



EXECUTIVE REPORT TO FINANCE AND FACILITIES COMMITTEE

TO: Finance and Facilities Committee

FROM: Manny Figueiredo, Director of Education

DATE: March 11, 2021

PREPARED BY: Stacey Zucker, Associate Director, Support Services & Treasurer
David Anderson, Senior Manager, Facilities Management
Nadeen Shehaiber, Manager, Capital Projects

RE: Capital Projects Construction Update

Action ☐ Monitoring ☒

Background:

On December 17, 2020, Trustees were provided with an update on capital projects in progress. This report is part of Facilities Management's on-going commitment to update Trustees regarding the status of capital projects, on a regular basis.

Staff Observations:

A summary of all the capital projects in various phases, is provided as **Appendix A**. This summary is categorized by each project's source of funding and project initiative. The project status updates are current as of March 1, 2021.

Conclusion:

Staff continue to deliver a number of Capital projects, which include school renewal work, Elementary and Secondary Facility Benchmark Strategy (Year 5), Elementary and Secondary Program Strategy (Year 5), and new school construction projects.

There are a number of factors affecting the progress of capital projects, in particular:

- Unforeseen site conditions
- Delays with material deliveries
- Asbestos abatement
- COVID-19 Pandemic

Board staff will continue to update Trustees as to the status of these projects, on a regular basis.

School	Description	Budget	Phase	Final Cost	Project Status
Secondary Facility Benchmark Strategy - Year 1					
Dundas Valley	Sports Field Revitalization (Natural Turf)	\$ 1,250,000	Complete	\$ 1,289,093	Complete.
Glendale	Gym floor refurbishment & bleacher replacement	\$ 40,000	Complete	\$ 48,633	Complete.
Orchard Park	Science Labs, Learning Commons & Gym Floor Revitalization (ir	\$ 2,540,000	Complete	\$ 2,000,000	Complete.
Sir Winston Churchill	Sports Field Revitalization (Artificial Turf)	\$ 2,075,000	Complete	\$ 1,957,983	Complete. City contribution of \$75k for Press Box included in budget value.
Sir Winston Churchill	Gym floor refurbishment	\$ 40,000	Complete	\$ 42,460	Complete
Westdale	Sports Field Revitalization (Natural Turf)	\$ 1,250,000	Complete	\$ 879,914	Complete.
Westmount	Science Labs & Learning Commons Revitalization	\$ 3,000,000	Complete	\$ 2,504,122	Complete.
Subtotal:		\$ 10,195,000		\$ 8,722,206	
Funding Allocation:		\$ 11,000,000		\$ 11,000,000	
Unallocated/ Contingency:		\$ 805,000		\$ 2,277,794	
Secondary Program Strategy - Year 1					
Ancaster High	Manufacturing Shop Electrical Upgrades (H&S)	\$ 25,000	Complete	\$ 4,980	Complete. Scope to add electrical for one new lathe only.
Glendale	Gym bleacher replacement	\$ 60,000	Complete	\$ 64,808	Complete.
Sir Allan MacNab	Hospitality & Tourism	\$ 1,000,000	Complete	\$ 997,830	Complete.
Subtotal:		\$ 1,085,000		\$ 1,067,618	
Funding Allocation:		\$ 2,000,000		\$ 2,000,000	
Unallocated/ Contingency:		\$ 915,000		\$ 932,382	
Elementary Facility Benchmark Strategy - Year 1					
A.M. Cunningham	Gym Expansion, Visual Arts & Learning Commons	\$ 2,305,000	Regulatory Approvals		Phase 1 - Art Room and Learning Commons complete. Phase 2 - Gym Addition; under review and discussion.
Adelaide Hoodless	Science, Visual Arts & Learning Commons	\$ 175,000	Complete	\$ 184,434	Complete.
Michaelle Jean	Science, Visual Arts & Learning Commons	\$ 175,000	Complete	\$ 175,000	Complete; Captured under Binbrook accommodation as project was bundled.
Mount Albion	Science, Visual Arts & Learning Commons	\$ 225,000	Complete	\$ 180,866	Complete.
Parkdale	Visual Arts & Learning Commons	\$ 150,000	Complete	\$ 211,949	Complete.
Subtotal:		\$ 7,775,000			
Funding Allocation:		\$ 10,000,000			
Unallocated/ Contingency:		\$ 2,225,000			
Elementary Program Strategy - Year 1					
Adelaide Hoodless	Music Room Upgrades	\$ 60,000	Complete	\$ 72,000	Complete.
Michaelle Jean	Music Room Upgrades	\$ 60,000	Complete	\$ 60,000	Complete; Captured under Binbrook accommodation as project was bundled.
Mount Albion	Music Room Upgrades	\$ 90,000	Complete	\$ 100,000	Complete.
Tapleystown	Music Room Upgrades	\$ 60,000	Complete	\$ 5,517	Complete. Scope for Acoustic panel installation only.
Viscount Montgomery	Music Room Upgrades	\$ 60,000	Complete	\$ 60,000	Complete.
Subtotal:		\$ 330,000		\$ 297,517	
Funding Allocation:		\$ 1,000,000		\$ 1,000,000	
Unallocated/ Contingency:		\$ 670,000		\$ 702,483	

School	Description	Budget	Phase	Final Cost	Project Status
Secondary Facility Benchmark Strategy - Year 2					
Ancaster High	Gym Floor Revitalization	\$ 15,000	Complete	\$ 15,000	Complete.
Glendale	Learning Commons & Sports Field Revitalization	\$ 1,750,000	Complete	\$ 1,772,000	Complete.
Saltfleet District High School	Gym Floor	\$ 15,000	Complete	\$ 15,000	Complete.
Sir Allan MacNab	Science Labs, Learning Commons & Gym Floor Revitalization	\$ 2,765,000	Complete	\$ 2,915,460	Complete.
Sir Winston Churchill	Science Labs & Learning Commons	\$ 2,500,000	Complete	\$ 2,900,000	Complete.
Westdale	Science Labs, Learning Commons & Gym Floor Revitalization	\$ 3,515,000	Complete	\$ 2,590,169	Complete.
Subtotal:		\$ 10,560,000		\$ 10,207,629.00	
Funding Allocation:		\$ 11,000,000		\$ 11,000,000.00	
Unallocated/ Contingency:		\$ 440,000		\$ 792,371.00	
Secondary Program Strategy - Year 2					
Glendale	Performing Arts SHSM Renovations incl. Auditorium Air-conditioning, Various Program Spaces	\$ 1,500,000	Complete	\$ -	Funding for Auditorium AC through Community Hubs.
Sir Allan MacNab	Dust Collector Replacement	\$ 200,000	Complete	\$ 140,950	Complete.
Subtotal:		\$ 1,700,000			
Funding Allocation:		\$ 2,000,000			
Unallocated/ Contingency:		\$ 300,000			
Elementary Facility Benchmark Strategy - Year 2					
Billy Green	Gym Expansion, Science, Visual Arts & Playfield Renovations	\$ 2,400,000	Regulatory Approvals		Construction for Phase 1 - Science, Art Room and Music Room complete . Phase 2 - Gym Expansion; under review and discussion. Phase 3 - Playground to be completed following completion of Gym Expansion.
Millgrove	Gym Revitalization, Visual Arts & Playfield Renovations	\$ 700,000	Close-out		Construction complete. Canopy and roof complete. Closeout underway.
Queensdale	Gym Expansion, Science, Visual Arts, Learning Commons & Playfield Renovations	\$ 2,475,000	Regulatory Approvals		Construction for Phase 1 - science, music, and visual arts complete. Phase 2 - Gym Expansion and LC renovation; under review and discussion. Phase 3 - Playground to be completed following completion of Gym Expansion
Rosedale	Gym Expansion, Visual Arts, Learning Commons & Playfield Renovations	\$ 2,380,000	Regulatory Approvals		Construction for Phase 1 - Visual arts and gym supporting rooms complete. Phase 2 - Gym Expansion and Learning Commons renovations; under review and discussion.
Subtotal:		\$ 7,955,000			
Funding Allocation:		\$ 10,000,000			
Unallocated/ Contingency:		\$ 2,045,000			

School	Description	Budget	Phase	Final Cost	Project Status
Elementary Program Strategy - Year 2					
Billy Green	Music Room Upgrades	\$ 60,000	Complete	\$ 65,000	Complete.
Sir Wilfred Laurier	Music Room Upgrades	\$ 60,000	Complete	\$ 58,000	Complete.
Subtotal:		\$ 120,000		\$ 123,000	
Funding Allocation:		\$ 1,000,000		\$ 1,000,000	
Unallocated/ Contingency:		\$ 880,000		\$ 877,000	
Secondary Facility Benchmark Strategy - Year 3					
Ancaster High	Artificial Turf Field	\$ 2,000,000	Construction		Construction underway; turf installation complete with track scheduled for summer 2021.
Glendale	Science labs	\$ 2,000,000	Close-out		Construction complete; deficiencies underway.
Orchard Park	Artificial Turf Field	\$ 2,000,000	Construction		Construction underway; turf installation complete with track scheduled for summer 2021.
Saltfleet District High	Science labs and Natural Turf Field	\$ 3,750,000	Complete	\$ 2,709,682	Complete.
Waterdown District High	Artificial Turf Field	\$ 2,000,000	Complete	\$ 2,107,874	Complete.
Subtotal:		\$ 11,750,000			
Funding Allocation:		\$ 11,000,000			
Unallocated/ Contingency:		\$ -750,000			
Secondary Program Strategy - Year 3					
Ancaster High	Dust Collector Replacement	\$ 200,000	Complete	\$ 294,772	Complete.
Dundas Valley	Manufacturing Room H&S Renovations	\$ 200,000	Complete	\$ 248,914	Complete.
New North High School	Tech Equipment	\$ 400,000	Complete	\$ 118,000	Complete.
Orchard Park	Dust Collector Replacement	\$ 200,000	Complete	\$ 283,618	Complete.
Sir Winston Churchill	Dust Collector Replacement	\$ 200,000	Complete	\$ 320,000	Complete.
Sir Winston Churchill	Cosmetology	\$ 750,000	Complete	\$ 528,762	Complete.
Subtotal:		\$ 1,950,000		\$ 1,794,066	
Funding Allocation:		\$ 2,000,000		\$ 2,000,000	
Unallocated/ Contingency:		\$ 50,000		\$ 205,934	

School	Description	Budget	Phase	Final Cost	Project Status
Elementary Facility Benchmark Strategy - Year 3					
A.M. Cunningham	Playfield	\$ 50,000	Regulatory Approvals		To be completed with Phase 2 of Benchmark Strategy (gym expansion).
Ancaster Senior (Frank Panabaker)	Science, Visual Arts, Learning Commons and Playfield	\$ 170,000	Complete	\$ 165,000	Complete.
Bennetto	Gym Revitalization, Science Room, Visual Arts, Learning Commons and Playfield	\$ 1,000,000	Complete	\$ 1,079,640	Complete.
Chedoke	Playfield	\$ 200,000	Complete	\$ 211,614	Complete.
Collegiate Ave.	Gym Expansion, Science Room, Visual Arts, Learning Commons and Playfield	\$ 2,750,000	Construction		Site servicing, load bearing masonry and structural steel underway. Project bundled with Capital Priorities.
Dalewood	Playfield	\$ 50,000	Complete	\$ 31,617	Complete.
Dundas Central	Visual Arts and Playfield	\$ 100,000	Complete	\$ 126,779	Complete. Cost includes music room renovation for program strategy.
Earl Kitchener	Visual Arts, Learning Commons and Playfield	\$ 200,000	Close-out		Construction complete; closeout underway.
Mount Albion	Gym Expansion	\$ 2,075,000	Construction		Ten Classroom Addition handover conducted on February 8, 2021. Gym addition and childcare construction underway; site servicing and masonry ongoing. Project bundled with Capital Priorities.
Subtotal:		\$ 6,595,000			
Funding Allocation:		\$ 10,000,000			
Unallocated/ Contingency:		\$ 3,405,000			
Elementary Program Strategy - Year 3					
Collegiate Ave.	Music Room Upgrades	\$ 60,000	Construction		Combined with Benchmark Strategy and Capital Priorities scope.
Dundas Central	Music Room Upgrades	\$ 50,000	Complete	\$ -	Complete. Costs included in total for Benchmark strategy work above.
Subtotal:		\$ 110,000			
Funding Allocation:		\$ 1,000,000			
Unallocated/ Contingency:		\$ 890,000			
Secondary Facility Benchmark Strategy - Year 4					
Nora Frances Henderson	Artificial Turf Field	\$ 2,000,000	Close-out		Combined with Capital Priorities; construction complete with deficiencies underway.
Subtotal:		\$ 2,000,000			
Funding Allocation:		\$ 11,000,000			
Unallocated/ Contingency:		\$ 9,000,000			

School	Description	Budget	Phase	Final Cost	Project Status
Secondary Program Strategy - Year 4					
Ancaster High	Manufacturing Room H&S Renovations	\$ 400,000	Complete	\$ 378,038	Complete.
Dundas Valley	Dust Collector Replacement	\$ 200,000	Design		Building permit submitted; tender ready pending receipt of permit.
Dundas Valley	Fitness Room Renovations	\$ 500,000	Close-out		Substantial Performance achieved end of February. Deficiencies underway.
Westdale	Dust Collector Replacement	\$ 200,000	Design		Building permit submitted; tender ready pending receipt of permit.
Saltfleet	Dust Collector Replacement	\$ 200,000	Design		Building permit submitted; tender ready pending receipt of permit.
Sir Allan MacNab	Manufacturing Room H&S Renovations	\$ 400,000	Close-out		Construction complete; deficiencies and closeout underway.
Subtotal:		\$ 1,900,000			
Funding Allocation:		\$ 2,000,000			
Unallocated/ Contingency:		\$ 100,000			
Elementary Facility Benchmark Strategy - Year 4					
Central	Gym Expansion, Visual Arts, Learning Commons and Playfield	\$ 2,425,000	Hold		On hold.
Flamborough Centre	Science, Visual Arts, Learning Commons and Playfield	\$ 275,000	Close-out		Combined with school renewal window replacement; construction complete with deficiencies underway.
Lake Avenue	Playfield	\$ 50,000	Design		Design development ongoing.
Norwood Park	Science and Playfield	\$ 65,000	Complete	\$ 65,000	Complete.
Parkdale	Playfield	\$ 50,000	Complete	\$ 28,692	Complete.
Pauline Johnson	Science, Visual Arts, Learning Commons and Playfield	\$ 275,000	Close-out		Construction complete; close-out underway.
Queen Mary	Science, Learning Commons and Playfield	\$ 225,000	Complete	\$ 268,100	Complete.
Ridgemount	Science, Visual Arts, Learning Commons and Playfield	\$ 205,000	Close-out		Construction complete; close-out underway.
Viscount Montgomery	Science Room and Playfield	\$ 100,000	Complete	\$ 129,975	Complete.
Subtotal:		\$ 3,670,000			
Funding Allocation:		\$ 10,000,000			
Unallocated/ Contingency:		\$ 6,330,000			
Elementary Program Strategy - Year 4					
Norwood Park	Music Room Upgrades	\$ 60,000	Complete	\$ 60,000	combined with elementary benchmark strategy.
Queen Mary	Music Room Upgrades	\$ 60,000	Complete	\$ -	combined with elementary benchmark strategy.
Ridgemount	Music Room Upgrades	\$ 60,000	Close-out		combined with elementary benchmark strategy.
Subtotal:		\$ 180,000			
Funding Allocation:		\$ 1,000,000			
Unallocated/ Contingency:		\$ 820,000			

School	Description	Budget	Phase	Final Cost	Project Status
Other					
Capital Priorities					
Addition to Ancaster Senior (Frank Panabaker)	FDK and classroom addition	\$ 3,702,489	Complete	\$ 3,702,489	Complete
Addition to Mount Albion	Addition with Daycare	\$ 6,469,000	Construction		Ten Classroom Addition handover conducted on February 8, 2021. Gym addition and childcare construction underway; site servicing and masonry ongoing. Project bundled with elementary benchmark and program strategy.
Addition to Wilfrid Laurier	FDK Addition and Renovations (consolidation with Elizabeth Bagshaw)	\$ 1,087,803	Complete	\$ 1,087,803	Complete.
Addition/ Renewal at Collegiate Elementary School	213 Pupil Place Addition to Collegiate Ave.	\$ 6,016,280	Construction		Site servicing, load bearing masonry and structural steel underway. Project bundled with elementary benchmark and program strategy.
Bernie Custis Secondary School	New Secondary School Construction	\$ 31,839,111	Complete	\$ 31,839,111	Complete.
New Elementary School - Binbrook II	New School Construction (Binbrook II)	\$ 13,528,858	Initiation		Space template approved by Ministry. Land developer site servicing and engineering drawings in progress. Land registration outstanding.
New Elementary School on Beverly site (Rockton)	New School Construction (consolidation of Beverly Central & Dr. Seaton)	\$ 14,397,747	Close-out		School opened September 2020. Construction complete with deficiencies underway.
New Elementary School on CH Bray site (Spring Valley)	New School Construction (replacement of CH Bray)	\$ 13,543,994	Close-out		School opened January 2021. Construction complete with deficiencies underway.
New Elementary School on Eastdale site (Eastdale)	New School Construction (replacement of Eastdale)	\$ 11,754,854	Close-out		School opened January 2020. Construction complete with deficiencies underway.
New Elementary School on Glendale campus	New School Construction (consolidation of Glen Brae & Glen Echo)	\$ 16,519,852	Construction		Construction underway; Building is watertight with finishing work ongoing. Anticipated occupancy for September 2021.
New Elementary School on Memorial Stoney Creek site (South Meadow)	New School Construction (replacement of Memorial SC)	\$ 12,693,680	Construction		School opened January 2021. Abatement and demolition of existing school underway with final landscaping scheduled for Spring 2021.
New Elementary School on Summit Park site (Shannen Koostachin)	New Summit Park Elementary School	\$ 14,388,899	Complete	\$ 14,388,899	Complete.
Nora F. Henderson Secondary School	New Secondary School Construction	\$ 33,482,300	Close-out		School opened October 2020. Construction complete with deficiencies underway.
Subtotal:		\$ 179,424,867			

School	Description	Budget	Phase	Final Cost	Project Status
School Consolidation Capital					
Franklin Road	School Consolidation - Interior Reno, New Gym and Daycare Addition	\$ 1,932,852	Complete	\$ 1,944,004	Complete.
Greenville (New)	New School Construction (consolidation of Greenville & Spencer Valley)	\$ 4,751,959	Construction		Construction in progress. Occupancy anticipated mid-December. School opening January 2021.
Mount Hope	School Consolidation - Phase 3 - Addition/Renovations	\$ 2,911,737	Complete	\$ 2,967,530	Complete.
Pauline Johnson	School Consolidation - Addition/Renovations	\$ 4,343,716	Complete	\$ 4,540,000	Complete.
Ridgemount	School Consolidation - Addition/Renovations	\$ 3,375,266	Complete	\$ 3,946,370	Complete.
Subtotal:		\$ 17,315,530			
Child Care Retrofits					
Bellmoore	Early Years Daycare retrofits	\$ 1,542,762	Construction		Construction underway; masonry walls and structural steel installation underway.
Bennetto	Early Years Daycare retrofits	\$ 1,646,181	Construction		Construction underway; finishing work ongoing.
Chedoke	Child Care Retrofit - EL 3/4 (2-room retrofit)	\$ 1,040,000	Complete	\$ 1,047,343	Complete.
Dr. J. Edgar Davey	Early Years Daycare retrofits	\$ 1,021,381	Close-out		Construction complete; child care licensing underway.
Yorkview	Child Care Retrofit - EL 3/4 (1-room retrofit)	\$ 600,000	Complete	\$ 532,153	Complete.
Subtotal:		\$ 5,850,324			
Proceeds of Disposition					
Addition/ Renewal at Collegiate Elementary School	213 Pupil Place Addition to Collegiate Ave.	\$ -	Construction		Site servicing, load bearing masonry and structural steel underway. POD approval per ATP of \$2 million captured in Benchmark Strategy.
Addition to Mount Albion	Addition with Daycare	\$ -	Construction		Ten Classroom Addition handover conducted on February 8, 2021. Gym addition and childcare construction underway; site servicing and masonry ongoing. POD approval per ATP of \$2.075 million captured in Benchmark Strategy.
New Elementary School on Eastdale site (Eastdale)	New School Construction (replacement of Eastdale)	\$ 1,400,000	Close-out		School opened January 2020. Construction complete with deficiencies underway.
New Elementary School on Glendale campus	New School Construction (consolidation of Glen Brae & Glen Echo)	\$ 603,326	Construction		Construction underway; Building is watertight with finishing work ongoing. Anticipated occupancy for September 2021.
New Elementary School on Memorial Stoney Creek site (South Meadow)	New School Construction (replacement of Memorial SC)	\$ 1,263,639	Construction		School opened January 2021. Abatement and demolition of existing school underway with final landscaping scheduled for Spring 2021.
Greenville (New)	New School Construction (consolidation of Greenville & Spencer Valley)	\$ 7,273,000	Construction		School opened January 2021. Construction of school complete and deficiencies underway. City Library and Community Centre construction ongoing.
Hill Park	Retrofits to accommodate various programs	\$ 5,200,000	Complete	\$ 5,200,000	Complete
Various Schools	Binbrook Accommodation Project: - 4 Portables incl. site drainage improvements at Bellmoore. - 2 Portables incl. septic system & electrical upgrades at Michaelle Jean.	\$ 2,100,000	Complete	\$ 2,589,453	Cost includes all benchmark work at MJ. Complete.
Subtotal:		\$ 17,839,965			
Total Other:		\$ 220,430,686			

School	Description	Budget	Phase	Final Cost	Project Status
School Renewal Strategy					
Adelaide Hoodless	Interior Floor Replacement	\$ 500,000	Design		Design complete with anticipated tender for early April.
Allan A Greenleaf	Roof Replacement	\$ 700,000	Design		Design complete, tender documentation underway.
Ancaster High	Parking Lot Paving	\$ 500,000	Design		Design complete, tender documentation underway.
Bennetto	Roof Replacement - Phase 2	\$ 200,000	Design		Design complete, tender documentation underway.
Billy Green	Roof Replacement	\$ 450,000	Design		Design complete, tender documentation underway.
Chedoke	Roof Replacement	\$ 500,000	Design		Design complete, tender documentation underway.
Dundas Valley	Black Box Renovation	\$ 450,000	Design		Design underway.
Frank Panabaker South	Washroom Renovation	\$ 150,000	Design		Design complete, building permit application underway.
Mount Albion	Roof Replacement	\$ 500,000	Design		Design complete, tender documentation underway.
Mount Albion	Interior Floor Replacement	\$ 200,000	Design		Design complete with anticipated tender for early April.
Mount Hope	Roof Replacement	\$ 650,000	Design		Design complete, tender documentation underway.
Queen Mary	Roof Replacement	\$ 750,000	Design		Design complete, tender documentation underway.
Queensdale	Roof Replacement	\$ 700,000	Design		Design complete, tender documentation underway.
RA Riddell	Roof Replacement	\$ 1,000,000	Design		Design complete, tender documentation underway.
Ridgemount	Washroom Renovation	\$ 150,000	Design		Design complete, building permit application underway.
Waterdown District High	Boiler and HVAC Renovations	\$ 2,000,000	Design		Site investigations complete; design underway.
Westdale	Washroom Renovation	\$ 300,000	Design		Design underway.
Westmount	Roof Replacement - Phase 2	\$ 1,000,000	Design		Design complete, tender documentation underway.
Westmount	Washroom Renovation	\$ 300,000	Design		Design underway.
WH Ballard	Boiler and HVAC Renovations	\$ 2,000,000	Design		Design complete, building permit application underway.
Westdale	Artificial Turf Field	\$ 2,000,000	Regulatory Approvals		Site plan application submitted; ongoing coordination with City.
Central	Window and Door Replacement	\$ 400,000	Tender		Tender issued early March.
Earl Kitchener	Boiler and HVAC Renovations	\$ 3,250,000	Tender		Tender issued early March.
Glendale	Window and Door Replacement	\$ 1,400,000	Tender		Tender issued late February.
Lake Avenue	Window and Door Replacement	\$ 400,000	Tender		Tender issued late February.
RA Riddell	Window Replacement	\$ 400,000	Tender		Tender issued late February.
Collegiate Ave.	Accessibility and High and Urgent Needs	\$ 1,583,720	Construction		Site servicing, load bearing masonry and structural steel underway. Project bundled with Capital Priorities.
George L Armstrong	Accessibility Upgrades (elevator)	\$ 750,000	Construction		Construction Underway; shaft for new elevator underway with elevator installation anticipated for mid March.
Glenwood	Playground Revitalization	\$ 250,000	Construction		Playground, surfacing and swings complete; shade structure and playground graphics to be completed in Spring 2021.
Parkdale	Boiler and HVAC Renovations	\$ 2,500,000	Construction		Contract awarded early March. Mobilization underway.
Sir Allan MacNab	Window Replacement	\$ 1,500,000	Construction		Construction underway.
Various Schools	Security System Upgrades	\$ 375,000	Construction		Ongoing
Various Schools	Outdoor Ground Signs	\$ 440,000	Construction		Ongoing
Ancaster High	Accessibility upgrades and window and door replacement	\$ 4,250,000	Close-out		Construction complete; close-out underway.
Bennetto	Roof Replacement	\$ 800,000	Close-out		Construction complete; close-out underway.
Earl Kitchener	Playground Repaving Project	\$ 150,000	Close-out		Construction complete; close-out underway.
Flamborough Centre	Window Replacement	\$ 400,000	Close-out		Construction complete; close-out underway.
Glendale	Parking Lot Paving	\$ 1,000,000	Close-out		Construction complete; close-out underway.
Hill Park	Parking Lot Expansion	\$ 500,000	Close-out		Construction complete; close-out underway.
Orchard Park	Roof Replacement- Phase 2	\$ 1,500,000	Close-out		Construction complete; close-out underway.
Ryerson	Window Replacement	\$ 400,000	Close-out		Construction complete; deficiencies underway.
Saltfleet	Roof Replacement	\$ 1,000,000	Close-out		Construction complete; close-out underway.

School	Description	Budget	Phase	Final Cost	Project Status
Sir Allan MacNab	Elevator	\$ 750,000	Close-out		Construction complete; close-out underway.
Waterdown District High	Parking Lot Paving	\$ 1,300,000	Close-out		Construction complete; close-out underway.
Westmount	Roof Replacement	\$ 1,500,000	Close-out		Construction complete; close-out underway.
Adelaide Hoodless	Elevator Installation	\$ 500,000	Complete	\$ 793,353	Complete.
Ancaster High	Roof Replacement	\$ 2,000,000	Complete	\$ 2,000,000	Complete.
Ancaster Senior (Frank Panabaker)	Barrier Free Washroom, Electrical service upgrade and FA panel replacement	\$ 270,000	Complete	\$ 100,000	Combined with Capital Priorities Addition. Complete.
Balaclava	Roof Replacement	\$ 750,000	Complete	\$ 833,571	Complete.
Dundas Central	Accessibility Improvement Project	\$ 2,675,000	Complete	\$ 1,294,525	Complete
Norwood Park	Art and Learning Commons Revitalization	\$ 275,000	Complete	\$ 256,000	Complete
Orchard Park	Roof Replacement - Phase 1	\$ 1,500,000	Complete	\$ 1,136,503	Complete.
Sir Winston Churchill	Roofing & Main HVAC Pumps Replacement	\$ 650,000	Complete	\$ 1,300,000	Complete. Approx. \$830k funded from GGRF.
Various Schools	Alternative Education, Continuing Education and Assessment Centre LHI	\$ 1,000,000	Complete	\$ 1,474,586	Complete.
Various Schools	Play Field Pilot Project	\$ 400,000	Complete	\$ 320,000	Year 3 of the 3 year maintenance plan ends Spring 2019.
Various Schools	Lockdown Upgrades	\$ 1,800,000	Complete	\$ 1,452,445	2018 allocation complete.
Westview	Accessibility Upgrades (LULA and BF Washroom)	\$ 400,000	Complete	\$ 516,830	Complete.
Various Schools	Anniversary Spruce-up	\$ 78,000	Ongoing		Various
Subtotal		\$ 54,096,720			
Unallocated					
Total Capital:		<u>342,402,406</u>			

Summary of Financial Results					
	Budget Estimates	Revised Budget	Forecast	In-Year \$	Change %
Revenues					
Operating Grants	578,716,045	582,249,701	582,249,279	3,533,234	0.6%
Capital & Debt	105,864,274	105,864,274	105,864,274	-	-
Priority & Partnership Funding	2,353,729	10,003,842	16,392,684	14,038,955	
Other Revenue	5,974,282	6,187,282	6,187,282	213,000	3.4%
Total Revenues	692,908,330	704,305,099	710,693,519	17,785,189	2.5%
Expenditures					
Classroom	498,882,661	512,212,815	517,360,647	18,477,986	3.6%
Other Operating	14,188,441	13,993,869	13,993,869	(194,572)	
Transportation	17,977,245	18,863,512	18,942,522	965,277	
Pupil Accommodation	160,859,983	162,187,393	163,349,393	2,489,410	1.5%
Transitions Allocation	-	1,000,000	1,000,000	1,000,000	100.0%
Other	1,000,000	1,960,000	1,960,000	960,000	49.0%
Total Expenditures	692,908,330	710,217,588	716,606,430	23,698,100	3.3%
Surplus/(Deficit)	-	(5,912,489)	(5,912,911)	(5,912,911)	(0.8%)

Change in Revenue
Operating Grants have been increased due to additional funding received for COVID 19 for technology and Mental Health, changes in teachers Q&E based on where the teachers were placed on the grid and PPFs moving into the GSN. PPF has increased with the release of additional provincial and federal funding to cover COVID costs by approximately \$6.4 m

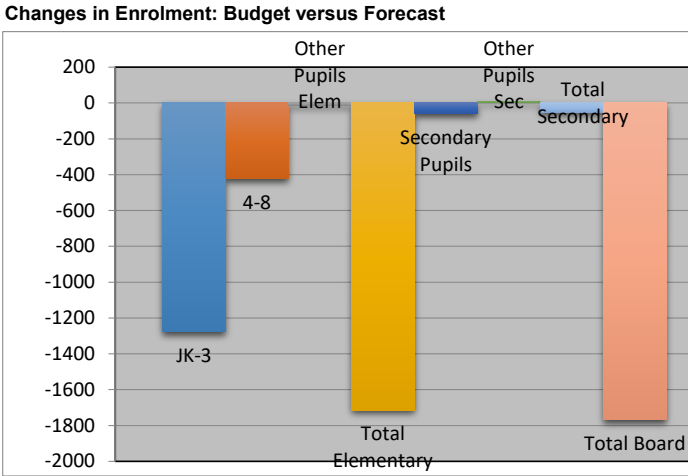
Change in Expenditures
Expenditures are over budget by \$23.7 m due to additional COVID funding allocated to the expenditures based on allocated use, salaries for teachers increase due to placement of teachers on the grid, additional grant revenue received with the technical paper, and additional supply cost expenditures projected again due to COVID 19 and usage to date. Additional provincial and federal COVID19 PPF of \$6.4 million was received and applied to the expenditures.

Change in Surplus/Deficit
There is a projected deficit of \$5.9m at this point in time however the budget contingency is still in tact grant revenue.

Risk Assessment and Recommendations
We will continue to monitor the assumptions and information used in compiling this forecast and we will revise the forecast as necessary.

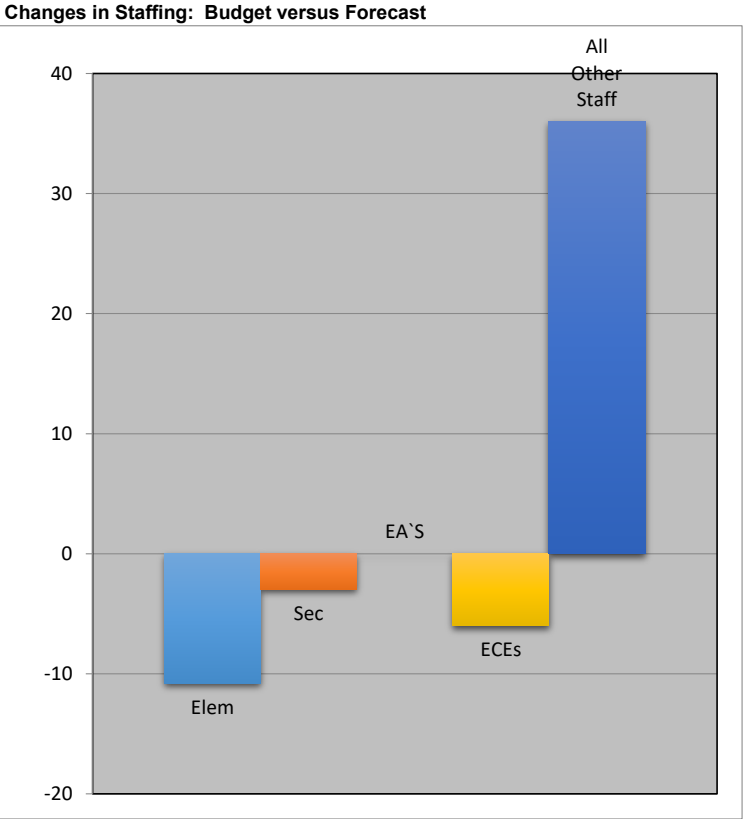
NOTE: Budget to actual trends were reviewed in order to forecast August 31st year-end position. As with all forecasts, as information or assumptions change, this information will be updated accordingly.

Summary of Enrolment				
A	Budget	Forecast	Increase (Decrease)	
			#	%
Elementary				
JK-3	18,365.00	17,089.00	(1,276.00)	(6.9%)
4-8	18,623.00	18,199.00	(424.00)	(2.3%)
Other Pupils	21.00	7.00	(14.00)	(66.7%)
Total Elementary	37,009.00	35,295.00	(1,714.00)	(4.6%)
Secondary <21				
Pupils of the Board	13,480.00	13,419.00	(61.00)	(0.5%)
Other Pupils	137.00	145.00	8.00	5.8%
Total Secondary	13,617.00	13,564.00	(53.00)	(0.4%)
Total	50,626.00	48,859.00	(1,767.00)	(3.5%)



Highlights of Changes in Enrolment:
Due to the COVID19 pandemic, there are been a significant reduction in enrolment of 1,714.00 FTE for the Elementary Schools. This reduction includes over 1,000 Full Day Kindergarten Students or 14.3%, as attendance at school is not mandatory. In the other divisions the reduction in students is also significant at about 2% from projections. In addition, there has been a large increase in requests by families and students for homeschooling with 557 new students approved at the end of October. Secondary enrolment is projected to be 53 ADE below projections as well

Summary of Staffing					
Full-Time Equivalent	Budget	Actual	Forecast	Increase (Decrease)	
		Jan 31, 2021		#	%
Program Instruction					
Program Instruction	4,707.50	4,703.70	4,700.73	-6.77	-0.1%
Program Support	559.75	583.75	583.75	24.00	4.3%
Capital	7.00	7.00	7.00	0.00	0.0%
Total	5,274.25	5,294.45	5,291.48	17.23	0.3%



Highlights of Changes in Staffing:
Elementary teachers reflect a decrease of 10.8 ADE from budget due to the reduction students. An additional 14.2 were added for February transition Secondary teachers reflect a decrease of 3.0 ADE due to enrolment decline. Early Childhood Educators reflect a decrease of 8.0 ADE from budget due to the reduced enrolment, however an additional 4 were added for February transition Board Administration, School Operations and Paraprofessionals have additional staff as a result of additional Ministry Covid funding.