>	<b>14,475.38</b>	<b>14,244.32</b>	<b>(231.06)</b>	<b>(1.6%)</b>
<b>Total</b>	<b>52,384.38</b>	<b>51,943.82</b>	<b>(440.56)</b>	<b>(0.8%)</b>

Changes in Enrolment: Approved Budget versus Forecast



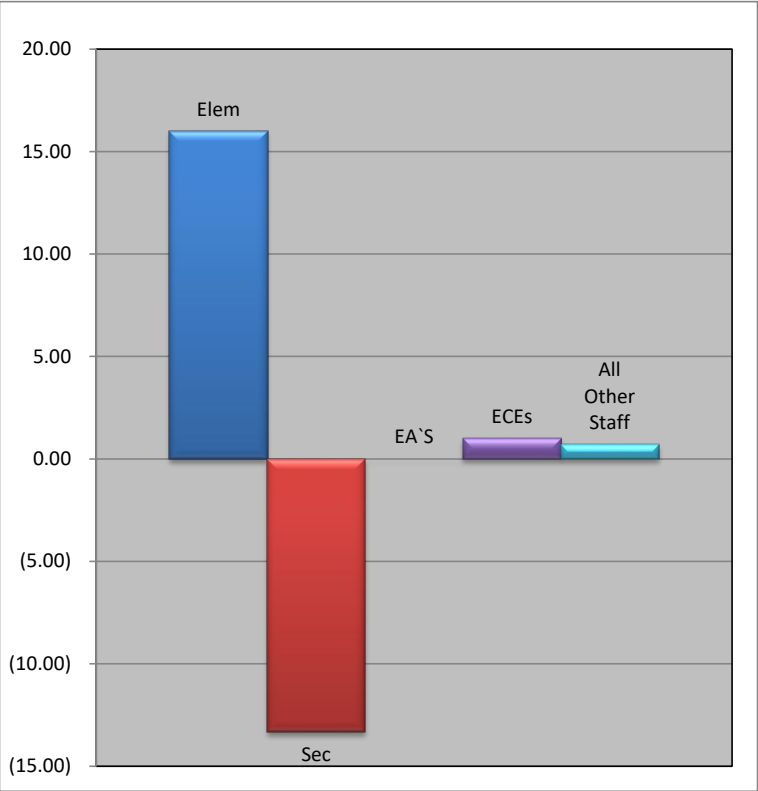
Highlights of Changes in Enrolment

Elementary enrolment and secondary enrolment is projected to be 203.50 ADE and 221.06 ADE respectively below budget due unexpected movement out of the HWDSB and anticipated enrolment from new housing developments falling below projections. International students are projected to be 16 ADE below the Approved budget projection.

Summary of Staffing

	Estimates	Revised Estimates	Forecast	Increase (Decrease)	
Full-Time Equivalent				#	%
<b>Program Instruction</b>					
Program Instruction	5,041.40	5,044.75	5,044.75	3.35	0.1%
Program Support	581.10	583.10	583.10	2.00	0.3%
Capital	5.00	5.00	5.00	0.00	0.0%
<b>Total</b>	<b>5,627.50</b>	<b>5,632.85</b>	<b>5,632.85</b>	<b>5.35</b>	<b>0.1%</b>

Changes in Staffing: Approved Budget versus Forecast



Highlights of Changes in Staffing

An increase in FTE under program instruction is reflective of adjustments made to staffing as a result of enrolment changes ensuring class size compliance. The program support increase of 2 FTE reflects the addition of a Transportation Clerk as and a Regional Internal Audit Team Auditor.



## FINANCE AND FACILITIES COMMITTEE

December 16, 2025

### Capital Projects Update

Submitted By: Sheryl Robinson Petrazzini, Director of Education

Prepared By: Matthew Gerard, Associate Director, Business Services and Treasurer  
David Anderson, Senior Manager, Facility Services  
Amie Myszkowski, Manager, Capital Projects

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### Recommendation

That the report be received as information by the Committee.

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### Background

On September 23, 2025, Trustees were provided with an update on capital projects in progress. This report is part of Facility Services' on-going commitment to update Trustees regarding the status of capital projects, on a regular basis.

### Status

A summary of all the capital projects, by category, in various phases, is provided as Appendix A. Summaries are categorized by each project's general scope of work description and project initiative. The project status updates are current as of December 5, 2025.

The Ministry of Education amended the total Project Commitment for two new HWDSB schools this fall (Binbrook II Elementary School and the new Waterdown Elementary School) and one addition at Mount Hope Elementary School.

This funding represents an **additional \$13,528,858** of Capital Grant funding for Binbrook II and \$2,375,101 of Education Development Charges which represent a total increase of \$15,539,322 making the revised project funding \$29,068,180. In addition, the Ministry has approved \$2,475,834 of Education Development Charges for the new Waterdown Elementary School increasing the total project funding to \$24,578,116.



Mount Hope ES addition received an **additional \$4,114,875** in funding through \$166,725 of Capital Priorities Grant, \$1,102,992 in Child Care Capital and \$2,845,158 in Unencumbered Full Day Kindergarten Allocation funding, bringing the revised project funding to \$13,196,722.

<b>Funding Envelope</b>	<b>New Binbrook II ES</b>	<b>New Waterdown ES</b>	<b>Mount Hope ES Addition</b>
<b>Additional Funding</b>			
Capital Grant Funding	\$13,528,858	-	\$166,725
Education Development Charges	\$2,375,101	\$2,475,834	-
Child Care Capital	-	-	\$1,102,992
Unencumbered FDK Funding	-	-	\$2,845,158
<b>Total Increased Funding</b>	<b>\$15,539,322</b>	<b>\$2,475,834</b>	<b>\$4,114,875</b>
Original Project Commitment	\$13,164,221	\$22,102,282	\$9,081,847
<b>Revised Project Commitment</b>	<b>\$29,068,180</b>	<b>\$24,578,116</b>	<b>\$13,196,722</b>

**Table 1 – Summary of additional Ministry of Education Funding**

There are a number of factors affecting the progress of capital projects, in particular:

- Unforeseen site conditions
- Delays with material deliveries, specifically HVAC equipment
- Asbestos abatement

Board staff will continue to update Trustees as to the status of these projects, on a regular basis.

## **Financial Implications**

Projects are funded through one of, or a combination of, the following sources:

1. School Renewal Allocation (SRA)
2. School Condition Improvement (SCI)
3. School Condition Improvement Accessibility (SCI Accessibility)
4. Capital Priorities (CP)
5. Proceeds of Disposition (POD)

## **Strategic Directions**

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School Renewal Projects 2023-2029						
Accessibility						
School	Description	Allocated Budget	Allocated Budget	Phase	Final Cost (All Years)	Project Status
AM Cunningham	Front Entrance Renovation - New Entry Doors			Complete	\$ 245,000	Complete.
AM Cunningham	Gym Renovation Project (stage Lift)			Complete	\$ 150,000	Complete.
AM Cunningham	Universal Washroom			Complete	\$ 655,000	Complete.
AM Cunningham	Elevator Addition		\$ 800,000	Design		Project initiated Spring 2024. Construction start anticipated in Summer 2026. EDU Accessibility Funding allocated for 2025/26 SY.
Adelaide Hoodless	Gym Renovation Project (stage Lift)			Complete	\$ 300,000	Complete.
Ancaster High	Washroom and Changeroom Renovation (accessible stalls and showers)			Complete	\$ 200,000	Complete.
Ancaster High	Accessible Parking Spots			Complete	\$ 10,000	Complete.
Bennetto	Elevator, Stair Lifts & Universal Washroom		\$ 900,000	Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Summer 2026. EDU Accessibility Funding allocated for 2025/26 SY.
Billy Green	Accessible Walkway			Complete	\$ 41,000	Complete.
Buchanan Park	Student Washroom Renovation (accessible stalls)			Complete	\$ 220,000	Complete.
CB Stirling	Elevator & Universal Washroom		\$ 250,000	Design		Project initiated Fall 2025 using EDU Accessibility Funding for 2025/26 SY. Construction start anticipated in Summer 2026. Multiple year project. Total estimated project is \$1.15M, funding allocation to be confirmed if Ministry Accessibility SCI funding is not available for 2026/27 SY.
Central	Gym Renovation Project (stage Lift)			Complete	\$ 270,000	Complete.
Chedoke	Student Washroom Renovation (accessible stalls)		\$ 50,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Dalewood	Stage Lift			Complete	\$ 260,000	Complete.
Dundas Valley	Washroom and Changeroom Renovation (accessible stalls and showers)			Complete	\$ 150,000	Complete.
Dundas Valley	Front Entrance Renovations - Concrete Replacement at Front Entrance			Complete	\$ 181,000	Complete.
Dundas Valley	Universal Washroom		\$ 250,000	Initiation		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Frank Panabaker North	Universal Washroom		\$ 250,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Franklin Road	Student Washroom Renovation (accessible stalls)	\$ 200,000		Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Winter 2025.
George L Armstrong	Gym Renovation Project (stage Lift)			Complete	\$ 150,000	Complete.
Glendale	Front Entrance Renovations - New Barrier Free Entry Doors			Complete	\$ 222,000	Complete.
Glendale	Washroom and Changeroom Renovation (accessible stalls and showers)			Complete	\$ 100,000	Complete.
Hess Street	Gym Renovation Project (stage Lift)			Complete	\$ 150,000	Complete.
Highview	Accessible Barrier Free Washroom Stalls			Complete	\$ 50,000	Complete.
Janet Lee	Gym Renovation Project (stage Lift)			Complete	\$ 150,000	Complete.
Kanetskare	Accessible Washroom			Complete	\$ 155,000	Complete.
Lake Ave	Student Washroom Renovation (accessible stalls)		\$ 100,000	Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Winter 2025.
Mary Hopkins	Elevator, Exterior Ramp & Stairlifts		\$ 400,000	Design		Project initiated Fall 2025 using EDU Accessibility Funding for 2025/26 SY. Construction start anticipated in Summer 2026. Multiple-year project. Total estimated project is \$2M, funding allocation to be confirmed if Ministry Accessibility SCI funding is not available for 2026/27 SY.
Michaelle Jean	Accessible Barrier Free Washroom Stalls			Complete	\$ 74,000	Complete.
Norwood Park	Gym Renovation Project (stage Lift)			Complete	\$ 150,000	Complete.
Norwood Park	Main Entrance Ramp			Complete	\$ 76,500	Complete.
Norwood Park	Elevator & Universal Washroom		\$ 200,000	Design		Project initiated Fall 2025 using EDU Accessibility Funding for 2025/26 SY. Construction start anticipated in Summer 2026. Multiple year project. Total estimated project is \$1.1, funding allocation to be confirmed if Ministry Accessibility SCI funding is not available for 2026/27 SY.
Orchard Park	Washroom, Changeroom Renovation (accessible stalls and showers)	\$ 230,000		Construction		Project initiated Spring 2023.Construction commenced Summer 2024 and continues into Winter 2025.
Orchard Park	Main Entrance & Foyer Enhancement			Complete	\$ 350,000	Complete.
Parkdale	Exterior Ramp & Stair Lift			Complete	\$ 400,000	Complete.
Parkdale	Elevator & Universal Washroom		\$ 1,300,000	Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Summer 2026. EDU Accessibility Funding allocated for 2025/26 SY.
Pauline Johnson	Accessible Barrier Free Washroom Stalls			Complete	\$ 50,000	Complete.
Queensdale	Gym Renovation Project (stage Lift)		\$ 150,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026. Projection plan may be impacted by future direction.
Richard Beasley	Stage Lift	\$ 150,000		Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Winter 2025.
Richard Beasley	Main Entry Ramp & Universal Washroom			Complete	\$ 300,000	Complete.
Saltfleet	Automatic Door Opener		\$ 5,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Sherwood	Accessible Barrier Free Washroom Stalls and Single-Use Washrooms			Complete	\$ 250,000	Complete.
Sir Isaac Brock	Barrier Free List and Universal Washroom			Complete	\$ 500,000	Complete.
Sir Wilfrid Laurier	Student Washroom Renovation (accessible stalls)		\$ 75,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Sir Winston Churchill	Accessible Barrier Free Washroom Stalls			Complete	\$ 500,000	Complete.
Sir Winston Churchill	Changeroom Renovation (accessible stalls and showers)			Complete	\$ 200,000	Complete.
Sir Winston Churchill	Front Entrance Renovation and Ramp Replacement			Complete	\$ 150,000	Complete.
Viscount Montgomery	Gym Renovation Project (stage Lift)			Complete	\$ 150,000	Complete.
Waterdown	Phase 1 Washroom, Changeroom and Cafeteria (accessible stalls and showers)			Complete	\$ 150,000	Complete.
Waterdown	Phase 2 Washrooms		\$ 156,000	Design		Project initiated Spring 2025. Construction anticipated in Summer 2026.
Westdale	Changeroom Renovation (accessible stalls and showers)	\$ 450,000		Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Spring 2026.
Westmount	Stage Lift			Complete	\$ 150,000	Complete.
Westwood	Stage Lift	\$ 150,000		Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Winter 2025.
W.H. Ballard	Student Washroom Renovation (accessible stalls) and Universal Washrooms	\$ 500,000		Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Winter 2025.
Yorkview	Gym Renovation Project (stage Lift)		\$ 150,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Subtotal:		\$ 1,680,000	\$ 5,036,000		\$ 7,109,500	

Changeroom Renovations						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
Ancaster High	Changeroom Renovation			Complete	\$ 350,000	Complete.
Glendale	Changeroom Renovation			Complete	\$ 1,000,000	Complete.
Dundas Valley	Changeroom Renovation			Complete	\$ 667,500	Complete.
Orchard Park	Changeroom Renovation			Complete	\$ 600,000	Complete.
Sir Winston Churchill	Changeroom Renovation			Complete	\$ 800,000	Complete.
Waterdown	Changeroom Renovation			Complete	\$ 400,000	Complete.
Westdale	Changeroom Renovation	\$ 1,250,000	\$ 1,250,000	Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues to Summer 2026. Multiple year project.
Subtotal:		\$ 1,250,000	\$ 1,250,000		\$ 3,817,500	
Corridor Renovations						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
AM Cunningham	New Ceilings/LED Lights in Corridors			Complete	\$ 436,000	Complete.
Adelaide Hoodless	New Ceilings/LED Lights in Corridors			Complete	\$ 500,000	Complete.
Bennetto	New Ceilings/LED Lights in Corridors			Complete	\$ 250,000	Complete.
Central	New Ceilings/LED Lights in Corridors			Complete	\$ 300,000	Complete.
Franklin Road	New Ceilings/LED Lights in Corridors			Complete	\$ 325,000	Complete.
George L Armstrong	New Ceilings/LED Lights in Corridors			Complete	\$ 475,000	Complete.
Glendale	New Ceilings/LED Lights in Corridors		\$ 750,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Hess Street	New Ceilings/LED Lights in Corridors			Complete	\$ 635,000	Complete.
Janet Lee	New Ceilings/LED Lights in Corridors			Complete	\$ 300,000	Complete.
Kanetskare	New Ceilings/LED Lights in Corridors			Complete	\$ 350,000	Complete.
Kanetskare	Corridor Painting and Flooring Replacement			Complete	\$ 380,000	Complete.
Lake Ave.	New Ceilings/LED Lights in Corridors			Complete	\$ 300,000	Complete.
Mary Hopkins	New Ceilings/LED Lights in Corridors			Complete	\$ 600,000	Complete.
Michaelle Jean	New Ceilings/LED Lights in Corridors			Complete	\$ 300,000	Complete.
Norwood Park	New Ceilings/LED Lights in Corridors			Complete	\$ 300,000	Complete.
Parkdale	New Ceilings/LED Lights in Corridors			Complete	\$ 273,000	Complete.
RA Riddell	New Ceilings/LED Lights in Corridors		\$ 500,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Sir Allan MacNab	New Ceilings/LED Lights in Corridors			Complete	175000	Complete.
Viscount Montgomery	New Ceilings/LED Lights in Corridors			Complete	\$ 450,000	Complete.
Westview	Corridor and Stairwell Painting			Complete	\$ 130,000	Complete.
Subtotal:		\$ -	\$ 1,250,000		\$ 6,479,000	
Dust Collectors						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
Ancaster High	Dust Collector Replacement (grade 9)			Complete	\$ 450,000	Complete.
Dundas Valley	Dust Collector Replacement (grade 9)			Complete	\$ 450,000	Complete.
Orchard Park	Dust Collector Replacement (grade 9)			Complete	\$ 400,000	Complete.
Sherwood	Dust Collector Control Replacement & Maintenance			Complete	\$ 315,583	Complete.
Sir Allan MacNab	Dust Collector Replacement (grade 9)		\$ 450,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Waterdown	Dust Collector Replacement (grade 9)			Construction	\$ 400,000	Complete.
Waterdown	Dust Collector Replacement (main)		\$ 550,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Westdale	Dust Collector Replacement (grade 9)			Complete	\$ 465,000	Complete.
Westmount	Dust Collector Replacement (main)			Complete	\$ 530,000	Complete.
Subtotal:		\$ -	\$ 1,000,000		\$ 3,010,583	
Electrical						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
Franklin Road	HVAC Renovations (transformer upgrade)		\$ 500,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Huntington Park	HVAC Renovations (transformer upgrade)		\$ 500,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Mary Hopkins	HVAC Renovations (transformer upgrade)			Complete	\$ 600,000	Complete.
Sherwood	Transformer Replacement	\$ 600,000		Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Spring 2026.
Sherwood	School Electrical, IT & BAS Cabling Replacement			Complete	\$ 2,900,000	Complete.
Sir Allan MacNab	Electrical Upgrades to Technology and Cosmetology Classrooms		\$ 250,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
WH Ballard	HVAC Renovations - Phase 2 (transformer upgrade)			Complete	\$ 900,000	Complete.
Subtotal:		\$ 600,000	\$ 1,250,000		\$ 4,400,000	

Ground Signs						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
CB Stirling	Ground Sign Installation			Complete	34,000	Complete.
Helen Detwiler	Ground Sign Installation			Complete	34,000	Complete.
Hess	Ground Sign Installation	\$ 40,000		Design		Project initiated Spring 2024. Construction commenced Fall 2025and continues into early 2026.
RA Riddell	Ground Sign Installation			Complete	34,000	Complete.
Westview	Ground Sign Installation		\$ 40,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2027.
Westwood	Ground Sign Installation		\$ 40,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Subtotal:		\$ 40,000	\$ 80,000		\$ 102,000	
Gym Renovations						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
AM Cunningham	Gym Renovation			Complete	\$ 500,000	Complete.
Adelaide Hoodless	Gym Renovation			Complete	\$ 1,754,000	Complete.
Buchanan Park	Gym Renovation			Complete	\$ 300,000	Complete.
Central	Gym Renovation			Complete	\$ 500,000	Complete.
George L Armstrong	Gym Renovation			Complete	\$ 250,000	Complete.
Hess Street	Gym Renovation			Complete	\$ 475,000	Complete.
Holbrook	Gym Renovation	\$ 400,000	\$ 350,000	Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Spring 2026.
Janet Lee	Gym Renovation			Complete	\$ 450,000	Complete.
Kanetskare	Gym Renovation			Complete	\$ 934,000	Complete.
Lake Ave.	Gym Renovation			Complete	\$ 566,000	Complete.
Michaelle Jean	Gym Flooring Renovations			Complete	\$ 100,000	Complete.
Norwood Park	Gym Renovations			Complete	\$ 450,000	Complete.
Parkdale	Gym Renovation			Complete	\$ 300,000	Complete.
Queensdale	Gym Renovation		\$ 350,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Sherwood	Gym Flooring Renovations			Complete	\$ 400,000	Complete.
Viscount Montgomery	Gym Renovations			Complete	\$ 550,000	Complete.
Westwood	Gym Renovations	\$ 350,000		Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Spring 2026.
Yorkview	Gym Renovations		\$ 350,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Subtotal:		\$ 750,000	\$ 1,050,000		\$ 7,529,000	
Interior Renovations & Painting						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
Ancaster High	Hospitality and Tourism			Complete	\$ 1,100,000	Complete.
George L Armstrong	Art, Science, and Learning Commons renovations			Complete	\$ 300,000	Complete.
Glendale	Cafeteria Renovation			Complete	\$ 174,000	Complete.
Janet Lee	Science, and Art Room Renovation			Complete	\$ 200,000	Complete.
Kanetskare	Science, and Art Room Renovation			Complete	\$ 250,000	Complete.
Parkdale	Kindergarten Renovations			Complete	\$ 380,000	Complete.
Saltfleet	Main office and guidance Floor Replacement		\$ 50,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Sherwood	Secondary School Revitalization			Complete	\$ 10,322,000	Complete.
Sir Allan MacNab	Hair & Aesthetics Renovation		\$ 400,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Sir Isaac Brock	Interior Renovation			Complete	\$ 1,000,000	Complete.
Sir Winston Churchill	Cafeteria Renovation			Complete	\$ 300,000	Complete.
Sir Winston Churchill	Manufacturing Room Renovation			Complete	\$ 850,000	Complete.
Sir Winston Churchill	Stairwell Renovations			Complete	\$ 250,000	Complete.
Waterdown	Cafeteria Renovation			Complete	\$ 200,000	Complete.
Waterdown	Learning Commons Renovation		\$ 300,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Westdale	Cafeteria Renovation			Complete	\$ 213,000	Complete.
Westmount	Cafeteria Renovation			Complete	\$ 340,000	Complete.
Yorkview	Stairwell Renovation			Complete	\$ 230,000	Complete.
Subtotal:		\$ -	\$ 750,000		\$ 16,109,000	

Lockdown Hardware/Safe Schools						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
Ancaster Senior	Lockdown Hardware			Complete	\$ 25,000	Complete.
Lisgar	Lockdown Hardware			Complete	\$ 25,000	Complete.
Various	Lockdown Speakers			Complete	\$ 78,000	Complete.
Queen Victoria	Lockdown Hardware			Complete	\$ 48,000	Complete.
Queen Mary	Lockdown Hardware			Complete	\$ 52,000	Complete.
	Lockdown Hardware			Complete	\$ 130,000	
Various	Lockdown Hardware	\$ 130,000	\$ 150,000	Construction		Ongoing.
Subtotal:		\$ 130,000	\$ 150,000		\$ 358,000	
Main Entrance and Foyer Renovations						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
Orchard Park	Main Entrance & Foyer Enhancement			Construction	\$ 850,000	Complete.
Saltfleet	Main Entrance & Foyer Enhancement		\$ 495,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Waterdown	Main Entrance & Foyer Enhancement			Complete	\$ 200,000	Complete.
WH Ballard	HVAC Renovations - Phase 2 (Main Foyer Updates)			Complete	\$ 500,000	Complete.
Subtotal:		\$ -	\$ 495,000		\$ 1,550,000	
Mechanical Upgrades						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
Ancaster High	Washroom and Changeroom Renovation (piping replacement)			Complete	\$ 800,000	Complete.
Cootes Paradise	Gym RTU AC upgrade		\$ 500,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Earl Kitchener	HVAC Renovations			Complete	\$ 3,250,000	Complete.
Flamborough	Septic Replacement	\$ 100,000	\$ 1,300,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
GL Armstrong	Gym RTU			Complete	\$ 400,000	Complete.
Glendale	Boiler & AHU Replacement	\$ 1,700,000		Construction		Project initiated Spring 2023. Construction commenced Summer 2025 and continues into Winter 2025.
Gordon Price	Cooling Tower			Complete	\$ 220,000	Complete.
Hess Street	Gym RTU	\$ 400,000		Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Winter 2025.
Highview	Heat & Water Distribution Replacement			Complete.	\$ 537,000	Complete.
Hill Park	Boiler & Pump Replacement	\$ 1,350,000		Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Winter 2025.
Mary Hopkins	HVAC Renovations			Complete	\$ 1,900,000	Complete.
Parkdale	HVAC Renovations			Complete	\$ 2,735,000	Complete.
Sherwood	HVAC Ducting Replacement			Complete	\$ 2,850,000	Complete.
Sir Isaac Brock	UV Installation			Complete	\$ 250,000	Complete.
Westwood	Gym RTU		\$ 600,000	Construction		Project initiated Spring 2024. Installation of RTU to commence Spring 2026.
WH Ballard	HVAC Renovations - Phase 1			Complete	\$ 2,380,000	Complete.
WH Ballard	HVAC Renovations - Phase 2			Complete	\$ 4,700,000	Complete.
Subtotal:		\$ 3,550,000	\$ 2,400,000		\$ 20,022,000	
Music Room Renovations						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
Franklin Road	Music Room Renovation			Complete	\$ 100,000	Complete.
George L Armstrong	Music Room Renovation			Complete	\$ 100,000	Complete.
Janet Lee	Music Room Renovation			Complete	\$ 100,000	Complete.
Kanetskare	Music Room Renovation			Complete	\$ 100,000	Complete.
Lisgar	Music Room Renovation			Complete	\$ 100,000	Complete.
Subtotal:		\$ -	\$ -		\$ 500,000	

Other						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
CB Stirling	Portapak Demolition			Complete	\$ 420,000	Complete.
Dundas Valley	Black Box Renovation			Complete	\$ 547,000	Complete.
Mary Hopkins	Classroom Ceiling & LED Lighting Replacement			Complete	\$ 800,000	Complete.
Sherwood	Auditorium Ceiling Replacement			Complete	\$ 1,000,000	Complete.
Sherwood	Chimney Replacement			Complete	\$ 800,000	Complete.
Sherwood	Elevator Abatement & Maintenance			Complete	\$ 500,000	Complete.
Sherwood	Classroom Millwork Replacement			Complete	\$ 203,000	Complete.
Sir Allan MacNab	Grade 9 Wood Working Tech and Cosmetology/Aesthetics Renovation		\$ 900,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Various	Anniversary Spruce Up	\$ 14,500	\$ 14,500	Ongoing		Ongoing.
Subtotal:		\$ 14,500	\$ 914,500		\$ 4,270,000	
Paving & Site Renovations						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
AM Cunningham	FDK Artificial Turf Installation and expansion			Complete	\$ 75,000	Complete.
Ancaster High	Parking Lot Paving - Phase 2			Complete	\$ 555,000	Complete.
Ancaster High	Parking Lot Paving - Phase 3			Complete	\$ 385,000	Complete.
Ancaster High	Parking Lot Paving - Phase 4 (final)			Complete	\$ 430,000	Complete.
Balaclava	Parking Lot Paving			Complete	\$ 250,000	Complete.
Central	Playground Paving			Complete	\$ 85,000	Complete.
Chedoke	Playground Paving			Complete	\$ 133,000	Complete.
Eastdale	Parking Lot Expansion			Complete	\$ 250,000	Complete.
Helen Detwiler	Parking Lot Paving			Complete	\$ 275,000	Complete.
Hess	Playground Paving & Artificial Turf			Complete	\$ 943,000	Complete.
Janet Lee	Parking Lot Paving			Complete	\$ 400,000	Complete.
Kanetskare	Parking Lot Paving			Complete	\$ 180,000	Complete.
Lake Ave.	Playground Paving			Complete	\$ 100,000	Complete.
Mountview	Parking Lot Paving			Complete	\$ 114,000	Complete.
Parkdale	Parking Lot Paving			Complete	\$ 178,000	Complete.
Queen Mary	Playground Paving & Artificial Turf			Complete	\$ 800,000	Complete.
Ridgemount	Playground Paving			Complete	\$ 153,000	Complete.
Rousseau	Parking Lot Paving			Complete	\$ 77,000	Complete.
Sherwood	Artificial Turf Field			Complete	\$ 3,350,000	Complete.
Viola Desmond	Parking Lot Expansion			Complete	\$ 205,000	Complete.
Westdale	Artificial Turf Field			Complete	\$ 1,642,000	Complete.
Westwood	Playground Paving		\$ 400,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Yorkview	Playground Paving			Complete	\$ 250,000	Complete.
Subtotal:		\$ -	\$ 400,000		\$ 10,830,000	
Program Renovations						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
Orchard Park	Hospitality		\$ 800,000			Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Subtotal:		\$ -	\$ 800,000		\$ -	



Roofing Replacements						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
Ancaster High	Roof Replacement			Complete	\$ 1,154,000	Complete.
Buchanan Park	Roof Replacement			Complete	\$ 665,000	Complete.
CB Stirling	Roof Replacement			Complete	\$ 615,000	Complete.
Dundana	Roof Replacement			Complete	\$ 285,000	Complete.
Dundas Central	Roof Replacement			Complete	\$ 361,000	Complete.
GL Armstrong	Roof Replacement			Complete	\$ 630,000	Complete.
Glendale	Roof Replacement - Phase 1			Complete	\$ 775,000	Complete.
Glendale	Roof Replacement - Phase 2			Complete	\$ 775,000	Complete.
Gordon Price	Roof Replacement - Phase 1			Complete	\$ 605,000	Complete
Gordon Price	Roof Replacement - Phase 2		\$ 475,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Helen Detwiler	Roof Replacement			Complete	\$ 1,502,000	Complete.
Hill Park	Roof Replacement - Phase 1			Complete	\$ 985,000	Complete.
Hill Park	Roof Replacement - Phase 2			Complete	\$ 1,400,000	Complete.
Memorial	Roof Replacement - Phase 1		\$ 300,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Mount Hope	Roof Replacement			Complete	\$ 302,000	Complete.
Richard Beasley	Roof Replacement			Complete	\$ 420,000	Complete.
Sherwood	Roof Structure Replacement including abatement			Complete	\$ 1,800,000	Complete.
Strathcona	Roof Replacement			Complete	\$ 435,000	Complete.
Yorkview	Roof Replacement			Complete	\$ 242,000	Complete.
Subtotal:		\$ -	\$ 775,000		\$ 12,951,000	
Security Projects						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
Various	Security - Secondary School Access Cards	\$ 250,000	\$ 250,000	Ongoing		Ongoing.
Sherwood	Additional Security Cameras & Cabling			Complete	\$ 200,000	Complete.
Subtotal:		\$ 250,000	\$ 250,000		\$ 200,000	
Student Washroom Renovations						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
Ancaster High	Student Washroom Renovation			Complete	\$ 750,000	Complete.
Buchanan Park	Student Washroom Renovation			Complete	\$ 1,100,000	Complete.
Central	Student Washroom Renovation			Complete	\$ 510,000	Complete.
Chedoke	Student Washroom Renovation		\$ 700,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Dundas Valley	Student Washroom Renovation			Complete	\$ 667,500	Complete.
Eastdale	Student Washroom Renovation			Complete	\$ 340,000	Complete.
Franklin Road	Student Washroom Renovation	\$ 300,000	\$ 500,000	Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Winter 2025.
Frank Panabaker North	Student Washroom Renovation		\$ 700,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
George L Armstrong	Student Washroom Renovation			Complete	\$ 925,000	Complete.
Glendale	Student Washroom Renovation			Complete	\$ 1,000,000	Complete.
Hess Street	Student Washroom Renovation			Complete	\$ 475,000	Complete.
Highview	Student Washroom Renovation			Complete	\$ 170,000	Complete.
Janet Lee	Student Washroom Renovation			Complete	\$ 550,000	Complete.
Lake Ave	Student Washroom Renovation			Complete	\$ 325,000	Complete
Memorial City	Student Washroom Renovation			Complete	\$ 515,000	Complete.
Michaelle Jean	Student Washroom Renovation			Complete	\$ 450,000	Complete.
Millgrove	Student Washroom Renovation			Complete	\$ 325,000	Complete.
Norwood Park	Student Washroom Renovation			Complete	\$ 580,000	Complete.
Orchard Park	Student Washroom Renovation	\$ 600,000		Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Winter 2025.
Pauline Johnson	Student Washroom Renovation			Complete	\$ 450,000	Complete.
Richard Beasley	Student Washroom Renovation			Complete	\$ 680,000	Complete.
Sir Wilfrid Laurier	Student Washroom Renovation		\$ 700,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Sir Winston Churchill	Student Washroom Renovation			Complete	\$ 1,177,000	Complete.
Yorkview	Student Washroom Renovation			Complete	\$ 445,000	Complete.
Waterdown	Student Washroom Renovation - Phase 1			Complete	\$ 400,000	Complete.
Waterdown	Student Washroom Renovation - Phase 2		\$ 744,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
W.H. Ballard	Student Washroom Renovation	\$ 1,000,000		Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Winter 2025.
Subtotal:		\$ 1,900,000	\$ 3,344,000		\$ 11,834,500	

Windows and Exterior Door Replacement Renovations						
School	Description	Allocated Budget (2024/25)	Allocated Budget (2025/26)	Phase	Final Cost (All Years)	Project Status
Balaclava	Window and Door Replacement			Complete	\$ 302,000	Complete.
Billy Green	Window and Door Replacement			Complete	\$ 331,000	Complete.
CB Stirling	Window and Door Replacement			Complete	\$ 470,000	Complete.
Central	Window and Door Replacement			Complete	\$ 596,000	Complete.
Dundas Valley	Window Replacement (Circle)			Complete	\$ 940,000	Complete.
Glendale	Window and Door Replacement			Complete	\$ 2,250,000	Complete.
Helen Detwiler	Window and Door Replacement			Complete	\$ 407,000	Complete.
Janet Lee	Window and Door Replacement			Complete	\$ 294,000	Complete.
Lincoln Alexander	Window and Door Replacement			Complete	\$ 260,000	Complete.
Lisgar	Window and Door Replacement			Complete	\$ 200,000	Complete.
Michaelle Jean	Window and Door Replacement			Complete	\$ 300,000	Complete.
Mount Albion	Window and Door Replacement			Complete	\$ 616,000	Complete.
Richard Beasley	Window and Door Replacement		\$ 350,000	Initiation		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Sir Wilfrid Laurier	Window and Door Replacement			Complete	\$ 691,000	Complete.
Waterdown	Window and Door Replacement		\$ 1,300,000	Design		Project initiated Spring 2025. Construction start anticipated in Summer 2026.
Westview	Window and Door Replacement			Complete	\$ 643,000	Complete.
Yorkview	Window and Door Replacement			Complete	\$ 810,000	Complete.
Subtotal:		\$ -	\$ 1,650,000		\$ 9,110,000	
Capital Priorities						
School	Description	Multiple Year Budget		Phase	Final Cost (All Years)	Project Status
(New) Binbrook ES	New 615 pp K-8 elementary school	\$ 29,068,180		Tender		Tender issued November 2025. Construction start anticipated early 2026.
Mount Hope Addition	165 pp 6-room addition with 1 Kindergarten renovation and 5 room child care	\$ 13,196,722		Tender		Tender issued November 2025. Construction start anticipated early 2026.
New Nash ES	New 650 pp K-8 elementary school with 3 room child care	\$ 16,667,921		Design		Ministry letter received August 2025 pausing the project.
Viola Desmond	New 682 pp K-8 elementary school with 3 room child care			Complete	\$ 16,288,674	Complete.
(New) Waterdown ES	New 650 pp K-8 elementary school with 5 room child care	\$ 24,578,116		Tender		Tender issued November 2025. Construction start anticipated early 2026.
Janet Lee Addition	162 ppm 6-room addition with learning commons and main office renovation and 5 room child care	\$ 7,754,134		Design		ministry approval given Spring 2025. Design ongoing. SPA submission anticipated early 2026.
Subtotal:		\$ 91,265,073			\$ 16,288,674	
School Consolidation Capital						
N/A						
Child Care Retrofits						
N/A						
Proceeds of Disposition (POD)						
School	Description	Multiple Year Budget		Phase	Final Cost (All Years)	Project Status
AM Cunningham	Elevator Installation	\$ 850,000		Design		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Winter 2025. EDU Accessibility Funding allocated for 2025/26 SY. Future school year funding allocation indicated here if Ministry Accessibility SCI funding is not available for 2026/27 SY.
Bennetto	Elevator, Stair Lifts & Universal Washroom	\$ 900,000		Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Winter 2025. EDU Accessibility Funding allocated for 2025/26 SY. Future school year funding allocation indicated here if Ministry Accessibility SCI funding is not available for 2026/27 SY.
Eastdale	8 room Port-a-pack Installation			Complete	\$ 2,850,000	Complete.
Parkdale	Elevator & Universal Washroom	\$ 500,000		Construction		Project initiated Spring 2024. Construction commenced Summer 2025 and continues into Winter 2025. EDU Accessibility Funding allocated for 2025/26 SY. Future school year funding allocation indicated here if Ministry Accessibility SCI funding is not available for 2026/27 SY.
Rosedale	Gym Addition	\$ 3,491,000		Construction		Construction to commenced Fall 2024 and will continue into Spring 2026.
Sherwood	Secondary School Revitalization			Complete	\$ 4,159,085	Complete.
Viola Desmond	New 682 pp K-8 elementary school with 3 room child care			Complete	\$ 603,000	Complete.
Subtotal:		\$ 5,741,000			\$ 7,612,085	





## FINANCE AND FACILITIES COMMITTEE

December 16, 2025

### Key Parameters and Assumptions to Guide the Development of the 2026-27 Budget (Generative Discussion)

Submitted By: Sheryl Robinson Petrazzini, Director of Education

Prepared By: Matthew Gerard, Associate Director, Business Services and Treasurer  
Jagoda Kirilo, Senior Manager, Financial Services

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#### Recommendation

That the report be received as information by the Committee.

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#### Background

To support the development of the 2026-27 budget, the following key steps and timelines have been identified:

January	Key Parameters and Assumptions to guide budget development
January	Consultation on budget priorities to guide the 2026-27 budget development
March	Presentation of results of budget priorities via public consultation
April	School Based Staffing recommendations
Feb – May	Executive Council and Finance and Facilities committee develop / review budget
May – June	Finance and Facilities committee meetings and budget refinements to reflect new information (if necessary)
By June 30	Approval of budget

The identification of parameters and assumptions to guide the development of the 2026-27 budget are used to prepare the preliminary budget scenario and ensure it aligns with the Multi-Year Strategic Plan; remain fiscally responsible and align resource allocation to our school board's priorities which is necessary for many staffing and expenditure decisions to be made in the next few months to prepare for a smooth startup of the 2026-27 school year. As the budget development exercise continues, and key information including the 2026-27 CORE Education funding announcement is provided, these parameters and assumptions will be reviewed and revised for inclusion in the final budget to be approved by June 30, 2026.

**Status:****Enrolment Projection**

The 2026-27 preliminary enrolment projections are calculated based on historic enrolment trends and student retention rates on a school-by-school basis and may be adjusted once the Planning Department completes a deeper review of new housing developments as well as a review and validation by the school Principals in early March.

	2025-26 Revised Budget ADE	2026-27 <b>Preliminary</b> Projected Budget ADE	Increase (Decrease) ADE	Increase (Decrease) %
Elementary	37,699.50	37,618.70	(80.80)	(0.02%)
Secondary	14,244.32	14,346.69	102.37	0.72%
Total	51,943.82	51,965.39	21.57	0.04%

**Revenues**

CORE Education Funding will be calculated with no projected change in the total grant base, subject to Ministry confirmation.

**Expenditure**

- Salaries, benefits and staffing to reflect provincial legislation, and collective agreements in place. Expired collective agreements will have no change in the salary base until they are ratified.
- To provide for stability in the system and minimize in-year budget adjustments a contingency of \$1,000,000 will be set aside for unforeseen events that may arise.

**Allocation Parameters**

- Ensure the allocation of resources supports the HWDSB's Mission, Values, Strategic Directions and Board Improvement Plan.
- The Ministry's revenue allocation framework will provide a useful reference for the allocation of Board resources on all major expenditure categories.
- Compliance with balanced budget requirements and the Ministry's renewed enveloping framework, ensuring care is exercised that funding associated with specific Ministry initiatives is allocated for the purpose designated.
- Where staff reductions are necessary, statutory positions are to be given priority for inclusion in the budget. Statutory positions to be calculated as the number required for Ministry class size requirements or collective agreement compliance.
- Where enhancements to the budget is possible, funding will be allocated to initiatives included in the Board Improvement Plan and the board's Action Plans.

**Financial Implications**

There are no financial implications as a result of this report.

## **Strategic Directions**

### **Upholding Human Rights, Safety and Well-Being**

*We will support all students and staff to feel safe and secure in our classrooms and school communities.*

### **Providing Equitable Quality Education**

*We will offer equitable quality educational opportunities to improve student engagement, learning and achievement for future-readiness.*

### **Collaborating with Students, Families & Communities**

*We will build reciprocal relationships and partnerships to enhance access and engagement for students, families, and communities.*

### **Building a Sustainable Education System**

*We will adapt to a rapidly changing world through responsible fiscal management, investing equitably in accessible and sustainable facilities and supporting a robust workforce.*

### **Reinforcing Indigenous Educational Wellness and Reconciliation**

*We will honour our commitment to Truth and Reconciliation by nurturing respectful and reciprocal relationships among Indigenous Peoples and Treaty Partners, and by cultivating intergenerational healing and wellness in a restorative education system.*



## FINANCE AND FACILITIES COMMITTEE

December 16, 2025

### Budget Priorities to Guide the Development of the 2026-2027 Budget Consultation

Submitted By: Sheryl Robinson Petrazzini, Director of Education

Prepared By: Matthew Gerard, Associate Director, Business Services and Treasurer  
Jagoda Kirilo, Senior Manager, Financial Services

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#### Recommendation

That the budget priorities be approved for public consultation.

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#### Background

HWDSB's Budget Consultation for the 2025-2026 school year was conducted via a survey on the HWDSB Engage webpage. Visitors to the Engage site totalled 243 while the survey garnered 120 responses. The 2025–2026 HWDSB Budget Consultation engaged community members to better understand their priorities, concerns, and ideas for how the board allocates resources. Respondents were asked to share feedback across several areas—including literacy screening, math resources, student well-being, future pathways programs, and school environments—as well as offer suggestions to improve transparency and engagement. The consultation closed on March 28, 2025, and the detailed results were presented at the May 6, 2025, Finance and Facilities Committee Meeting.

The key themes identified through analysis of the survey feedback:

- **Strong support** for investment in student-facing roles (e.g., EAs, social workers) and classroom resources.
- **Literacy and math** were identified as foundational and in need of early, targeted support.
- **Student well-being** (mental health, inclusion, nutrition) and **future pathways** (e.g., SHSM, co-op, dual credits) were viewed as critical for engagement and long-term success.
- **Facilities and basic infrastructure** like HVAC and washrooms were seen as essential and non-negotiable.
- Respondents consistently asked for **greater transparency**, clearer communication about the budget, and more opportunities for **meaningful local engagement**.

In support of the key themes derived from the survey, staff have included the following investments in the preliminary 2025-2026 budget:

- An increase in the number of Educational Assistants to ensure strong support for our students;
- Continued investment in math facilitators and reading specialists;
- Continued supports in programs such as SHSM by offering specific courses and ensuring funding provided by the Ministry is fully allocated to the program to maintain and enhance program offerings;
- A 2% increase in supplies and services in line with Ministry funding to support increasing costs;
- Ensuring a sustainable long term capital plan to provide equitable, affordable and sustainable learning facilities for students. The HWDSB Long-Term Facilities Plan (LTFP) was brought forward by staff at the May 27<sup>th</sup> Finance and Facilities Committee meeting. To provide greater transparency the LTFP is an online document with embedded links to websites and reports that will be updated on a regular basis; and
- Continued support for staff and student mental health & well-being ensuring Ministry allocated funding is spent for supports that are required across the system.

HWDSB staff also committed to work that maintains and enhances transparency through the budget process by:

- Engaging with the community sooner through the public consultation survey;
- Engaging with union partners in meaningful conversations around staffing;
- Meeting with Board committees such as the Parent Involvement Committee (PIC) and the Special Education Advisory Committee (SEAC);
- Providing regular updates on the HWDSB's website as it relates to the Core Education Funding model and other funding changes made by the Ministry of Education; and
- Continuing to provide frequent budget updates to the Finance and Facilities Committee.

## **Status**

Financial Services staff will be working with the Research Department to develop the Budget Consultation survey. Staff will identify opportunities to raise awareness of this survey with committees such as the Parent Involvement Committee, Special Education Advisory Committee, Rural Schools Committee, Indigenous Education Committee, Human Rights and Equity Committee and Student Senate.

The goals of a public consultation for the 2026-2027 budget are as follows:

- To create and improve awareness of the CORE Education Funding Model and areas of spending truly at the HWDSB's discretion;
- To garner feedback from the community on where the HWDSB might allocate resources at its discretion; and

- To garner feedback from the community on where the HWDSB might identify cost savings and efficiencies in order to maintain a balanced budget.

Staff will continue to use the operational goals as the basis of the feedback solicited through the survey. The strategic goals for the Board Improvement Plan:

- Improve Literacy Achievement for Every Student
- Improve Numeracy Achievement for Every Student
- Improve Preparedness for the Future of Every Student
- Improve Well-Being for Every Student
- Increase Engagement for Every Student

The survey will solicit feedback on the strategic goals in the following general themes:

- Importance of the goal relative to the other goals;
- Areas of investment to support the goals;
- Potential efficiencies or other cost savings that may be leveraged; and
- General feedback on the budget.

The survey results will inform the budget priorities presented to the Board by the end of April 2026.

## **Financial Implications**

There are no financial implications as a result of this report.

## **Strategic Directions**

### **Upholding Human Rights, Safety and Well-Being**

*We will support all students and staff to feel safe and secure in our classrooms and school communities.*

### **Providing Equitable Quality Education**

*We will offer equitable quality educational opportunities to improve student engagement, learning and achievement for future-readiness.*

### **Collaborating with Students, Families & Communities**

*We will build reciprocal relationships and partnerships to enhance access and engagement for students, families, and communities.*

### **Building a Sustainable Education System**

*We will adapt to a rapidly changing world through responsible fiscal management, investing equitably in accessible and sustainable facilities and supporting a robust workforce.*

**Reinforcing Indigenous Educational Wellness and Reconciliation**

*We will honour our commitment to Truth and Reconciliation by nurturing respectful and reciprocal relationships among Indigenous Peoples and Treaty Partners, and by cultivating intergenerational healing and wellness in a restorative education system.*