

Virtual Meeting Norms:

- All callers are to place themselves on mute
- Roll call is in place for attendance and for questions

The audio portion of this committee meeting will be made available on our website the day following the meeting.

AGENDA: 5:30- 8:30pm

1. Call to Order/Roll Call
2. Land Acknowledgement
3. Approval of the Agenda
4. Annual Capital Plan Update (M)
5. Secondary School Facility Benchmark Strategy Update (M)
6. Capital Projects Construction Update (M)
7. Athletic Fields Community Use (M)
8. Sir John A. MacDonald Update (M)
9. Priorities for Budget Consultation (M)
10. Enrolment Summary October 31, 2021 (M)
11. Adjournment from public session and Resolution into Committee of the Whole (Private Session) as per the Education Act, Section 207.2 (b) the disclosure of intimate, personnel or financial information in respect of a member of the board or committee

We acknowledge our presence on ancestral Anishinaabe and Haudenosaunee Confederacy land as determined by the Dish with One Spoon treaty.

The intent of this agreement is for all nations sharing this territory to do so responsibly, respectfully and sustainably in perpetuity.

We respect the longstanding relationships with the local Indigenous communities, the Mississaugas of the Credit First Nation and the Six Nations of the Grand River.



EXECUTIVE REPORT TO FINANCE AND FACILITIES COMMITTEE

TO: Finance and Facilities Committee

FROM: Manny Figueiredo, Director of Education

DATE: December 16, 2021

PREPARED BY: Stacey Zucker, Associate Director, Support Services & Treasurer
David Anderson, Senior Manager, Facilities Management
Nadeen Shehaiber, Manager, Capital Projects

RE: Annual Capital Plan Update

Action Monitoring X

Background:

Annual Capital Plan

At the April 25, 2016 Board meeting, Trustees approved the Annual Capital Plan and associated budget. The plan now spans 8 years (5 for Secondary and 8 for Elementary) and totals \$190 million in capital budget and \$17.5 million in operating budget. It outlined a 5 or 8-year framework of project scale and budget allocation for elementary and secondary schools. Capital planning with the multi-year strategy includes elementary and secondary school facility benchmarks which prioritizes facility components to ensure that all facilities have equal and appropriate learning environments. The elementary and secondary school facility benchmarks are derived from HWDSB's Elementary and Secondary Program Strategies. The school benchmarks were approved to ensure that HWDSB provides facilities which assist in delivering a balanced curriculum (literacy, numeracy, the Arts (music, dance, and drama), science and technology, geography, history, health and physical education, and social skill development) with access to the technology and digital tools to accelerate learning.

Approved Annual Allocation of Funding:

Component	Amount
Secondary School Facility Benchmark	\$11 million
Elementary School Facility Benchmark	\$10 million
Secondary Program Strategy	\$ 2 million
Elementary Program Strategy	\$ 1 million
Annual School Renewal	\$ 8 million
Other	Varies depending on approved projects
Total	\$32 million

Funding for the Overall Capital Plan

There are 3 main funding sources for the Multi-Year Capital Plan:

1. School Renewal Allocation (SRA)

SRA is an annual amount that is provided through the Ministry funded Grant for Student Needs (GSN). This grant is available to address the costs associated with repairs and renovations to schools. This value has historically been in the range of \$8 million per year.

2. School Condition Improvement (SCI)

SCI is intended to address the renewal backlog from the data collected to date through the Ministry's five-year Condition Assessment Program. 70 per cent of SCI funding must be directed to key building components (foundations, roof, windows and HVAC / plumbing systems). The remaining 30 per cent may be directed to the costs to improve any locally identified renewal needs that are listed in TCPS. This value has historically been in the range of \$18 million per year.

3. Proceeds of Disposition

Proceeds of Disposition result from the sale surplus properties. Ontario Regulation 193/10 states that Proceeds of Disposition (POD) must be used for the repair or replacement of components within a school. Board staff had estimated approximately \$65 million in proceeds of disposition (PODs) available for school renewal purposes. These estimates were later reviewed when the elementary strategy was increased to 8 years and the estimate increased to \$75 million in 2018. In 2021, estimates are being updated to reflect current appraisals and land valuation, but currently represent approximately \$99 million.

Guiding Principles of the Overall Capital Plan

The guiding principles adopted by the Overall Capital Plan are provided below:

1. Schools identified as being in 'Poor' condition as defined in the Long-Term Facilities Master Plan will be given priority both in terms of schedule and budget;
2. Partnership opportunities that align with the Board's Strategic Priorities, that have a cost savings associated with them and that are time sensitive will be given priority both in terms of schedule and budget;
3. The scope of work proposed for each school will adhere to the Board design standards;
4. The Overall Capital Plan will be reviewed and updated on an annual basis, as part of the Board's Long-Term Facilities Master Plan update, to reflect any changes in scope, schedule or available funds.

Elementary School Facility Benchmarks

At the February 27, 2017 Board Meeting Trustees approved the Elementary Program Facility Benchmark and directed staff to bring forward the schedule on an annual basis to indicate the projects that will go forward in the following school year. The Elementary Facility Benchmark Strategy includes the following spaces:

1. Gymnasiums,
2. Science rooms,
3. Art rooms,
4. Learning commons, and
5. Playfields

All projects approved to date under the elementary strategy have been completed or are in progress.

The Elementary Benchmark Strategy has been impacted over the years by two factors; the gymnasium expansions have not received an approval to proceed from the Ministry, and the pause on Pupil Accommodation Reviews has limited the number of schools available to improve.

In light of the Ministry's decision not to support the gymnasium additions, Board staff have submitted 3 gymnasium expansion projects under the Capital Priorities Submission to the Ministry and await the results of those submissions for Rosedale, Queensdale and Billy Green elementary schools. The remaining inventory of gyms may benefit from a revitalization strategy, as presented to Finance and Facilities Committee March 11, 2021.

Staff suggested that the following benchmarks be considered as part of the next 5-year plan. Staff will need to assess the overall budget impacts of the benchmarks and locations where work would be required for the selected benchmarks as a next step for the following potential benchmarks:

1. LED lighting and ceiling improvements
2. Main entrances and lobby space
3. Washrooms
4. Modify existing benchmarks (gym revitalization, play space)
5. Accessibility / Equity

At the October 21, 2021 Finance and Facilities Committee meeting Trustees also requested that staff bring back costing associated with cooling for all schools.

Secondary School Facility Benchmarks

At the April 28, 2016 Finance and Facilities Committee meeting, staff presented the implementation plan for the Secondary Facility Benchmark Strategy. The strategy identifies the following areas:

1. Science labs,
2. Playing fields,
3. Learning commons, and
4. Gym floors

The Secondary Facility Benchmark Strategy is generally complete with the exception of Bernie Custis sports field, which is tied to the City of Hamilton redevelopment project at the previous Dominion Glass site, and Sherwood that is part of the Capital Priorities submission in the spring of 2021.

Staff suggested that the following benchmarks be considered as part of the next 5-year plan. Staff will need to assess the overall budget impacts of the benchmarks and locations where work would be required for the selected benchmarks as a next step for the following potential benchmarks:

1. Cafeterias
2. Change Rooms
3. Main entrances and lobby space
4. Corridor painting and locker replacement
5. Washrooms
6. Accessibility / Equity

At the October 21, 2021 Finance and Facilities Committee meeting Trustees also requested that staff bring back costing associated with cooling for all schools.

Renewed Capital Plan

Proposed new benchmarks can assist the Board with achieving the Strategic Directions and associated goal by improving the facility condition index (FCI) as well as aligning to the new facility assessment criteria of:

1. FCI (50%)
2. Equity and Accessibility (25%)
3. Alignment to Benchmark Strategies (15%)
4. Consultation (10%)

The intent is the new proposed benchmarks will further assist in the goal of at least 25 per cent fewer schools will be identified as being in poor condition in 2024.

The expectation is that the proposed benchmarks will not only help staff meet the renewal target, but also assist in meeting the student achievement and positive culture and wellbeing targets while factoring in equity and stakeholder input.

Staff Observations:

Based on the fact that the Board has reached the end of the 5-year Annual Capital Plan and the Secondary Benchmark Strategy and that the Board has not been approved for a number of gym expansions, which was a significant part of the Elementary Benchmark Strategy, staff is suggesting that the Multi-Year Capital Plan and its categories be revised and reconsidered to reevaluate categories for the next 5 years, as follows:

Component	Previous Values	Revised Values
Secondary School Facility Benchmark	\$11,000,000	\$4,500,000
Elementary School Facility Benchmark	\$10,000,000	\$10,000,000
Secondary Program Strategy	\$2,000,000	\$1,250,000
Elementary Program Strategy	\$1,000,000	\$250,000
Annual School Renewal	\$8,000,000	\$14,000,000
Other / Maintenance	Varies	\$2,000,000
Total	\$32 million	\$32 million

Conclusion:

The strategies, as part of the Capital Plan, have been a significant factor in the Board meeting its School Renewal Strategic Direction target. Board believe that the revised annual allocations and associated components will continue to address the renewal needs and align with the Strategic Directions and contribute to ensuring equity across the system.



EXECUTIVE REPORT TO FINANCE AND FACILITIES COMMITTEE

TO: Finance and Facilities Committee

FROM: Manny Figueiredo, Director of Education

DATE: December 16, 2021

PREPARED BY: Stacey Zucker, Associate Director, Support Services & Treasurer
David Anderson, Senior Manager, Facilities Management
Nadeen Shehaiber, Manager, Capital Projects

RE: Secondary Facility Benchmark Strategy Update

Action ☐ Monitoring ☒

Background:

At the October 21, 2021 Finance and Facilities Committee meeting staff presented an update on the overall Benchmark Strategy which included the following components:

1. Funding for the Annual Capital Plan and Strategies;
2. Guiding Principles of the Overall Capital Plan;
3. Elementary School Facility Benchmarks;
4. Secondary School Facility Benchmarks;
5. Renewed Capital Plan;
6. Proposed Benchmarks;
7. And next steps.

As part of the report Trustees were informed that the Secondary Facility Benchmark Strategy is generally complete with the exception of Bernie Custis sports field, which is tied to the City of Hamilton redevelopment project at the previous Dominion Glass site, and Sherwood that is part of the Capital Priorities submission in the spring of 2021.

The next steps included a staff recommendation that the Multi-Year Capital Plan and its categories be reviewed and reconsidered to reevaluate priorities and categories for the next 5 years.

As a result of that report, Trustees requested that staff return with cost estimates for all proposed benchmarks, including the addition of cooling (air conditioning) and funding sources.

Staff Observations:

The following Secondary Facility Benchmarks are being provided for consideration:

1. Cafeterias
2. Change Rooms
3. Main entrances and lobby space

4. Corridor painting and locker replacement
5. Washrooms
6. Accessibility
7. Cooling (Air Conditioning)

Funding for the Overall Capital Plan

There are 3 main funding sources for the Multi-Year Capital Plan, as discussed at the October 21, 2021 Finance and Facilities Committee meeting, as follows:

1. School Renewal Allocation (SRA)
2. School Condition Improvement (SCI)
3. Proceeds of Disposition

Costing

Staff are estimating approximately \$56.6 million of Secondary Facility Benchmark Strategy costs associated with all benchmarks proposed to date, inclusive of cooling. It should be noted that the cooling benchmark, while tied to the 5-year plan, will likely take longer to complete, given the complexity of the work, current pandemic and need to take ventilation offline, as well as the overall lack of availability of HVAC equipment. In addition, cooling work will be funded by POD as part of this plan, if adopted.

Benchmark	Number of Schools	Cost per Project	Total (5 Year)	Funding Source
Cafeteria	8	\$500,000	\$4,000,000	SCI
Change Rooms	11	\$500,000	\$5,500,000	SCI
Main entrances and lobby space	11	\$250,000	\$2,750,000	SRA/SCI
Corridor paint and lockers	11	\$150,000	\$1,650,000	SRA/SCI
Washrooms	8	\$650,000	\$5,200,000	SCI
Accessibility / Equity	TBC	TBC	\$2,000,000	SRA
Cooling (AC)	8	Varies	\$35,500,000	POD
Total Estimate (not incl. cooling)			\$21,100,000	
Total Budget Allocation			\$22,500,000	
Contingency			\$1,400,000	

Conclusion:

Based on the annual allocation, and guiding principles, Board staff will allocate projects on an annual basis associated with the Secondary Benchmark Strategy.



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DATE: December 16, 2021

PREPARED BY: Stacey Zucker, Associate Director, Support Services & Treasurer
David Anderson, Senior Manager, Facilities Management
Nadeen Shehaiber, Manager, Capital Projects

RE: Capital Projects Construction Update

Action ☐ Monitoring ☒

Background:

On September 16, 2021, Trustees were provided with an update on capital projects in progress. This report is part of Facilities Management's on-going commitment to update Trustees regarding the status of capital projects, on a regular basis.

Staff Observations:

A summary of all the capital projects in various phases, is provided as **Appendix A**. This summary is categorized by each project's source of funding and project initiative. The project status updates are current as of December 8, 2021.

In addition, an update on the CVRIS funded ventilation projects is being provided as **Appendix B**. Projects identified have been impacted by the global supply chain challenges, and are being delivered within the Ministry's revised timelines.

Conclusion:

Staff continue to deliver a number of Capital projects, which include school renewal work, Elementary and Secondary Facility Benchmark Strategy (Year 5), Elementary and Secondary Program Strategy (Year 5), and new school construction projects.

There are a number of factors affecting the progress of capital projects, in particular:

- Unforeseen site conditions
- Delays with material deliveries
- Asbestos abatement
- COVID-19 Pandemic

Board staff will continue to update Trustees as to the status of these projects, on a regular basis.

School	Description	Budget	Phase	Final Cost	Project Status
Secondary Facility Benchmark Strategy - Year 1					
Dundas Valley	Sports Field Revitalization (Natural Turf)	\$ 1,250,000	Complete	\$ 1,289,093	Complete.
Glendale	Gym floor refurbishment & bleacher replacement	\$ 40,000	Complete	\$ 48,633	Complete.
Orchard Park	Science Labs, Learning Commons & Gym Floor Revitalization (i	\$ 2,540,000	Complete	\$ 2,000,000	Complete.
Sir Winston Churchill	Sports Field Revitalization (Artificial Turf)	\$ 2,075,000	Complete	\$ 1,957,983	Complete. City contribution of \$75k for Press Box included in budget value.
Sir Winston Churchill	Gym floor refurbishment	\$ 40,000	Complete	\$ 42,460	Complete
Westdale	Sports Field Revitalization (Natural Turf)	\$ 1,250,000	Complete	\$ 879,914	Complete.
Westmount	Science Labs & Learning Commons Revitalization	\$ 3,000,000	Complete	\$ 2,504,122	Complete.
Subtotal:		\$ 10,195,000		\$ 8,722,206	
Funding Allocation:		\$ 11,000,000		\$ 11,000,000	
Unallocated/ Contingency:		\$ 805,000		\$ 2,277,794	
Secondary Program Strategy - Year 1					
Ancaster High	Manufacturing Shop Electrical Upgrades (H&S)	\$ 25,000	Complete	\$ 4,980	Complete. Scope to add electrical for one new lathe only.
Glendale	Gym bleacher replacement	\$ 60,000	Complete	\$ 64,808	Complete.
Sir Allan MacNab	Hospitality & Tourism	\$ 1,000,000	Complete	\$ 997,830	Complete.
Subtotal:		\$ 1,085,000		\$ 1,067,618	
Funding Allocation:		\$ 2,000,000		\$ 2,000,000	
Unallocated/ Contingency:		\$ 915,000		\$ 932,382	
Elementary Facility Benchmark Strategy - Year 1					
A.M. Cunningham	Gym Expansion, Visual Arts & Learning Commons	\$ 2,305,000	Regulatory Approvals		Phase 1 - Art Room and Learning Commons complete. Phase 2 - Gym Addition; under review and discussion.
Adelaide Hoodless	Science, Visual Arts & Learning Commons	\$ 175,000	Complete	\$ 184,434	Complete.
Michaelle Jean	Science, Visual Arts & Learning Commons	\$ 175,000	Complete	\$ 175,000	Complete; Captured under Binbrook accommodation as project was bundled.
Mount Albion	Science, Visual Arts & Learning Commons	\$ 225,000	Complete	\$ 180,866	Complete.
Parkdale	Visual Arts & Learning Commons	\$ 150,000	Complete	\$ 211,949	Complete.
Subtotal:		\$ 7,775,000			
Funding Allocation:		\$ 10,000,000			
Unallocated/ Contingency:		\$ 2,225,000			
Elementary Program Strategy - Year 1					
Adelaide Hoodless	Music Room Upgrades	\$ 60,000	Complete	\$ 72,000	Complete.
Michaelle Jean	Music Room Upgrades	\$ 60,000	Complete	\$ 60,000	Complete; Captured under Binbrook accommodation as project was bundled.
Mount Albion	Music Room Upgrades	\$ 90,000	Complete	\$ 100,000	Complete.
Tapleystown	Music Room Upgrades	\$ 60,000	Complete	\$ 5,517	Complete. Scope for Acoustic panel installation only.
Viscount Montgomery	Music Room Upgrades	\$ 60,000	Complete	\$ 60,000	Complete.
Subtotal:		\$ 330,000		\$ 297,517	
Funding Allocation:		\$ 1,000,000		\$ 1,000,000	
Unallocated/ Contingency:		\$ 670,000		\$ 702,483	

School	Description	Budget	Phase	Final Cost	Project Status
Secondary Facility Benchmark Strategy - Year 2					
Ancaster High	Gym Floor Revitalization	\$ 15,000	Complete	\$ 15,000	Complete.
Glendale	Learning Commons & Sports Field Revitalization	\$ 1,750,000	Complete	\$ 1,772,000	Complete.
Saltfleet District High School	Gym Floor	\$ 15,000	Complete	\$ 15,000	Complete.
Sir Allan MacNab	Science Labs, Learning Commons & Gym Floor Revitalization	\$ 2,765,000	Complete	\$ 2,915,460	Complete.
Sir Winston Churchill	Science Labs & Learning Commons	\$ 2,500,000	Complete	\$ 2,900,000	Complete.
Westdale	Science Labs, Learning Commons & Gym Floor Revitalization	\$ 3,515,000	Complete	\$ 2,590,169	Complete.
Subtotal:		\$ 10,560,000		\$ 10,207,629.00	
Funding Allocation:		\$ 11,000,000		\$ 11,000,000.00	
Unallocated/ Contingency:		\$ 440,000		\$ 792,371.00	
Secondary Program Strategy - Year 2					
Glendale	Performing Arts SHSM Renovations incl. Auditorium Air-conditioning, Various Program Spaces	\$ 1,500,000	Complete	\$ -	Funding for Auditorium AC through Community Hubs.
Sir Allan MacNab	Dust Collector Replacement	\$ 200,000	Complete	\$ 140,950	Complete.
Subtotal:		\$ 1,700,000			
Funding Allocation:		\$ 2,000,000			
Unallocated/ Contingency:		\$ 300,000			
Elementary Facility Benchmark Strategy - Year 2					
Billy Green	Gym Expansion, Science, Visual Arts & Playfield Renovations	\$ 2,400,000	Regulatory Approvals		Construction for Phase 1 - Science, Art Room and Music Room complete . Phase 2 - Gym Expansion; pending outcome of Capital Priorities submission. Phase 3 - Playground to be completed following completion of Gym Expansion.
Millgrove	Gym Revitalization, Visual Arts & Playfield Renovations	\$ 700,000	Close-out		Close-out underway.
Queensdale	Gym Expansion, Science, Visual Arts, Learning Commons & Playfield Renovations	\$ 2,475,000	Regulatory Approvals		Construction for Phase 1 - science, music, and visual arts complete. Phase 2 - Gym Expansion and LC renovation; pending outcome of Capital Priorities submission. Phase 3 - Playground to be completed following completion of Gym Expansion
Rosedale	Gym Expansion, Visual Arts, Learning Commons & Playfield Renovations	\$ 2,380,000	Regulatory Approvals		Construction for Phase 1 - Visual arts and gym supporting rooms complete. Phase 2 - Gym Expansion and Learning Commons renovations; pending outcome of Capital Priorities submission.
Subtotal:		\$ 7,955,000			
Funding Allocation:		\$ 10,000,000			
Unallocated/ Contingency:		\$ 2,045,000			

School	Description	Budget	Phase	Final Cost	Project Status
Elementary Program Strategy - Year 2					
Billy Green	Music Room Upgrades	\$ 60,000	Complete	\$ 65,000	Complete.
Sir Wilfred Laurier	Music Room Upgrades	\$ 60,000	Complete	\$ 58,000	Complete.
Subtotal:		\$ 120,000		\$ 123,000	
Funding Allocation:		\$ 1,000,000		\$ 1,000,000	
Unallocated/ Contingency:		\$ 880,000		\$ 877,000	
Secondary Facility Benchmark Strategy - Year 3					
Ancaster High	Artificial Turf Field	\$ 2,000,000	Close-out		Construction complete. Minor deficiencies and close-out underway.
Glendale	Science labs	\$ 2,000,000	Complete	\$ 2,078,918	Complete.
Orchard Park	Artificial Turf Field	\$ 2,000,000	Close-out		Construction complete. Minor deficiencies and close-out underway.
Saltfleet District High	Science labs and Natural Turf Field	\$ 3,750,000	Complete	\$ 2,709,682	Complete.
Waterdown District High	Artificial Turf Field	\$ 2,000,000	Complete	\$ 2,107,874	Complete.
Subtotal:		\$ 11,750,000			
Funding Allocation:		\$ 11,000,000			
Unallocated/ Contingency:		\$ -750,000			
Secondary Program Strategy - Year 3					
Ancaster High	Dust Collector Replacement	\$ 200,000	Complete	\$ 294,772	Complete.
Dundas Valley	Manufacturing Room H&S Renovations	\$ 200,000	Complete	\$ 248,914	Complete.
New North High School	Tech Equipment	\$ 400,000	Complete	\$ 118,000	Complete.
Orchard Park	Dust Collector Replacement	\$ 200,000	Complete	\$ 283,618	Complete.
Sir Winston Churchill	Dust Collector Replacement	\$ 200,000	Complete	\$ 320,000	Complete.
Sir Winston Churchill	Cosmetology	\$ 750,000	Complete	\$ 528,762	Complete.
Subtotal:		\$ 1,950,000		\$ 1,794,066	
Funding Allocation:		\$ 2,000,000		\$ 2,000,000	
Unallocated/ Contingency:		\$ 50,000		\$ 205,934	

School	Description	Budget	Phase	Final Cost	Project Status
Elementary Facility Benchmark Strategy - Year 3					
A.M. Cunningham	Playfield	\$ 50,000	Regulatory Approvals	\$ -	To be completed with Phase 2 of Benchmark Strategy (gym expansion).
Ancaster Senior (Frank Panabaker)	Science, Visual Arts, Learning Commons and Playfield	\$ 170,000	Complete	\$ 165,000	Complete.
Bennetto	Gym Revitalization, Science Room, Visual Arts, Learning Commons and Playfield	\$ 1,000,000	Complete	\$ 1,079,640	Complete.
Chedoke	Playfield	\$ 200,000	Complete	\$ 211,614	Complete.
Collegiate Ave.	Gym Expansion, Science Room, Visual Arts, Learning Commons and Playfield	\$ 2,750,000	Close-out	\$ -	Occupancy received and school opened September 7, 2021. Deficiencies and close-out underway.
Dalewood	Playfield	\$ 50,000	Complete	\$ 31,617	Complete.
Dundas Central	Visual Arts and Playfield	\$ 100,000	Complete	\$ 126,779	Complete. Cost includes music room renovation for program strategy.
Earl Kitchener	Visual Arts, Learning Commons and Playfield	\$ 200,000	Complete	\$ 200,000	Complete.
Mount Albion	Gym Expansion	\$ 2,075,000	Close-out	\$ -	Occupancy received and school opened September 7, 2021. Deficiencies and close-out underway.
Subtotal:		\$ 6,595,000			
Funding Allocation:		\$ 10,000,000			
Unallocated/ Contingency:		\$ 3,405,000			
Elementary Program Strategy - Year 3					
Collegiate Ave.	Music Room Upgrades	\$ 60,000	Close-out		Combined with Benchmark Strategy and Capital Priorities scope.
Dundas Central	Music Room Upgrades	\$ 50,000	Complete	\$ -	Complete. Costs included in total for Benchmark strategy work above.
Subtotal:		\$ 110,000			
Funding Allocation:		\$ 1,000,000			
Unallocated/ Contingency:		\$ 890,000			
Secondary Facility Benchmark Strategy - Year 4					
Nora Frances Henderson	Artificial Turf Field	\$ 2,000,000	Close-out		Combined with Capital Priorities; construction complete with deficiencies underway.
Subtotal:		\$ 2,000,000			
Funding Allocation:		\$ 11,000,000			
Unallocated/ Contingency:		\$ 9,000,000			

School	Description	Budget	Phase	Final Cost	Project Status
Secondary Program Strategy - Year 4					
Ancaster High	Manufacturing Room H&S Renovations	\$ 400,000	Complete	\$ 378,038	Complete.
Dundas Valley	Dust Collector Replacement	\$ 200,000	Close-out		Complete; deficiencies underway.
Dundas Valley	Fitness Room Renovations	\$ 500,000	Complete	\$ 357,606	Complete.
Westdale	Dust Collector Replacement	\$ 200,000	Construction		Dust collector unit received onsite; installation underway. Temporary units in place until the new unit is operational.
Saltfleet	Dust Collector Replacement	\$ 200,000	Close-out		Complete; deficiencies underway.
Sir Allan MacNab	Manufacturing Room H&S Renovations	\$ 400,000	Complete	\$ 437,070	Complete.
Subtotal:		\$ 1,900,000			
Funding Allocation:		\$ 2,000,000			
Unallocated/ Contingency:		\$ 100,000			
Elementary Facility Benchmark Strategy - Year 4					
Central	Gym Expansion, Visual Arts, Learning Commons and Playfield	\$ 2,425,000	Hold		On hold.
Flamborough Centre	Science, Visual Arts, Learning Commons and Playfield	\$ 275,000	Complete	\$ 275,000	Combined with school renewal window replacement.
Lake Avenue	Playfield	\$ 50,000	Hold		On hold.
Norwood Park	Science and Playfield	\$ 65,000	Complete	\$ 65,000	Complete.
Parkdale	Playfield	\$ 50,000	Complete	\$ 28,692	Complete.
Pauline Johnson	Science, Visual Arts, Learning Commons and Playfield	\$ 275,000	Complete	\$ 241,452	Complete.
Queen Mary	Science, Learning Commons and Playfield	\$ 225,000	Complete	\$ 268,100	Complete.
Ridgemount	Science, Visual Arts, Learning Commons and Playfield	\$ 205,000	Complete	\$ 268,795	Complete.
Viscount Montgomery	Science Room and Playfield	\$ 100,000	Complete	\$ 129,975	Complete.
Subtotal:		\$ 3,670,000			
Funding Allocation:		\$ 10,000,000			
Unallocated/ Contingency:		\$ 6,330,000			
Elementary Program Strategy - Year 4					
Norwood Park	Music Room Upgrades	\$ 60,000	Complete	\$ 60,000	combined with elementary benchmark strategy.
Queen Mary	Music Room Upgrades	\$ 60,000	Complete	\$ -	combined with elementary benchmark strategy.
Ridgemount	Music Room Upgrades	\$ 60,000	Complete	\$ -	combined with elementary benchmark strategy.
Subtotal:		\$ 180,000			
Funding Allocation:		\$ 1,000,000			
Unallocated/ Contingency:		\$ 820,000			

School	Description	Budget	Phase	Final Cost	Project Status
Other					
Capital Priorities					
Addition to Ancaster Senior (Frank Panabaker)	FDK and classroom addition	\$ 3,702,489	Complete	\$ 3,702,489	Complete
Addition to Mount Albion	Addition with Daycare	\$ 6,469,000	Close-out		Occupancy received and school opened September 7, 2021. Deficiencies and close-out underway. Project bundled with elementary benchmark and program strategy.
Addition to Wilfrid Laurier	FDK Addition and Renovations (consolidation with Elizabeth Bagshaw)	\$ 1,087,803	Complete	\$ 1,087,803	Complete.
Addition/ Renewal at Collegiate Elementary School	213 Pupil Place Addition to Collegiate Ave.	\$ 6,016,280	Close-out		Occupancy received and school opened September 7, 2021. Deficiencies and close-out underway. Project bundled with elementary benchmark and program strategy.
Bernie Custis Secondary School	New Secondary School Construction	\$ 31,839,111	Complete	\$ 31,839,111	Complete.
New Elementary School - Binbrook II	New School Construction (Binbrook II)	\$ 13,528,858	Initiation		Space template approved by Ministry. Land developer site servicing and engineering drawings in progress. Land registration outstanding.
New Elementary School on Beverly site (Rockton)	New School Construction (consolidation of Beverly Central & Dr. Seaton)	\$ 14,397,747	Close-out		School opened September 2020. Construction and deficiencies complete; financial close-out underway.
New Elementary School on CH Bray site (Spring Valley)	New School Construction (replacement of CH Bray)	\$ 13,543,994	Close-out		School opened January 2021. Construction complete with deficiencies underway.
New Elementary School on Eastdale site (Eastdale)	New School Construction (replacement of Eastdale)	\$ 11,754,854	Close-out		School opened September 2020. Construction and deficiencies complete; financial close-out underway.
New Elementary School on Glendale campus (Viola Desmond)	New School Construction (consolidation of Glen Brae & Glen Echo)	\$ 16,519,852	Construction		Occupancy received and new school opened September 7, 2021. Demolition of existing Glen Brae complete. Site works for parking lot underway.
New Elementary School on Memorial Stoney Creek site (South Meadow)	New School Construction (replacement of Memorial SC)	\$ 12,693,680	Construction		School opened January 2021. Demolition of existing school complete, sod installation complete. Final landscaping item (trees and plantings) to be completed Spring 2022.
New Elementary School on Summit Park site (Shannen Koostachin)	New Summit Park Elementary School	\$ 14,388,899	Complete	\$ 14,388,899	Complete.
Nora F. Henderson Secondary School	New Secondary School Construction	\$ 33,482,300	Close-out		School opened October 2020. Construction complete with deficiencies underway.
Subtotal:		\$ 179,424,867			

School	Description	Budget	Phase	Final Cost	Project Status
School Consolidation Capital					
Franklin Road	School Consolidation - Interior Reno, New Gym and Daycare Addition	\$ 1,932,852	Complete	\$ 1,944,004	Complete.
Greensville (New)	New School Construction (consolidation of Greensville & Spencer Valley)	\$ 4,751,959	Close-out		School opened January 2021. Construction complete with deficiencies underway.
Mount Hope	School Consolidation - Phase 3 - Addition/Renovations	\$ 2,911,737	Complete	\$ 2,967,530	Complete.
Pauline Johnson	School Consolidation - Addition/Renovations	\$ 4,343,716	Complete	\$ 4,540,000	Complete.
Ridgemount	School Consolidation - Addition/Renovations	\$ 3,375,266	Complete	\$ 3,946,370	Complete.
Subtotal:		\$ 17,315,530			
Child Care Retrofits					
Bellmoore	Early Years Daycare Addition	\$ 1,542,762	Close-out		Deficiencies and close-out underway.
Bennetto	Early Years Daycare retrofits	\$ 1,646,181	Close-out		Deficiencies and close-out underway.
Chedoke	Child Care Retrofit - EL 3/4 (2-room retrofit)	\$ 1,040,000	Complete	\$ 1,047,343	Complete.
Dr. J. Edgar Davey	Early Years Daycare retrofits	\$ 1,021,381	Complete	\$ 920,000	Complete.
Yorkview	Child Care Retrofit - EL 3/4 (1-room retrofit)	\$ 600,000	Complete	\$ 532,153	Complete.
Subtotal:		\$ 5,850,324			
Proceeds of Disposition					
Addition/ Renewal at Collegiate Elementary School	213 Pupil Place Addition to Collegiate Ave.	\$ -	Close-out		Occupancy received and school opened September 7, 2021. Deficiencies and close-out underway. POD approval per ATP of \$2 million captured in Benchmark Strategy.
Addition to Mount Albion	Addition with Daycare	\$ -	Close-out		Occupancy received and school opened September 7, 2021. Deficiencies and close-out underway. POD approval per ATP of \$2.075 million captured in Benchmark Strategy.
New Elementary School on Eastdale site (Eastdale)	New School Construction (replacement of Eastdale)	\$ 1,400,000	Close-out		School opened January 2020. Construction and deficiencies complete; financial close-out underway.
New Elementary School on Glendale campus (Viola Desmond)	New School Construction (consolidation of Glen Brae & Glen Echo)	\$ 603,326	Construction		Occupancy received and new school opened September 7, 2021. Demolition of existing Glen Brae complete. Site works for parking lot underway.
New Elementary School on Memorial Stoney Creek site (South Meadow)	New School Construction (replacement of Memorial SC)	\$ 1,263,639	Construction		School opened January 2021. Demolition of existing school complete, sod installation complete. Final landscaping item (trees and plantings) to be completed Spring 2022.
Greensville (New)	New School Construction (consolidation of Greensville & Spencer Valley)	\$ 7,273,000	Close-out		School opened January 2021. Construction complete with deficiencies underway.
Hill Park	Retrofits to accommodate various programs	\$ 5,200,000	Complete	\$ 5,200,000	Complete
Various Schools	Binbrook Accommodation Project: - 4 Portables incl. site drainage improvements at Bellmoore. - 2 Portables incl. septic system & electrical upgrades at Michaelle Jean.	\$ 2,100,000	Complete	\$ 2,589,453	Cost includes all benchmark work at MJ. Complete.
Subtotal:		\$ 17,839,965			
Total Other:		\$ 220,430,686			

School	Description	Budget	Phase	Final Cost	Project Status
School Renewal Strategy					
Ancaster High	Roof Replacement - Auditorium	\$ 150,000	Design		Design underway.
Balaclava	Window and Door Replacement	\$ 250,000	Design		Design underway.
Billy Green	Window and Door Replacement	\$ 350,000	Design		Design underway.
CB Sterling	Roof Replacement	\$ 175,000	Design		Design underway.
Dundas Valley	Washroom Renovation	\$ 300,000	Design		Design underway.
Helen Detwiler	Roof Replacement	\$ 750,000	Design		Design underway.
Janet Lee	Window and Door Replacement	\$ 300,000	Design		Design underway.
Mount Hope	Roof Replacement	\$ 650,000	Design		Re-tender for Spring 2022.
Sir Wilfrid Laurier	Window and Door Replacement	\$ 1,000,000	Design		Design underway.
Sir Winston Churchill	Washroom and Stairwell Renovations	\$ 750,000	Design		Design underway.
Yorkview	Roof Replacement	\$ 175,000	Design		Design underway.
Yorkview	Washroom and Stairwell Renovations	\$ 375,000	Design		Design underway.
WH Ballard	Boiler and HVAC Renovations	\$ 2,000,000	Tender		Tender issued November 24th; anticipated closing for early December.
Central	Window and Door Replacement	\$ 400,000	Construction		Tender awarded on November 8th. Shop drawings underway.
Dundas Valley	Black Box Renovation	\$ 450,000	Construction		Construction underway; supply chain issues have pushed project completion to end of April 2022.
Earl Kitchener	Boiler and HVAC Renovations	\$ 3,250,000	Construction		Construction ongoing.
Glendale	Window and Door Replacement	\$ 2,000,000	Construction		Tender awarded on October 27th. Shop drawings underway.
Parkdale	Boiler and HVAC Renovations	\$ 2,500,000	Construction		Construction ongoing.
Saltfleet	Learning Commons Renovations	\$ 250,000	Construction		Occupancy received on November 16, 2021; installation of long lead items pending.
Sir Allan MacNab	Window Replacement	\$ 1,500,000	Construction		Window replacement complete; ongoing door replacement.
Various Schools	Security System Upgrades	\$ 375,000	Construction		Ongoing
Various Schools	Outdoor Ground Signs	\$ 440,000	Construction		Ongoing
Waterdown District High	Boiler and HVAC Renovations	\$ 2,000,000	Construction		Construction ongoing.
Westdale	Washroom Renovation	\$ 900,000	Construction		Phased construction ongoing with anticipated completion for January 2022.
Westdale	Artificial Turf Field	\$ 2,000,000	Construction		Construction underway; completion date has been extended to July 2022 as a result of weather delays.
Westmount	Washroom Renovation	\$ 420,000	Construction		Phased construction ongoing with anticipated completion for January 2022.
Allan A Greenleaf	Roof Replacement	\$ 700,000	Close-out		Close-out documents underway.
Bennetto	Roof Replacement - Phase 2	\$ 200,000	Close-out		Close-out documents underway.
Billy Green	Roof Replacement	\$ 450,000	Close-out		Close-out documents underway.
Chedoke	Roof Replacement	\$ 500,000	Close-out		Close-out documents underway.
Collegiate Ave.	Accessibility and High and Urgent Needs	\$ 1,583,720	Close-out		Occupancy received and school opened September 7, 2021. Deficiencies and close-out underway
Dundas Valley	Learning Commons Renovations	\$ 250,000	Close-out		Construction complete; deficiencies and close-out underway.
Frank Panabaker South	Washroom Renovation	\$ 150,000	Close-out		Construction complete; deficiencies and close-out underway.
George L Armstrong	Accessibility Upgrades (elevator)	\$ 750,000	Close-out		Construction complete; deficiencies and close-out underway.
Glenwood	Playground Revitalization	\$ 250,000	Close-out		Construction complete with minor deficiencies ongoing.
Lake Avenue	Window and Door Replacement	\$ 400,000	Close-out		Construction complete; deficiencies and close-out underway.

School	Description	Budget	Phase	Final Cost	Project Status
Mount Albion	Roof Replacement	\$ 500,000	Close-out		Close-out documents underway.
Mount Albion	Interior Floor Replacement	\$ 200,000	Close-out		Close-out documents underway.
Queen Mary	Roof Replacement	\$ 750,000	Close-out		Close-out documents underway.
Queensdale	Roof Replacement	\$ 700,000	Close-out		Close-out documents underway.
RA Riddell	Window Replacement	\$ 400,000	Close-out		Construction complete; deficiencies and close-out underway.
RA Riddell	Roof Replacement	\$ 1,000,000	Close-out		Close-out documents underway.
Ridgemount	Washroom Renovation	\$ 150,000	Close-out		Close-out documents underway.
Sir Wilfred Laurier	Science Room Renovation	\$ 150,000	Close-out		Close-out documents underway.
Westmount	Roof Replacement - Phase 2	\$ 1,000,000	Close-out		Close-out documents underway.
Adelaide Hoodless	Elevator Installation	\$ 500,000	Complete	\$ 793,353	Complete.
Adelaide Hoodless	Interior Floor Replacement	\$ 500,000	Complete	\$ 120,619	Complete.
Ancaster High	Parking Lot Paving	\$ 500,000	Complete	\$ 378,988	Complete.
Ancaster High	Accessibility upgrades and window and door replacement	\$ 4,250,000	Complete	\$ 4,559,255	Complete.
Ancaster High	Roof Replacement	\$ 2,000,000	Complete	\$ 2,000,000	Complete.
Ancaster Senior (Frank Panabaker)	Barrier Free Washroom, Electrical service upgrade and FA panel replacement	\$ 270,000	Complete	\$ 100,000	Combined with Capital Priorities Addition. Complete.
Balaclava	Roof Replacement	\$ 750,000	Complete	\$ 833,571	Complete.
Bennetto	Roof Replacement-Phase 1	\$ 800,000	Complete	\$ 223,107	Complete.
Dundas Central	Accessibility Improvement Project	\$ 2,675,000	Complete	\$ 1,294,525	Complete.
Earl Kitchener	Playground Repaving Project	\$ 150,000	Complete	\$ 235,357	Complete.
Flamborough Centre	Window Replacement	\$ 400,000	Complete	\$ 238,425	Complete.
Glendale	Parking Lot Paving	\$ 1,000,000	Complete	\$ 497,986	Complete.
Hill Park	Parking Lot Expansion	\$ 500,000	Complete	\$ 1,025,000	Complete.
Norwood Park	Art and Learning Commons Revitalization	\$ 275,000	Complete	\$ 256,000	Complete.
Orchard Park	Roof Replacement - Phase 1	\$ 1,500,000	Complete	\$ 1,136,503	Complete.
Orchard Park	Roof Replacement- Phase 2	\$ 1,500,000	Complete	\$ 1,221,000	Complete.
Ryerson	Window Replacement	\$ 400,000	Complete	\$ 238,425	Complete.
Saltfleet	Roof Replacement	\$ 1,000,000	Complete	\$ 1,756,620	Complete (includes \$920,179 funded through CAIF).
Sir Allan MacNab	Elevator	\$ 750,000	Complete	\$ 1,094,337	Complete.
Sir Winston Churchill	Roofing & Main HVAC Pumps Replacement	\$ 650,000	Complete	\$ 1,300,000	Complete. Approx. \$830k funded from GGRF.
Various Schools	Alternative Education, Continuing Education and Assessment Centre LHI	\$ 1,000,000	Complete	\$ 1,474,586	Complete.
Various Schools	Play Field Pilot Project	\$ 400,000	Complete	\$ 320,000	Year 3 of the 3 year maintenance plan ends Spring 2019.
Various Schools	Lockdown Upgrades	\$ 1,800,000	Complete	\$ 1,452,445	2018 allocation complete.
Waterdown District High	Parking Lot Paving	\$ 1,300,000	Complete	\$ 1,099,635	Complete.
Westmount	Roof Replacement	\$ 1,500,000	Complete	\$ 1,170,352	Complete.
Westview	Accessibility Upgrades (LULA and BF Washroom)	\$ 400,000	Complete	\$ 516,830	Complete.
Various Schools	Anniversary Spruce-up	\$ 78,000	Ongoing		Various
Subtotal		\$ 60,641,720			
Unallocated					
Total Capital:		348,947,406			

School	Description	Budget	Phase	Project Status
CVRIS Ventilation Improvement Projects				
Ancaster Meadow	Replacement of Roof Top Units in Child Care	\$ 100,000	Complete	Complete.
Balaclava PS	Installation of new Unit Ventilators and replacement of Roof Top Units	\$ 1,175,000	Construction	All unit ventilators are installed and running on temporary controls. One of two Roof top units installed. Material delay on controls and second roof top unit; expected for end of December.
Bennetto (formerly Centennial)	Installation of new Unit Ventilators and replacement of Roof Top Units	\$ 1,175,000	Construction	Roof top units installed and complete. Unit Ventilators onsite; installation underway with one room at a time.
Buchanan Park	Installation of new Unit Ventilators and replacement of Roof Top Unit	\$ 975,000	Construction	Unit ventilators onsite and installed; start up to commence once controls arrive. Roof work for unit complete; unit delayed and anticipated for late December.
Cecil B. Stirling	Replacement of Roof Top Unit	\$ 125,000	Close-out	Installation complete; close out underway.
Dundana PS	Replacement of Roof Top Unit	\$ 125,000	Close-out	Installation complete; close out underway.
Ecole Elementaire Michaelle Jean	Installation of new Unit Ventilators and replacement of Roof Top Unit	\$ 1,025,000	Construction	Roof top unit installed and complete. Unit Ventilators onsite; installation to commence once controls have arrived.
Flamborough Centre Senior PS	Installation of new Unit Ventilators and replacement of Roof Top Units	\$ 350,000	Construction	All unit ventilators are installed and running on temporary controls. Roof top unit installed with start up scheduled for end of December.
Franklin Road	Installation of new Unit Ventilators and replacement of Roof Top Unit	\$ 1,225,000	Construction	Roof top unit installed and complete. Unit Ventilators onsite; installation to commence once controls have arrived.
Gatestone	Replacement of Roof Top Units in Child Care	\$ 150,000	Complete	Complete.
Gordon Price	Installation of Roof Top Units in Child Care	\$ 150,000	Close-out	Installation complete; close out underway.
Highview	Installation of new Unit Ventilators and replacement of Roof Top Units	\$ 1,300,000	Construction	Roof top units installed and complete. Unit Ventilators onsite; installation underway with one room at a time.
Hill Park System Alternative Education	Replacement of Roof Top Units	\$ 950,000	Construction	Structural reinforcement for new units complete; platform installation and roof work underway. Units are ready to ship and anticipated for mid December on site.
Huntington Park	Installation of new Unit Ventilators and replacement of Roof Top Units	\$ 1,250,000	Construction	Roof top units installed and complete. Unit Ventilators onsite; installation to commence once controls have arrived.
James Macdonald	Replacement of Roof Top Unit	\$ 125,000	Close-out	Installation complete; close out underway.
Lawfield Elementary School	Replacement of Roof Top Units in Child Care	\$ 100,000	Complete	Complete.
Lisgar	Replacement of Roof Top Unit	\$ 125,000	Close-out	Installation complete; close out underway.
Memorial PS (Hamilton)	Installation of new Unit Ventilators in Child Care	\$ 80,000	Construction	Unit ventilators onsite; structural work ongoing.
Millgrove PS	Installation of new Unit Ventilators	\$ 225,000	Close-out	Installation complete; close out underway.
Mount Albion PS	Replacement of Unit Ventilators	\$ 1,050,000	Construction	Unit ventilators onsite with installation taking place after hours.
Norwood Park	Installation of Roof Top Unit	\$ 125,000	Close-out	Installation complete; close out underway.
R A Riddell	Replacement of Roof Top Unit	\$ 125,000	Close-out	Installation complete; close out underway.
Ray Lewis PS	Replacement of Roof Top Units in Child Care	\$ 100,000	Complete	Complete.
Richard Beasley	Replacement of Roof Top Unit	\$ 125,000	Close-out	Installation complete; close out underway.
Rosedale	Replacement of Roof Top Unit	\$ 125,000	Close-out	Installation complete; close out underway.
Sir Wilfrid Laurier	Installation of Roof Top Units in Child Care	\$ 150,000	Close-out	Installation complete; close out underway.
Sir William Osler Elementary School	Replacement of Roof Top Units in Child Care	\$ 100,000	Complete	Complete.
Westmount SS	Replacement of Roof Top Units	\$ 300,000	Construction	Roof top units ready; structural work ongoing.
Westview	Replacement of Roof Top Unit	\$ 125,000	Close-out	Installation complete; close out underway.
Yorkview S	Installation of new Unit Ventilators and replacement of Roof Top Units	\$ 1,000,000	Construction	Unit ventilators installed and running except for four units expected for delivery at end of December. Roof top unit on roof; start up pending controls and electrical service.
Subtotal:		\$ 14,055,000		
Total Capital:		14,055,000		



EXECUTIVE REPORT TO FINANCE & FACILITIES COMMITTEE

TO: Finance & Facilities Committee

FROM: Manny Figueiredo, Director of Education

DATE: December 16, 2021

PREPARED BY: Stacey Zucker, Associate Director – Support Services
David Anderson, Senior Manager – Facilities Management
Ellen Warling, Manager – Planning, Accommodation & Rentals
Ian Hopkins, Planner – Planning, Accommodations & Rentals

RE: **HWDSB Athletic Fields – Community Use**

Action ☐

Monitoring ☒

Background:

At the June 14, 2021 Board meeting the following resolution was carried unanimously by Trustees:

Resolution #21-122: *That Finance & Facilities Committee Report – June 10, 2021 be approved including that Board staff enter into formal discussions with City of Hamilton staff to explore opportunities for a formal partnership or arrangement for community use of schools and HWDSB facilities and that Board staff connect with other school boards to determine if there are similar or pre-existing partnerships in place elsewhere, with a timeline to report back to the Finance and Facilities Committee by January 2022.*

Staff Observations:

Board staff initiated discussions with City of Hamilton staff in Fall of 2021 where City staff recommended that HWDSB submit a formal letter to the City of Hamilton outlining a detailed request from HWDSB regarding outdoor athletic facility use and the proposed role of the City of Hamilton. Furthermore, staff agreed that this was best tabled at the next City / Board Liaison Committee, being scheduled for December 2021.

HWDSB staff engaged other school boards through the OASBO Community Use of Schools Committee regarding access agreements boards may have with their local municipalities to allow the public to use school board outdoor amenities outside of school hours (evening, weekends, and holidays). HWDSB received 20 responses from boards across the province. The responding board's athletic facility inventory varied between improved natural field, artificial turf fields, unimproved tracks and improved synthetic rubber running tracks.

Agreements with Municipality – Of the twenty boards that responded to HWDSB's request for information, four boards indicated having a reciprocal agreement with their Municipality. Typically, through the agreements the municipalities were responsible for maintenance, rentals, cleaning and site supervisor after school hours and on weekends at some or all of the board's outdoor athletic facilities. Fifteen boards manage (rentals, maintenance, cleaning and supervision) their own outdoor athletic facilities while one school board uses the services of a third-party vendor to manage their facilities.

Community Field/Track Access – Of the twenty boards that responded to HWDSB's request for information five boards indicated they provide some form of free access to the community. Only one board had a 15 year old artificial turf field that was open to the public. The other facilities were not improved, modern facilities such as the HWDSB new artificial turfs and rubberized tracks.

The artificial turf that is made available to the public at another board is also permitted. It is the responsibility of the permit holder to remove the public during permitted uses. In addition, it has been noted that many organized sports groups and other institutional users do not book permits and simply access as a free public space.

Conclusions:

The report provides an update to resolution #21-122 from the June 10, 2021 Finance and Facilities meeting. City of Hamilton staff recommended HWDSB should submit a formal letter outlining the detailed request from HWDSB regarding outdoor athletic facility use and the proposed role of the City of Hamilton.

Based on discussions with other boards, the majority manage (rentals, maintenance, and supervision) their own outdoor athletic facilities requiring permits for community use to mitigate concerns of liability, damages and appropriate use of facilities. Some boards do open their facilities for free public access but typically the fields/tracks are not improved, and areas are used in a similar fashion to municipal parks.



EXECUTIVE REPORT TO FINANCE AND FACILITIES COMMITTEE

TO: FINANCE AND FACILITIES COMMITTEE

FROM: Manny Figueiredo, Director of Education

DATE: December 16, 2021

PREPARED BY: Stacey Zucker, Associate Director, Support Services and Treasurer
David Anderson, Senior Manager, Facilities Management

RE: Sir John A. MacDonald Update

Action

Monitoring X

Background:

The Board has received inquiries from a number of community organizations/representatives related to the ability to use Sir John A. MacDonald (SJAM) to address the needs of unhoused people in Hamilton.

HWDSB recognizes their importance as a community partner and recognizes that a solution for this issue is important for the community and would benefit many HWDSB families.

Staff Observation:

As we heard at the December 9, 2021 Finance and Facilities Committee meeting, the Board was not successful in receiving funding for the new elementary school on the SJAM site as part of a proposed community hub. As a result, staff will be bringing a report the Board related to the next steps for the elementary school and the SJAM property to the January Finance and Facilities Committee.

Based on the discussions that Board staff has had with the community organizations/representatives that have come forward and discussions with the City of Hamilton, Board staff feel that there are some important criteria that would have to be in place in order for the use of SJAM to be considered:

1. This would have to be a short-term solution (this winter) as the Board will need to move forward with the next steps for the SJAM property.
2. The discussions that have been had centre around using SJAM as transitional support. There should be a clear plan on where the permanent location will be for any transition location.
3. Any similar initiatives that have been successful in other municipalities state that one of the key success criterion is the wrap around supports that are available 24/7 to the residents. These supports include mental health and social service supports. There should be funding and a plan identified for these supports.
4. In addition, similar initiatives have 24/7 security in order to ensure the safety of residents and the community. There should be funding and a plan identified for these supports.
5. Many of the inquiries have wanted to use the actual SJAM building to provide certain services. There are costs related to getting the building that has not been in use ready for use again. It is the Board's expectation that these costs would be covered. Depending on the areas of the building that would be accessed, it could range from \$30,000 to \$125,000.
6. The Board would have to ensure that appropriate insurance coverage is available.

8-2

In addition, due to the number and variety of organizations/representatives that have come forward, the Board has asked all the advocates to work through the City of Hamilton in order to ensure that there is collaboration related to the unhoused situation.

Conclusion:

HWDSB is open to being part of the short-term solution to the high acuity homelessness crisis in Hamilton. HWDSB will work with the City of Hamilton to determine if SJAM is a possible solution. However, it is necessary for the criteria listed above to be in place in order for SJAM to be a viable solution.



EXECUTIVE REPORT TO FINANCE AND FACILITIES COMMITTEE

TO: Finance and Facilities Committee

FROM: Manny Figueiredo, Director of Education

DATE: December 16, 2021

PREPARED BY: Stacey Zucker, Associate Director, Support Services
Denise Dawson, Senior Manager, Business Services

RE: Development of Budget Priorities to Guide the 2022-23 Budget Development

Action

Monitoring x

Background:

This report is intended to provide Trustees with an update related to the development of the budget priorities to guide the development of the 2022-23 budget.

Staff Observations:

In the past number of years, the Board has approved budget priorities to assist in the development of the next year's budget. In the majority of these years, the Board has done a public consultation to affirm the budget priorities.

In 2015-16, the Board approved its strategic directions for a minimum of 4 years. Since this time, staff and Trustees have ensured that the budget priorities support the strategic directions. Although the Board did not do a public consultation for 2020-21 due to COVID, Board staff feels that it is important to receive input from the public to ensure that they are supported.

The budget priorities are usually finalized by the Board in March. If the Board is going to do a public consultation, the priorities must be approved for consultation in January.

Conclusion:

Board staff is looking for feedback from Trustees related to a budget consultation for the 2022-23 Budget in order to finalize budget timelines.



EXECUTIVE REPORT TO FINANCE AND FACILITIES COMMITTEE

TO: Finance and Facilities Committee

FROM: Manny Figueiredo, Director of Education

DATE: December 16, 2021

PREPARED BY: Stacey Zucker, Associate Director, Support Services
Denise Dawson, Senior Manager, Business Services

RE: Enrolment Summary – October 31, 2021

Action Monitoring x

Background:

Enrolment plays a very key role in the operations of a school board. The Average Daily Enrolment (ADE) is the basis for the Grant for Student Needs (GSN) which is 97.5% of a school boards funding. Expenditures and revenues in the 2021/2022 budget were calculated based on projected Average Daily Enrolment (ADE) which is calculated based on October 31, 2021 and March 31, 2022 projected enrolment. Actual enrolment for October 31, 2021 has been finalized and is compared to the projections.

	Projected October 31, 2021 FTE	Actual October 31, 2021 FTE	Increase (Decrease) FTE
Full Day Kindergarten	6,350.00	6,820.00	475.00
Grades 1-3	10,922.00	10,815.00	(107.00)
Grades 4-8	18,235.00	18,224.00	(11.00)
Special Education Self-Contained	298.00	241.00	(57.00)
Total Elementary	<u>35,800.00</u>	<u>36,100.00</u>	<u>300.00</u>
Total Secondary	<u>13,995.00</u>	<u>14,022.50</u>	<u>27.50</u>
Total Enrolment	<u>49,795.00</u>	<u>50,122.50</u>	<u>327.50</u>

Actual Enrolment information for 2017/18, 2018/19, 2019/20 and 2020/21 has been included for comparison purposes in Appendix A.

Staff Observations:

Elementary:

Elementary enrolment has increased 300 FTE over the projected budget for the following reasons:

1. Increase in Full Day Kindergarten Students as students return to in-person class
2. As in prior years, our enrolment projections are conservative to help mitigate the impact on the 2021-2022 budget and staffing from changes in enrolment

Secondary:

Secondary enrolment has increased slightly from budget by 27.50 FTE.

Conclusion:

The increased enrolment for the Board will be reflected in the revised 2021-22 Budget to be sent to the Ministry this month.

Hamilton-Wentworth District School Board							
Summary of Elementary Enrolment		10-3					
Finance and Facilities Committee - December 16, 2021							
	Oct 2021	Oct 2021	Diff. Actual	ADE	ADE	ADE	ADE
School	Budget	Actual	to Budget	2020/21	2019/20	2018/19	2017/18
A. M. Cunningham	455.00	423.00	(32.00)	347.50	433.00	397.00	408.50
Adelaide Hoodless	462.00	455.00	(7.00)	352.50	466.82	450.50	429.00
Allan Greenleaf	612.00	603.00	(9.00)	476.50	619.00	591	543.50
Ancaster Meadow	607.00	629.00	22.00	461.50	645.50	611.5	638.50
Balaclava	318.00	330.00	12.00	297.00	344.00	344.0	365.00
Bellmoore	1,080.00	1,074.00	(6.00)	863.00	1,109.00	1,123.5	1,064.00
Bennetto	480.00	490.00	10.00	314.00	510.00	492.5	496.00
Billy Green	485.00	470.00	(15.00)	328.00	528.00	574.0	485.50
Buchanan Park	151.00	207.00	56.00	115.50	164.00	180.0	178.50
Cathy Weaver	591.00	594.00	3.00	418.50	639.50	630.5	676.00
Cecil B. Stirling	253.00	287.00	34.00	182.00	293.50	312.0	280.50
Central	330.00	312.00	(18.00)	224.02	318.00	316.0	309.50
Chedoke	472.00	478.00	6.00	361.00	474.50	459.5	449.50
Collegiate Avenue	400.00	407.00	7.00	0.00	0.00	282.0	294.00
Cootes Paradise	626.00	576.00	(50.00)	447.50	610.00	625.0	649.00
Dalewood	253.00	268.00	15.00	188.00	261.50	247.5	262.50
Dr. J. Edgar Davey	556.00	533.00	(23.00)	367.00	563.00	545.0	509.50
Dundana	335.00	346.00	11.00	291.00	346.50	342.8	357.00
Dundas Central	356.00	342.00	(14.00)	296.50	380.00	381.5	413.17
Earl Kitchener	512.00	503.00	(9.00)	458.50	540.00	528.0	565.50
Eastdale	692.00	709.00	17.00	458.00	263.50	0.0	197.50
Ecole Elementaire Michaelle Jean	371.00	345.00	(26.00)	260.50	312.50	276.0	250.50
Flamborough Centre	241.00	243.00	2.00	198.50	231.50	234.5	255.00
Frank Panabaker North	322.00	297.00	(25.00)	322.00	380.50	519.5	526.50
Frank Panabaker South	428.00	459.00	31.00	328.50	476.00	342.0	370.00
Franklin Road	503.00	481.00	(22.00)	359.50	514.00	492.0	513.00
Gatestone	513.00	558.00	45.00	433.56	555.50	570.5	599.00
George L. Armstrong	421.00	416.00	(5.00)	298.50	454.00	473.0	492.50
Glenwood	35.00	36.00	1.00	35.50	39.50	41.5	47.00
Gordon Price	397.00	408.00	11.00	303.50	420.50	399.5	383.50
Greensville/ Spencer Valley	355.00	355.00	0.00	286.50	346.50	357.0	359.50
Guy Brown	678.00	713.00	35.00	581.50	709.00	688.5	671.00
Helen Detwiler	452.00	495.00	43.00	308.50	482.50	498.5	520.50
Hess	290.00	270.00	(20.00)	219.50	298.00	307.5	331.00
Highview	477.00	485.00	8.00	366.00	519.00	485.0	471.50
Hillcrest	479.00	467.00	(12.00)	292.08	492.00	529.5	509.50
Holbrook	210.00	225.00	15.00	122.50	212.50	208.0	200.00
Huntington Park	479.00	441.00	(38.00)	336.00	500.50	477.5	452.50
James MacDonald	308.00	301.00	(7.00)	219.00	336.50	329.0	340.00
Janet Lee	356.00	395.00	39.00	234.00	353.00	473.5	434.50
Lake Avenue	603.00	614.00	11.00	371.00	598.50	547.5	486.50
Lawfield	740.00	750.00	10.00	533.50	766.00	777.5	720.00
Lincoln Alexander	226.00	217.00	(9.00)	171.50	240.50	237.0	245.50
Lisgar	326.00	326.00	0.00	225.50	336.00	327.5	300.00
Mary Hopkins	502.00	481.00	(21.00)	348.50	454.50	407.0	387.50
Memorial	369.00	397.00	28.00	263.50	409.50	448.5	445.50
Memorial (S.C.) / South Meadow	507.00	534.00	27.00	325.50	383.50	367.0	380.00
Millgrove	161.00	194.00	33.00	143.00	176.00	185.0	188.00
Mount Albion	529.00	509.00	(20.00)	365.00	503.00	461.5	402.50

Hamilton-Wentworth District School Board							
Summary of Elementary Enrolment		10-4					
Finance and Facilities Committee - December 16, 2021							
	Oct 2021	Oct 2021	Diff. Actual	ADE	ADE	ADE	ADE
School	Budget	Actual	to Budget	2020/21	2019/20	2018/19	2017/18
Mount Hope	360.00	329.00	(31.00)	304.00	364.50	374.0	360.50
Mountview	234.00	244.00	10.00	174.50	223.50	217.0	232.50
Norwood Park	538.00	512.00	(26.00)	394.00	533.50	522.5	516.50
Parkdale	254.00	280.00	26.00	173.50	198.00	183.5	192.00
Pauline Johnson	447.00	444.00	(3.00)	325.50	441.50	411.0	389.50
Prince of Wales	658.00	579.00	(79.00)	385.50	678.50	659.0	664.00
Queen Mary	572.00	591.00	19.00	405.00	606.00	607.0	601.50
Queen Victoria	553.00	566.00	13.00	383.00	567.50	561.5	574.00
Queensdale	372.00	350.00	(22.00)	284.50	385.00	375.50	355.00
R. A. Riddell	703.00	723.00	20.00	559.50	738.50	739.50	744.00
Ray Lewis	549.00	575.00	26.00	378.00	593.00	623.50	609.00
Richard Beasley	159.00	150.00	(9.00)	126.50	169.00	202.50	207.50
Ridgemount	410.00	421.00	11.00	296.00	456.00	440.50	469.00
Rockton	466.00	469.00	3.00	413.50	0.00	0.00	0.00
Rosedale	269.00	271.00	2.00	193.00	264.00	225.50	188.00
Rousseau	237.00	265.00	28.00	203.50	263.50	271.08	276.00
Ryerson	402.00	381.00	(21.00)	333.50	427.00	415.50	418.50
Shannen Koostachin	654.00	646.00	(8.00)	429.00	516.00	0.00	0.00
Sir Wilfrid Laurier	648.00	689.00	41.00	310.50	427.00	440.50	431.50
Sir William Osler	567.00	564.00	(3.00)	478.24	585.00	599.00	589.00
Spring Valley	370.00	432.00	62.00	277.50	304.50	300.5	308.50
Strathcona	188.00	230.00	42.00	151.50	218.00	195.00	187.00
Tapleytown	371.00	413.00	42.00	246.50	232.00	382.50	351.00
Templemead	560.00	537.00	(23.00)	401.50	588.00	581.50	592.50
Tiffany Hills	634.00	600.00	(34.00)	408.50	548.50	452.50	372.00
Viola Desmond	686.00	716.00	30.00	0.00	0.00	0.00	0.00
Viscount Montgomery	360.00	384.00	24.00	268.50	377.00	386.00	388.50
W.H. Ballard	635.00	618.00	(17.00)	497.00	614.32	590.00	578.50
Westview	276.00	288.00	12.00	184.50	253.00	235.50	224.50
Westwood	302.00	306.00	4.00	202.50	291.50	273.50	266.50
Winona	895.00	899.00	4.00	614.50	895.00	885.00	870.50
Yorkview	167.00	180.00	13.00	147.00	185.50	190.00	200.00
Remote Day School	0.00	0.00	0.00	8,796.50			
Closed:							
Elizabeth Bagshaw	0.00	0.00	0.00	249.00	394.50	413.0	402.00
Glen Brae	0.00	0.00	0.00	149.00	356.50	343.5	323.00
Glen Echo	0.00	0.00	0.00	142.50	354.50	327.5	322.50
Green Acres	0.00	0.00	0.00	121.00	282.00	219.0	274.00
Mountain View	0.00	0.00	0.00	56.50	375.00	550.0	354.50
Queen Rangers	0.00	0.00	0.00	0.00	0.00	112.0	127.50
R. L. Hyslop	0.00	0.00	0.00	179.50	259.50	167.00	162.00
Rockton Beverly Central	0.00	0.00	0.00	0.00	184.50	184.0	186.00
Rockton Dr. J. Seaton	0.00	0.00	0.00	0.00	271.00	200.5	193.50
Sir Isaac Brock	0.00	0.00	0.00	142.50	222.50	217.50	197.50
	35,800.00	36,100.00	300.00	35,286.90	36,654.64	35,969.36	35,554.67

Hamilton-Wentworth District School Board
Summary of Secondary Enrolment
Finance and Facilities Committee - December 16, 2021

School	Oct 2021 Budget	Oct 2021 Actual	Diff. Actual to Budget	ADE 2020/21	ADE 2019/20	ADE 2018/19	ADE 2017/18
Ancaster	1,140.0	1,140.5	0.50	1114.63	1,170.25	1,155.0	1,169.5
Bernie Custis	1,103.0	996.3	(106.75)	1016.38	1,071.88	0.0	0.0
Dundas Valley	775.0	817.0	42.00	807.75	789.38	849.4	891.9
Glendale	971.0	994.3	23.25	937.13	968.63	897.4	847.4
Nora Henderson	1,046.0	1,015.5	(30.50)	888.09	866.75	801.5	769.8
Orchard Park	1,013.0	1,044.3	31.25	987.75	953.13	947.5	958.6
Saltfleet	1,111.0	1,184.0	73.00	1062.50	1,045.88	1,084.0	1,122.3
Sherwood	1,247.0	1,253.0	6.00	1173.88	1,128.38	1,133.6	1,071.0
Sir Allan MacNab	855.0	844.0	(11.00)	871.00	927.38	956.8	988.9
Sir Winston Churchill	719.0	794.8	75.75	651.63	690.88	661.3	673.8
Waterdown	1,060.0	1,064.0	4.00	1061.63	1,078.50	1,142.6	1,160.3
Westdale	1,493.0	1,467.0	(26.00)	1467.13	1,466.25	1,173.8	1,177.1
Westmount	1,291.0	1,264.5	(26.50)	1259.40	1,241.00	1,297.8	1,353.6
Alter Ed - Combined	171.0	143.5	(27.50)	156.38	191.88	196.0	218.2
Closed:							
Delta						555.1	609.5
Sir John A Macdonald						785.0	942.0
Total	13,995.00	14,022.50	27.50	13,455.28	13,590.13	13,636.63	13,953.69