



**HAMILTON-
WENTWORTH**
DISTRICT
SCHOOL
BOARD

Finance and Facilities Committee
Wednesday, October 7, 2015
12:00-3:00 p.m.
20 Education Court, 3rd Floor – Room 340D

AGENDA

Items

1. Agenda Review
2. **Action Items**
 - Nil
3. **Monitoring Items**
 - 2015 Facilities Capital Projects Funding Summary
 - Long Term Facilities Master Plan Pupil Accommodation Review Schedule
4. **Additional Items for Discussion**
5. If required: Resolution Into Private Session as per the Education Act, Section 207.
 - (b) the disclosure of intimate, personal or financial information in respect of a member of the board or committee, an employee or prospective employee of the board or a pupil or his or her parent or guardian;
 - (d) decisions in respect of negotiations with employees of the board
6. Meeting resumes in Public Session
7. Any Other Business
8. Adjournment

2015 Facilities Capital Projects Funding Summary (w 3 appendices)
Long Term Facilities Master Plan Pupil Accommodation Review Schedule



EXECUTIVE REPORT TO FINANCE AND FACILITIES COMMITTEE

TO: Finance and Facilities Committee

FROM: Manny Figueiredo, Director of Education

DATE: October 6, 2015

PREPARED BY: Stacey Zucker, Superintendent of Business and Treasurer
David Anderson, Senior Facilities Officer
Ellen Warling, Manager of Planning, Accommodation & Rentals
Robert Fex, Senior Planner - Planning, Accommodation & Rentals

RE: 2015 Facilities Capital Projects Summary

Action

Monitoring

Background:

HWDSB has been very active with capital projects. In recent years, these projects primarily fall under four grant program and methods of being funded – Capital Priorities, Full Day Kindergarten, School Consolidation Capital, and School Renewal/School Conditions Improvement/Proceeds of Disposition. The following report is meant to be a summary status report of the work in process and on the horizon at our schools.

Staff Observations:

Capital Priorities

The Capital Priorities program serves as the primary means for funding capital projects required to address accommodation pressures, replace facilities in poor condition, and support the consolidation of underutilized schools. Each year, the Ministry requests business cases from school boards. School Boards usually submit 8 business cases and the Ministry approve certain projects for funding.

In 2012-13, the Board received funding for 3 capital priorities:

- Saltfleet Addition - \$5.4 million
- New North Secondary School - \$31.8 million
- Cootes Paradise Addition - \$3.5 million

The Saltfleet and Cootes Paradise additions are complete.

The New North Secondary School is continuing with the development of design for both interior and exterior components of the facility. The Precinct Concept Plan, which includes the new school, Jimmy Thompson Pool and the new Bernie Morelli Recreation Centre continues to be refined, with site hardscapes being defined. Regulatory approvals associated with the project are underway, with site specific Re-zoning and Site Plan Approval processes continuing.

In 2013-14, HWDSB received capital funding through the Capital Priorities program for 2 projects:

- New South Secondary School - \$33.0 million
- Ancaster Meadowlands East (Tiffany Hills) Elementary School - \$8.2 million

The New South Secondary School (Nora Francis Henderson Secondary School) is transitioning into design development. The project team, consisting of HWDSB representatives and consultants, continue to refine the site plan through consultation with the community. Site re-zoning has been approved by the City and is now in the appeal process which is set to conclude by the end of October. Site engineering is also running in parallel.

The Ancaster Meadowlands East (Tiffany Hills) Elementary School is awaiting Site Plan Approval. The Board received temporary approval to complete the foundation but further work cannot continue until Site Plan Approval is received.

The 2014-15 request for Capital Priorities Projects was made in May 2015. The Board submitted 2 projects for approval in July 2015 and is awaiting a decision by the Ministry. The announcement is expected in Fall 2015.

Full Day Kindergarten (FDK)

The implementation of FDK began in 2010. The Board was allocated approximately \$32 million at the onset of the Early Learning program initiative to assist in the implementation of FDK based on an assessment of the needs of the Board. Approximately \$25 million in FDK projects has been spent to date. The remaining funds are being directed to schools experiencing enrolment pressures. In some cases, projects were delayed or scopes reduced due to the fact that they were originally allocated to schools entering into pupil accommodation reviews. Schools have been identified and categorized into 2015-16 and 2016-17 school year projects:

2015-16

- Bennetto - (interior renovation to create an additional FDK space)
- Cathy Weaver - (interior renovation to create an additional FDK space)
- Queen Mary - (create 2 additional FDK spaces)
- James MacDonald - (create 1 additional FDK space)
- Queen Victoria - (interior renovations to create 2 additional FDK spaces)

2016-17 (scope to be finalized)

- CH Bray - (interior renovation to create an additional FDK space)
- Dundana - (interior renovation to create an additional FDK space)
- Earl Kitchener - (interior renovation to create an additional FDK space)
- Prince of Wales - (interior renovations to create 2 additional FDK space)
- Mountain View - (TBD)
- Memorial (Stoney Creek) - (create 2 additional FDK spaces)

Changes can/will be made as a result of future pupil accommodation reviews.

School Consolidation Capital

On August 27, 2014 the Ministry released 2014:B08 "Request for School Consolidation Capital Projects". It stated that the Ministry had set aside \$750 million to support projects that address a board's excess capacity. The Ministry recognizes that for school boards to effectively and efficiently manage their excess capacity, they will need to (in some cases) right-size their capital footprint. 2014 was the first of 4 years available for this funding. Boards are required to submit business cases and the business cases are evaluated by the Ministry based on the criteria set out in the B memo. HWDSB completed four accommodation reviews in the 2013-14 school year and the related capital projects were submitted as part of the first year of SCC requests.

In March 2015 HWDSB received a total of \$19 million for the SCC projects approved by the Ministry. Appendix A lists the projects and the original scopes approved. Appendix B details the status of each of these projects.

School Renewal/School Conditions Improvement/Proceeds of Disposition

School Renewal Grant (SRG)

The school renewal grant is an annual amount that is provided to Boards through the Grant for Student Needs (GSN). It is meant to address the costs of repairing and renovating schools. HWDSB receives approximately \$8 million on an annual basis.

School Conditions Improvement (SCI) Grant

SCI is intended to help boards address the identified renewal backlog from the data collected to date through the Ministry's five-year Condition Assessment Program. For 2015-16, HWDSB will receive approximately \$12 million and school boards will be required to direct 80 percent of SCI funding to key building components (for example, foundations, roofs, windows) and systems (for example, HVAC and plumbing). School boards will be allowed to use the remaining 20 percent of their new SCI funding to address any locally-identified renewal needs that are listed in TCPS.

Proceeds of Disposition (POD)

On June 11, 2015 the Ministry released 2015:B13 "Proceeds of Disposition Policy" outlining the revisions to the Proceeds of Disposition policy in Ontario Regulation 193/10. The most significant change is that it states that POD must be used for the repair or replacement of components within a school. It does give an exception for the Board to use POD to replace a school due to poor condition, but the Board must submit the project through the Ministry's Capital Priorities process.

It is important to note that this change to the POD policy was effective right away. Even though the Board may have approved a project to be funded by POD, the Ministry has the final say in the use of POD.

Annually, the Board receives approximately \$20 million in funding through the GSN. The Board also has unspent school renewal grant from previous years. In addition, as at August 31, 2015, the Board has approximately \$12 million in POD funds available for school renewal purposes.

In 2013-14, the Board had committed \$33 million to the construction of a new south secondary school. Once the Ministry approved the funding of this project, \$33 million was freed up and the Secondary School Revitalization report was presented to Finance and Facilities Committee on May 28, 2014. This report reallocated this commitment to secondary school revitalization projects. The revitalization commenced in the 2013-14 school year.

There are a number of major renovations that are in process or planned with SRG as a funding source:

- Dundas Valley Secondary School – Addition, Renovation and Address Renewal/OADA needs

There were delays with this project with regards to Site Plan Approval and material delivery. Contingency plans were made for September to ensure that all students were in the building at the start of school. The renovations are continuing and expected to be finalized by the end of the year.

- Dalewood Elementary School – Major Renovations in Conjunction with City

Asbestos abatement was completed in the summer of 2015. There is an agreement with the City with regards to community centre renovations. West wing renovations are anticipated to be completed during the school year. East wing renovations anticipated to commence during the school year.

- Ancaster High School – Address Renewal/OADA Needs

Renovations include science labs and learning commons. Extensive asbestos abatement and material delivery delays have delayed the project. The renovations are expected to be complete before the end of the year.

- Sherwood Secondary School – Address Renewal/OADA Needs

Renovations included entrance/exit and window replacement. These are ongoing and expected to be completed by the end of January. Extensive asbestos deferred the timing of the science lab renovations.

Also, as work is being completed as a part of the SCC projects, additional renewal work is being included in the scope of some of the projects.

In addition to specific projects, the Board also uses this funding to complete annual required deferred maintenance and emergency projects that come up. The annual plan has been presented to trustees in March in the past.

Board staff is currently performing an in depth review of school renewal/school conditions improvement/proceeds of disposition funding and its current and future use. This review will be presented to the Finance and Facilities Committee at a future date.

Conclusion:

There is significant capital work completed, in process and planned at HWDSB.

As can be seen, there are a number of factors that impact the progress of a capital project, especially:

- Approvals to Proceed from the Ministry
- Site Plan Approvals from the City
- Unforeseen circumstances such as asbestos abatement
- Material delivery and other contract delays

Board staff continues to work closely with all parties to ensure the most effective and efficient delivery of these projects.

Board staff will continue to update Finance and Facilities as to the status of these capital projects. In addition, Superintendent of Student Achievement will communicate with trustees regarding the progress of their specific projects so that they remain in an informed position.

Appendix A: 2014 School Consolidation Capital

21 Hamilton-Wentworth District School Board

Priority	Project	Location	SCC Funding	FDK Funding	Description	Recommendation
1	West Flamborough Accommodation Review #1	Greenville	2,026,142	494,285	This is a 95 pupil places addition at Spencer Valley PS to accommodate the consolidation of Greenville PS.	Approve project with SCC funding and Full Day Kindergarten funding. See Appendix B for funding details.
2	West Flamborough Elementary Accommodation Review #2	To be determined	7,047,820	494,285	This is a new 347 pupil places elementary school to accommodate the consolidation of Beverly Central PS and Dr. John Seaton PS.	Approve project with SCC funding and Full Day Kindergarten funding. See Appendix B for funding details.
3	West Secondary Accommodation Review	Dundas	0	0	This is an addition and renovation project as a result of the West Secondary Accommodation Review	This project was not approved for SCC funding. The board should consider a more cost effective proposal for future funding consideration.
4A	Franklin Road	Hamilton	450,000	494,285	This is an addition and renovation project as a result of the Central Mountain Elementary Accommodation Review	Approve project with SCC funding and Full Day Kindergarten funding. See Appendix B for funding details.

4B	George L Armstrong	Hamilton	0	494,285	This is an addition and renovation project as a result of the Central Mountain Elementary Accommodation Review	This project is supported through the Ministry's Full Day Kindergarten Program.
4C	Pauline Johnson	Hamilton	2,422,040	494,285	This is an addition and renovation project as a result of the Central Mountain Elementary Accommodation Review	Approve project with SCC funding and Full Day Kindergarten funding. See Appendix B for funding details.
4D	Queensdale	Hamilton	0	494,285	This is an addition and renovation project as a result of the Central Mountain Elementary Accommodation Review	This project is supported through the Ministry's Full Day Kindergarten Program.
4E	Ridgemount	Hamilton	2,384,018	494,285	This is an addition and renovation project as a result of the Central Mountain Elementary Accommodation Review	Approve project with SCC funding and Full Day Kindergarten funding. See Appendix B for funding details.
5	East Hamilton Elementary Accommodation Review	Hamilton	0	1,235,710	This solution supports the consolidation and renovation of existing schools in the East Hamilton Elementary Accommodation Review	This solution will be supported through the Ministry's Full Day Kindergarten Program. Please note three schools will receive FDK funding in this solution, including Viscount Montgomery P.S., W.H. Balland P.S., Hillcrest P.S.
6	West Glanbrook Elementary Accommodation Review	Mount Hope	0	0	This solution supports the consolidation of Mount Hope PS and Bell-Stone PS	This project is ineligible for SCC funding because the indicated space reductions occurred prior to this funding program.

7	Dalewood Elementary Accommodation Review	Dundas	0	0	This is renewal /program retrofit project	This project is ineligible for SCC funding because it does not reduce excess capacity to address underutilized space.
8	South Secondary Accommodation Review - Sherwood SS	Hamilton	0	0	This is renewal /program retrofit project	This project is ineligible for SCC funding because it does not reduce excess capacity to address underutilized space.

Project/Accommodation Review	School	Project Type	Project Status
West Flamborough Elementary Accommodation Review #1	New School West Flamborough #1	New Build	The Ministry approved a 95 pupil place addition at Spencer Valley. This project is on hold as the Board has submitted the Greensville project as a 2014-15 Capital Priority and is awaiting approval.
West Flamborough Elementary Accommodation Review #2	New School West Flamborough #2	New Build	The Board is negotiating the licence agreement with the City for the land. The project is in the design phase.
Central Mountain Elementary Accommodation Review	G.L. Armstrong	Renovation	The FDK renovations are complete in addition to parking lot repairs and other OADA work. Windows are in process of being replaced.
	Franklin Road	Addition/Renovation	The first phase of this project complete which included repurposing of classroom for FDK and OADA work. The second phase, which will include new gym, FDK addition and childcare, is awaiting Site Plan Approval and will commence once approvals are received.
	Pauline Johnson	Addition/Renovation	The Board is waiting for Site Plan Approval to commence work.
	Queensdale	Addition/Renovation	Work is ongoing and includes FDK addition, OADA work and work to address facility condition. It is expected to be complete by the end of the year.
East Hamilton Elementary Accommodation Review	Ridgemount	Addition/Renovation	The Board is waiting for Site Plan Approval to commence work.
	Hillcrest	Renovation	Complete
	Viscount Montgomery	Renovation	Complete
	W.H. Ballard	Renovation	Complete



EXECUTIVE REPORT TO FINANCE AND FACILITIES COMMITTEE

TO: Finance and Facilities Committee

FROM: Manny Figueiredo – Director of Education

DATE: October 6, 2015

PREPARED BY: Stacey Zucker, Superintendent of Business and Treasurer
David Anderson, Senior Facilities Officer
Ellen Warling, Manager of Planning, Accommodation & Rentals
Robert Fex, Senior Planner - Planning, Accommodation & Rentals

RE: Long Term Facilities Master Plan Pupil Accommodation Review Schedule

Action Monitoring

Background:

In 2014-15, the Ministry of Education introduced the School Board Efficiencies and Modernization (SBEM) strategy to provide incentives and supports for school boards to make more efficient use of school space. One of the elements of the strategy was to revise the Pupil Accommodation Review Guideline (PARG) to allow school boards to have a more effective tool to address their needs to close and consolidate facilities, while continuing to ensure that communities have the opportunity to provide meaningful input. In March 2015, the Ministry released a new PARG. Within the document boards were directed to revise their accommodation review policies.

Also in March 2015, HWDSB Trustees received Facilities Management's annual Long-Term Facilities Master Plan (LTFMP) report. A schedule of accommodation strategies (land purchases, grade reorganizations, boundary reviews, and accommodation reviews) are part of the LTFMP. Due to the timing of the release of the new PARG, and the need to revise our Pupil Accommodation Review (PAR) policy, Trustees agreed that the accommodation review schedule be temporarily removed from the LTFMP, updated, and reviewed once the revised PAR policy is approved by the Board.

In June 2015, HWDSB released the Pupil Accommodation Review Policy for public consultation. Consultation concludes on October 16, 2015.

At the September 16, 2015 Finance and Facilities Committee meeting, the pupil accommodation review schedule was discussed and staff were asked to bring back additional information to Finance and Facilities Committee in order for decisions to be made regarding the schedule.

Staff Observations:

As part of the SBEM initiative the government established a four-year, \$750 million School Consolidation Capital (SCC) program to help boards manage their school space more efficiently. HWDSB completed four accommodation reviews in the 2013-14 school year and the related capital projects were submitted as part of the first year of SCC requests. The Board received \$19 million in funding for these projects. The Ministry has yet to release their second year SCC request for projects and Board staff would like to ensure that HWDSB can submit projects for this next round of SCC funding. In order to do this, the pupil accommodation reviews would have to be completed before the end of the 2015-16 school year.

The Pupil Accommodation Review Policy will be presented at the November 11, 2015 Policy Committee meeting for approval. Once approved, the Board will be able to commence accommodation reviews. In order to meet the timelines of completing the reviews during the school year, the reviews would have to be initiated shortly after the policy is approved. The new guidelines require staff to provide a complete recommendation, along with the supporting documentation, in the staff report requesting to commence an accommodation review. This is a significant amount of work. Therefore, it is necessary for Board staff to receive direction from the Board as soon as possible to begin preparations.

At the Finance and Facilities Committee meeting on March 11th, 2015 committee members carried a motion unanimously that stated: That the accommodation review schedule be temporarily removed from the Long Term Facilities Master Plan updated and reviewed once the revised Pupil Accommodation Review Policy is approved by the Board. Since there is no schedule in place right now, trustees would be required to approve the pupil accommodation review(s) to take place in 2015-16 in order for the Board to be prepared to submit funding requests.

Based on prior experience, Board staff believes that the optimal number of accommodation reviews to enter into in one school year is two. There is significant Board staff time and resources that go into an accommodation review and there is a great demand on trustee and community member time. In addition, the Board has a significant number of capital projects in process currently and planned in the near future that require substantial Board time and resources. Also, there are limited resources available from the Ministry for capital projects through the SCC program. In order to optimize the use of time and resources and have the greatest chance of success for SCC submissions, it is recommended that 2 pupil accommodation reviews are chosen for the 2015-16 school year.

The most recent Accommodation Strategy Schedule is attached for trustees' reference as Appendix A. The schedule shows six planning areas that were scheduled to undergo accommodation reviews during 2015-16 and 2016-17. Board staff believes that these six planning areas should be the starting point for a decision.

There are many criteria that should go into making a decision. The criteria include, but are not limited to the following:

- Excess pupil places in a planning area
- High renewal needs in schools in a planning area
- Lack of accessibility in schools in a planning area
- School and site sizes (LTFMP)
- The amount of transition that has occurred in the planning area in the recent past

For the last reason mentioned above, Board staff recommends deferring the accommodation reviews in the West Hamilton City, East Mountain and West Hamilton Mountain planning areas. There have been significant transitions for parents in these areas recently and Board staff feels that these areas would benefit from a pause in accommodation reviews for another year.

This leaves three planning areas:

- Lower Stoney Creek;
- Ancaster; and
- East Hamilton City

Board staff recommends that trustees choose two of these review areas to undergo pupil accommodations in the 2015-16 school year.

The Long-Term Facilities Master Plan will be presented in March 2016. At this time a full version of the accommodation review schedule will be included in the plan for approval.

Summary:

Board staff would like to begin the preparations required for pupil accommodations reviews under the new policy in order for the reviews to be completed during the 2015-16 school year. To do this, trustees would be required to give direction to staff to initiate the work required pending the approval of the policy. Staff is recommending that the optimal number of accommodation reviews to take place in 2015-16 is two. Staff has provided three planning areas of which it would recommend that trustees choose two and direct staff to start preparations for the accommodation reviews.

Section 11: Accommodation Strategy Schedule

Planning Area	2012/2013		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	September	January						
1 Westdale								
Dalewood								
GR Allan			FDK					
Glenwood								
Prince Philip				Closed				
2 Flamborough								
Allan Greenleaf		BR	FDK					ARC
Balaclava	FDK	BR						ARC
Flamborough Centre			FDK					ARC
Guy Brown		BR						ARC
Mary Hopkins			FDK					ARC
Millgrove		BR	Complete					
3 Central Mountain								
Cardinal Heights		GR	Complete					
Eastmount Park			Complete	FDK				
Franklin Road			Complete					
GL Armstrong			Complete					
Linden Park		GR	Complete	FDK				
Norwood Park								
Pauline Johnson			Complete					
Queensdale			Complete	FDK				
Ridgemount		GR	Complete					
4 East Hamilton City 1								
Hillcrest			Complete	FDK				
Parkdale			Complete					
Rosedale			Complete	FDK				
Roxborough Park			Complete					
Viscount Montgomery			Complete	FDK				
WH Ballard			Complete	FDK				
Woodward			Complete	FDK				

Note:
 ➤ Year 1 and 2 FDK are complete and not shown on this list
 ➤ Subject to Board approval and terms of reference

FDK : FDK Implementation
ARC : ARC
GR : Grade Reorganization
Complete : Completed ARC

BR : Boundary Review
Closed : Closed
LP : Land Purchase

Section 11: Accommodation Strategy Schedule

Planning Area	2012/2013		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	September	January						
5 West Hamilton City								
Bennetto					ARC			
Cathy Wever					ARC			
Central			FDK		ARC			
Dr. Davey					ARC			
Earl Kitchener				FDK	ARC			
Hess Street			FDK		ARC			
Queen Victoria	FDK				ARC			
Ryerson					ARC			
Strathcona			FDK		ARC			
6 West Glanbrook								
Bell-Stone			Complete	FDK				
Mount Hope			Complete					
7 East Mountain								
CB Stirling	FDK						ARC	
Helen Detwiler	FDK							
Highview	FDK							
Huntington Park			FDK					
Lawfield				FDK	ARC			
Lincoln Alexander	FDK						ARC	
Lisgar					ARC			
Ray Lewis			FDK					
Richard Beasley					ARC			
Templemead			FDK				ARC	
8 Lower Stoney Creek								
Collegiate Avenue			FDK		ARC			
Eastdale	FDK				ARC			
Green Acres				FDK	ARC			
Memorial (Stoney Creek)			FDK		ARC			
Mountain View	FDK				ARC			
RL Hyslop			FDK		ARC			
Winona	FDK							

Note:
 ➤ Year 1 and 2 FDK are complete and not shown on this list
 ➤ Subject to Board approval and terms of reference

FDK	: FDK Implementation
ARC	: ARC
GR	: Grade Reorganization
Complete	: Completed ARC

BR	: Boundary Review
Closed	: Closed
LP	: Land Purchase

Section 11: Accommodation Strategy Schedule

Planning Area	2012/2013		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	September	January						
9 West Hamilton Mountain								
Buchanan Park	FDK					ARC		
Chedoke	FDK					ARC		
Gordon Price	FDK					ARC		
Holbrook			FDK			ARC		
James Macdonald			FDK			ARC		
Mountview				FDK		ARC		
RA Riddell			FDK			ARC		
Westview						ARC		
Westwood						ARC		
10 Ancaster								
Ancaster Meadow			LP	FDK		ARC		
Ancaster Senior						ARC		
CH Bray				FDK		ARC		
Fessenden				FDK		ARC		
Queen's Rangers	FDK					ARC		
Rousseau	FDK					ARC		
11 East Hamilton City 2								
Elizabeth Bagshaw			FDK			ARC		
Glen Brae						ARC		
Glen Echo				FDK		ARC		
Lake Avenue	FDK							
Sir Isaac Brock						ARC		
Sir Wilfrid Laurier			FDK			ARC		

Note:

- Year 1 and 2 FDK are complete and not shown on this list
- Subject to Board approval and terms of reference

FDK	: FDK Implementation
ARC	: ARC
GR	: Grade Reorganization
Complete	: Completed ARC

BR	: Boundary Review
Closed	: Closed
LP	: Land Purchase

Section 11: Accommodation Strategy Schedule

Planning Area	2012/2013		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	September	January						
12 Central Hamilton City								
AM Cunningham				FDK			ARC	
Adelaide Hoodless	FDK						ARC	
Memorial (Hamilton)	FDK						ARC	
Prince of Wales							ARC	
Queen Mary							ARC	
13 Dundas and West Flamborough								
Beverly Central	FDK		ARC					
Dr. Seaton	FDK		ARC					
Greensville	FDK		ARC					
Spencer Valley		BR	ARC					
Dundana				FDK			ARC	
Dundas Central			FDK				ARC	
Sir William Osler			FDK				ARC	
Yorkview							ARC	
14 East Glanbrook and Upper Stoney Creek								
Bellmoore	FDK		LP					
Billy Green	FDK							
Gatestone		BR		FDK				
Janet Lee	FDK							
Michaëlle Jean								
Mount Albion	FDK	BR						
Tapleystown	FDK							

Note:

- Year 1 and 2 FDK are complete and not shown on this list
- Subject to Board approval and terms of reference

FDK	: FDK Implementation
ARC	: ARC
GR	: Grade Reorganization
Complete	: Completed ARC

BR	: Boundary Review
Closed	: Closed
LP	: Land Purchase