

AGENDA: 12:00-3:00

1. Call to Order
2. Approval of the Agenda
3. School Budget Surplus Carryforward
4. Referred from May 28, 2018 Board; Annual Rental Report and Rate Update
5. Referred from May 28, 2018 Board; Transportation and Driver Shortage
6. Interim Financial Report – April 30, 2018
7. Capital Projects Update Report
8. Resolution into Committee of the Whole (Private Session) as per the Education Act, Section 207.2 (b) the disclosure of intimate, personal or financial information in respect of a member of the board or committee
9. Adjournment



EXECUTIVE REPORT TO FINANCE AND FACILITIES COMMITTEE

TO: Finance and Facilities Committee
FROM: Manny Figueiredo, Director of Education
DATE: June 6, 2018
PREPARED BY: Stacey Zucker, Associate Director Support Services and Treasurer
Denise Dawson, Senior Manager, Business Services
RE: Surplus Carry-Forward – School Budgets and Other Initiatives

Action X **Monitoring**

Recommended Action:

That the requests for school budget surplus carry forward into the 2018/2019 school year as outlined in Appendix A be approved and that the balance remaining at August 31, 2018 from funding for Major Capital Projects and Other Initiatives; if any, be transferred to working reserves on a temporary basis.

Rationale/Benefits:

School Budgets:

Requests to carry forward any surplus in excess of 10% or an amount equal to or greater than \$25,000 must receive Board approval. This provision enables principals to plan for the implementation of programs and/or purchase resources to support their school plan initiatives that the annual school budget would not allow.

A deficit equivalent of greater than 5% of school budgets must be approved by the appropriate Superintendent of Education. The full amount of any deficit incurred will be carried forward to the next budget year and must be eliminated within the next two budget years.

Appendix A provides information regarding each school requesting approval for a greater than 10% or \$25,000 or larger surplus budget carry forward. A summary of carry forward requests for the last 5 years is provided in Appendix B.

Carry forward of funding for program enhancements will ensure that students and system will benefit from these additional programs and will ensure that Ministry reporting requirements are met.

Background:

Schools have the opportunity to carry forward, for one fiscal year, a year-end surplus equivalent to a maximum of 10% of interchangeable budgets. They also are required to carry forward any interchangeable budget deficits.

Funding received during 2017/2018 for program enhancements to support student achievement and system initiatives may not be fully spent by August 31, 2018.

Hamilton-Wentworth District School Board Carry Forward

Name of School	Carry forward Requested	Rationale
Elementary		
Bennetto	\$10,000 19% of 2017/18 budget	The school is having renovations to its Art and Science rooms over the summer. The school has deferred the purchase of resources, equipment and furniture until early 2018/19 when the project is complete.
Eastdale	\$15,900 57% of 2017/18 budget	The school is deferring expenditures on resources, equipment and furniture until the students are moved to Mountain View in September 2018 to ensure adequate funding is available to cover unexpected expenses for the new amalgamated school.
Mountain View	\$7,000 25% of 2017/18 budget	The school is deferring expenditures on resources, equipment and furniture until the new students arrive from Eastdale in September 2018 to ensure adequate funding is available to cover unexpected expenses for the new amalgamated school.
Spencer Valley	\$14,600 35% of 2017/18 budget	The school is deferring expenditures on resources, equipment and furniture until the new school is opened in September 2019 to ensure adequate funding is available to cover unexpected expenses for the new school.
Total Elementary	\$47,500	
Secondary		
Glendale	\$63,000 39% of 2017/18 budget	The school is having renovations to its Learning Commons over the summer. The school has deferred the purchase of resources, equipment and furniture until 2018/19 when the project is complete.
Westdale	\$26,800 21% of 2017/18 budget	The school is having renovations to its Learning Commons and Science Labs over the summer. The school has deferred the purchase of resources, equipment and furniture until 2018/19 when the project is complete.
Total Secondary	\$89,800	

**2017-18 Carry Forward Request Analysis
Hamilton-Wentworth District School Board
06-June-18**

2017-18	Elementary	Secondary	Total
Carry forward Requests # Schools	4	2	6
Carry forward Requests Amount	\$ 47,500	\$ 89,830	\$ 137,330
2016-17	Elementary	Secondary	Total
Carry forward Requests # Schools	2	0	2
Carry forward Requests Amount	\$ 24,500	\$	\$ 24,500
2015-16	Elementary	Secondary	Total
Carry forward Requests # Schools	6	3	9
Carry forward Requests Amount	\$ 128,000	\$ 230,214	\$ 358,214
2014-15	Elementary	Secondary	Total
Carry forward Requests # Schools	16	3	19
Carry forward Requests Amount	\$ 276,414	\$ 280,000	\$ 556,414
2013-14	Elementary	Secondary	Total
Carry forward Requests # Schools	15	5	20
Carry forward Requests Amount	\$ 215,800	\$ 275,000	\$ 490,800
2012-13	Elementary	Secondary	Total
Carry forward Requests # Schools	8	3	11
Carry forward Requests Amount	\$ 111,500	\$ 136,000	\$ 247,500
2011-12	Elementary	Secondary	Total
Carry forward Requests # Schools	14	3	7
Carry forward Requests Amount	\$ 163,109	\$ 122,000	\$ 1,093,776



EXECUTIVE REPORT TO FINANCE AND FACILITIES

TO: Finance and Facilities

FROM: Manny Figueiredo, Director of Education

DATE: June 6, 2018

PREPARED BY: Stacey Zucker, Associate Director, Support Services
David Anderson, Senior Manager, Facilities Management
Ellen Warling, Manager, Planning, Accommodation & Rentals

RE: Annual Rental Report and Rate Update – Additional Data Requested

Action

Monitoring

Background:

At the May 16 Finance and Facilities meeting and the May 28 Board meeting additional information was requested as it relates to rental rates, the revenue generated and the usage of facilities.

Appendix A illustrates the rental rates for HWDSB, Hamilton Catholic DSB and the City of Hamilton. The chart illustrates the differences in rates and types of spaces available for community use.

As discussed, HWDSB rates are competitive with other rates in the area.

Appendix B illustrates the revenue generated from our cost recovery rental rates and illustrates some of the fixed costs that must be paid from the fees such as caretaking overtime, stage tech overtime, purchased insurance, and rental clerk salary.

The difference between the revenue generated and the fixed costs does not include other costs included in the cost recovery model such as utilities, consumables, cleaning time, and wear and tear on facilities.

Appendix C illustrates the gym bookings by community groups from 2014/15 to 2017/18 year-to-date numbers for 2017/18.

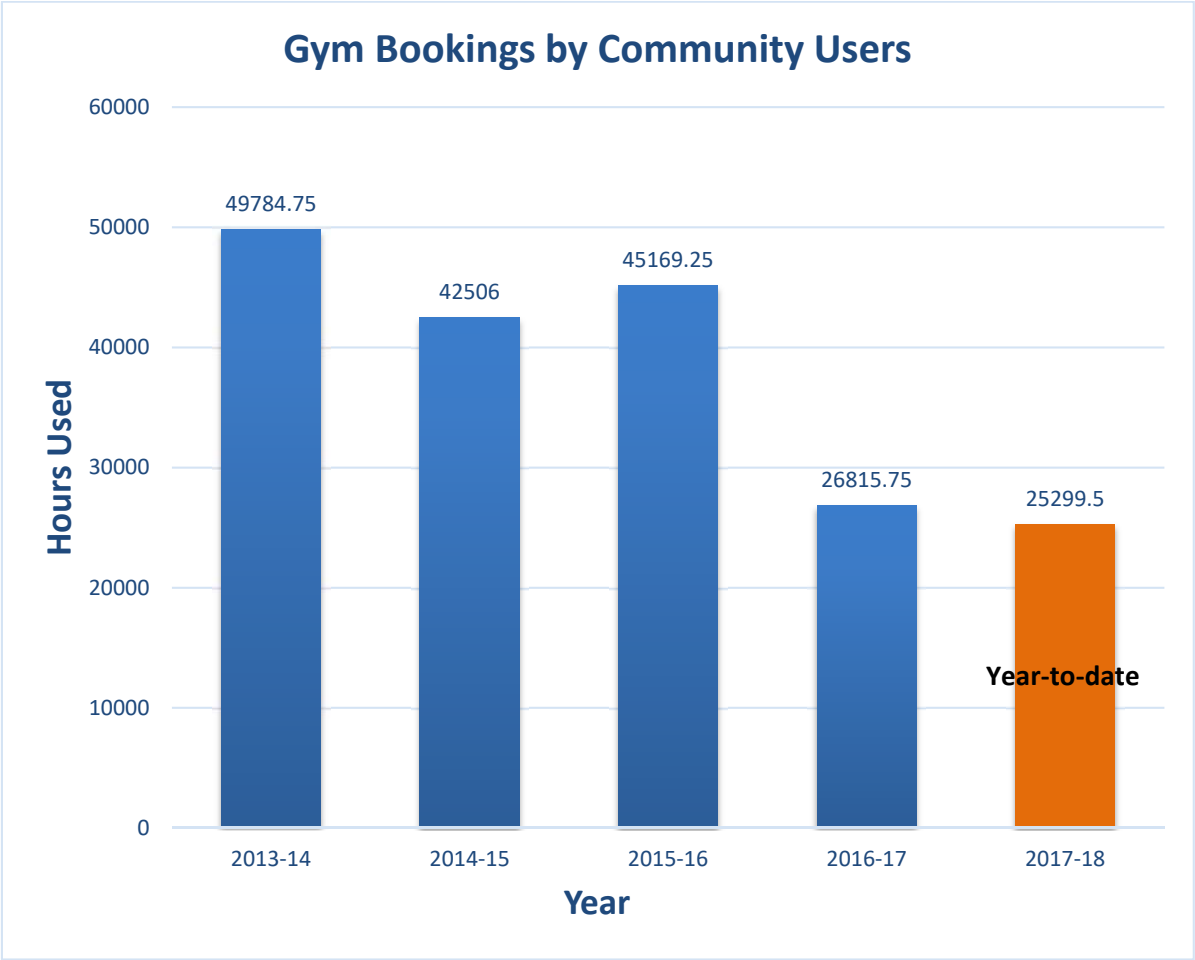
The chart shows a significant decrease in the number of hours booked. However, prior to the change in rental rates, there were a number of no shows and groups were booking more gym space than they required, at no additional cost. The rental rate change caused groups to look at their actual needs and book accordingly. Although there has been a decrease in bookings, there is still more demand for double gyms than inventory allows. A significant portion of the decrease was weekend usage as a result of the caretaking costs being added to the rental fees.

Appendix A

	HWDSB Community hourly rate (non-profit with no subsidy)	HWDCSB Community hourly rate (non-profit with no subsidy)	City Resident Hourly Rate	HWDSB Non-profit adult group with subsidy (50%)	HWDCSB Community Group (Adult) (50%)	HWDSB Non-Profit youth group with subsidy (75%)	HWDCSB Youth Category 3 (75%)	HWDSB Priority schools with subsidy (100%)	HWDCSB Priority Schools with subsidy	HWDSB Commercial for profit	HWDCSB Commercial	City Commercial/ Non-Resident Rate
Single Gym	\$30.90	\$18.18	\$51.37	\$15.45	\$9.09	\$7.73	\$4.55	No Cost	No Cost	\$46.35	\$27.28	\$77.06
Double Gym	\$61.80	36.37+18.18^ = 54.55		\$30.90	18.18+9.09^ = 27.27	\$15.45	9.09+4.55^ =13.64	No Cost	No Cost	\$92.70	54.55+27.28^ =81.83	
Classroom	\$6.18	\$4.86	\$15.41	\$3.09	\$2.43	\$1.55	\$1.21	No Cost	No Cost	\$9.27	\$7.29	\$25.69
Library	\$30.90	N/A	N/A	\$15.45	N/A	\$7.73	N/A	No Cost	No Cost	\$46.35	N/A	N/A
Cafeteria	\$36.05	\$18.18	\$38.53	\$18.03	\$9.09	\$9.01	\$4.55	No Cost	No Cost	\$54.08	\$27.28	\$64.21
Auditorium Class 1*	\$97.85	\$36.37		N/A	\$18.18	N/A	\$9.09	No Cost	No Cost	\$146.78	\$54.55	
Auditorium Class 2**	\$66.95			No Cost				No Cost	\$100.43			
Auditorium Class 3***	\$46.35			No Cost				No Cost	\$69.53			
Auditorium Class 4****	\$30.90			No Cost				No Cost	\$46.35			
Artificial Turf	\$100.00	\$99.25	\$123.62	-	N/A	-	N/A	-	N/A	-	N/A	\$123.62
Natural Turf	\$40.00	N/A	\$36.67	-	N/A	-	N/A	-	N/A	-	N/A	\$36.67
Unimproved Field	\$4.25	N/A	\$4.21	-	N/A	-	N/A	-	N/A	-	N/A	\$4.21
Track	\$4.25	N/A	N/A	-	N/A	-	N/A	-	N/A	-	N/A	N/A
Parking Lot	\$4.25	N/A	N/A	-	N/A	-	N/A	-	N/A	-	N/A	N/A
^Represents fee to access changerooms. Groups may choose not to access changerooms. Subsidy may be applied to changerooms.												
N/A means space is not available for rental by community												
Auditorium Class 1* (Premium seating) – Ancaster, Glendale, Sir John A Macdonald (closing June 2019), Sir Allan MacNab, Westdale												
Auditorium Class 2** (Regular seating) – Delta, Sherwood, Waterdown												
Auditorium Class 3*** (Bench seating) – Nora Frances Henderson, Westmount												
Auditorium Class 4**** (Elementary school) – Dalewood, W.H. Ballard, Viscount Montgomery, Memorial – Hamilton												

Appendix B

Rental Revenue from 2014-2018						
Revenue Source						
Year	Childcare Licence	Community Use	Total Revenue	Fixed Costs	Revenue - Fixed Costs	
2014/15	\$ 146,090	\$ 190,137	\$ 336,227	\$ 680,592	-\$ 344,365	
2015/16	\$ 160,438	\$ 447,061	\$ 607,499	\$ 741,679	-\$ 134,180	
2016/17	\$ 331,223	\$ 737,059	\$ 1,068,282	\$ 446,491	\$ 621,792	
2017/18	\$ 271,112	\$ 603,766	\$ 874,878	\$ 412,223	\$ 462,655	
Note 2017/18 is year to date to April 2018						
2018 Year-to-date Total Value of Permits for Community Use is \$2,223,250.						
2018 Year-to-date Commercial Permit Profit is \$32,310						
Year-to-date Fixed Costs to be paid from Revenue and Grant for CUS						
Community Use fixed costs include: caretaking overtime, stage tech costs, purchased insurance by user, salary cost						
Other items not quantified include items such as utilities, cleaning time, consumables, wear and tear						
Summary of Fixed Costs						
Year	CT Costs	Stage Tech	Insurance	Staff Costs	Allocated for Maintenance	Total
2014/15	\$ 647,140	\$ 7,452		\$ 26,000		\$ 680,592
2015/16	\$ 693,553	\$ 7,888	\$ 14,238	\$ 26,000		\$ 741,679
2016/17	\$ 254,147	\$ 6,159	\$ 10,185	\$ 26,000	\$ 150,000	\$ 446,491
2017/18	\$ 223,941	\$ 4,245	\$ 8,038	\$ 26,000	\$ 150,000	\$ 412,223



HWDSB

Todd White
Chair of the Board
Hamilton-Wentworth District School Board
20 Education Court, P.O. Box 2558
Hamilton, ON L8N 3L1
Contact Information

June 11, 2018

Ministry of Education
Bay Street
Toronto, ON
Postal Code

Dear

The Hamilton-Wentworth District School Board provides transportation to x students across the City of Hamilton. We are committed to providing our students with safe and reliable transportation. We recognize the importance of students getting to school on time and ready to learn. In the last couple of years, driver shortages have resulted in numerous delays and has affected the education of our students. Throughout the year, the Board has always experienced driver shortages and currently, the Board is 19 drivers short.

There are a number of surrounding Boards that have gone through an RFP process for next year. These RFPs have minimum driver wages attached to them. Even other Boards who have not gone through this process have adjusted their contracts to provide additional money to increase driver wages. In 2017-18, HWDSB has a projected transportation deficit of \$x. We cannot afford to increase the amount that we provide to transportation providers without taking money away from the classroom. However, we have significant concerns that the increase in driver wages in surrounding Boards added to the fact that we have already been experiencing driver shortages for the last 2 years, will result in an even more delays and disruptions in learning.

We are writing this letter to express our concern with the transportation grant and the effects that this grant is having on safety and learning at HWDSB.

The increase in minimum wage has compounded the problem and although we recognize that the driver shortage affected many Boards across the province, the ability of HWDSB to address the increase in minimum wage is affected by the Board's transportation grant. When the Hamilton-Wentworth Student Transportation Services (HWSTS) was formed, it was the first time that HWDSB worked with the coterminous board to provide transportation. The consortium received a low rating on their Efficiency and Effectiveness review. Although significant gains have been made in both effectiveness and efficiency, the Board has not had the opportunity to be re-evaluated. The Board has done bell time studies and reviewed walk

distances in order to increase efficiencies and ~~try~~ to reduce the number of buses on the road. In the meantime, the Board has continued to have their grant clawed back on an annual basis. This claw back has resulted in the Board not being able to keep up with the costs related to providing transportation. In most cases, when the Ministry recognizes that a Board needs assistance to improve, they have actually increased funding to provide this assistance. One of the reasons that it is difficult to reduce the number of buses on the road is as a result of Pupil Accommodation Reviews. The Ministry has encouraged Boards to reduce excess capacity by closing schools. When we close schools, we increase the catchment areas of the remaining schools and increase the number of students eligible for transportation. The Ministry funding formula does not take this into account. The Board has closed x schools in the past 5 years and has had to add x bus runs as a result of these closures. HWDSB would like to see the Ministry provide additional funding for these runs.

Another reason that we have increased costs related to other Boards is the fact that we have a large number of special education students that we provide transportation to ensure equitable access to their programming. The Auditor General report provided statistics that show that HWDSB has 26% of students receiving special needs services. This was in comparison to 12%, 16% and 27% for the other 3 Boards that were audited. Special education transportation is usually more expensive and this is not recognized by the existing transportation grant. The Board would like the Ministry to provide additional funding for special education transportation.

French Immersion (FI) continues to expand across the province. The Ministry has recognized this by providing funding to recruit FI teachers. FI is not offered at every school in the Board and therefore, FI catchment areas are greater than home school catchment areas. This results in more students being eligible for transportation. If the Ministry is providing funding to recruit these teachers and expand programming, HWDSB feels that the Ministry should also provide additional funding to transport these students.

We understand that the Ministry has recognized that there are concerns with driver shortages by providing the driver retention incentive program. In addition, we recognize the “New Vision for Transportation” as a step towards improving funding for transportation across the province. However, the HWDSB will continue to struggle with driver retention unless some funding relief can be provided as soon as possible.

Driver shortages impact student achievement and well-being when students are getting to school late and missing important class instruction. Driver shortages impact safety when students are waiting for late buses in extreme temperatures. Driver shortages also create inequities between those students whose parents have the ability to drive students to school versus those that do not have the resources.

HWDSB is asking the Ministry to recognize the issues that driver shortages are creating and in particular to our Board. The Ministry needs to provide relief for the Board now in order to show that the students of HWDSB do matter.

Yours truly,

Todd White
Chair
HWDSB



EXECUTIVE REPORT TO FINANCE AND FACILITIES COMMITTEE

TO: Finance and Facilities Committee

FROM: Manny Figueiredo, Director of Education

DATE: June 6, 2018

PREPARED BY: Stacey Zucker, Associate Director, Support Services and Treasurer
Denise Dawson, Senior Manager Business Services

RE: **Interim Financial Status Report – April 30, 2018**

Action **Monitoring x**

Rationale/Benefits:

The Interim Financial Status Report presented is based on available information and assumptions as of April 30, 2018. Budget to actual trends were reviewed in order to forecast the Boards August 31, 2018 year-end position from a financial, staffing and enrolment perspective. The Interim Financial Status Report is prepared three times year and presented to Finance and Facilities Committee for review. The key reporting dates are November 30, January 31 and April 30.

Staff Observation:

Work to date has projected surpluses and deficits in some expenditure categories. Savings are projected in classroom teachers due to placement on the grid and long term occasional teachers replacing teachers on leave. In addition some savings are projected in professional development and other consumables based on usage to date. Replacement coverage for teachers, educational assistants and school administration is expected to be over budget based on usage to date. With the increase in English Language Learners and International Students, additional resources were allocated to support the schools and the system to support these students.

Revenue is projected to be \$2.0 M higher than the revised revenue budget. Operating grant revenue is expected to be \$1.8 M over the revised budget due to additional Language revenue with the finalization of enrolment data with the Ministry and the increase in March enrolment over projections. In addition, we are projecting a surplus in the Other Revenue budget due to a net increase in miscellaneous revenue as a result of increased International student and rental revenue, offset by a reduction in projected bank and investment interest revenue

To date, it is projected that we will require \$500,000 of the contingency budget to remain in a balanced budget position for 2017/18.

As with all forecasts, as new information is received or as assumptions change, the resulting Interim Financial Reports will be updated accordingly

Conclusion:

At this point in time, there is a projected surplus of \$1.5 M for the year ending August 31, 2018. Part of this surplus will be used to replenish our accumulated surplus per Ministry direction.

Hamilton-Wentworth District School Board
Interim Financial Report - Based on Information as of April 30, 2108
For the Period Ending August 31, 2018

Summary of Financial Results

	Budget Estimates	Revised Budget	Forecast	In-Year Change \$	Change %
Revenues					
Operating Grants	548,692,999	550,115,833	551,915,833	1,800,000	0.3%
Capital & Debt Interest	149,418,425	149,418,425	149,418,425	-	-
Other Revenue	10,056,516	12,929,561	13,129,561	200,000	1.5%
Total Revenues	708,167,940	712,463,819	714,463,819	2,000,000	0.3%
Expenditures					
Classroom	474,749,281	478,671,960	481,171,960	2,500,000	0.5%
Other Operating	13,847,982	13,847,982	13,847,982	-	-
Transportation	15,853,819	15,853,819	15,853,819	-	-
Pupil Accommodation	201,716,858	202,090,058	202,090,058	-	-
Other	2,000,000	2,000,000	1,500,000	(500,000)	(25.0%)
Total Expenditures	708,167,940	712,463,819	714,463,819	2,000,000	0.3%
Surplus/(Deficit)	-	-	-	-	-

Change in Revenue

Operating revenue is projected to be \$1.8 M over revised budget due Increased enrolment for March and additional language grants after finalizing enrolment data with the Ministry. Other revenue is projected to be \$200,000 over budget due to increased rental revenue and International Student Revenue and rental revenue offset by a projected decrease in bank and investment interest revenue.

Change in Expenditures

Expenditures reflect savings in teachers due to placement on the grid and long term occasional teachers replacing teachers on leave. In addition some savings are projected in professional development and other consumables based on usage to date. Replacement coverage for teachers, educational assistants and school administration is expected to be overbudget based on usage to date. At this point in time, it is projected that we will require \$500,000 of the contingency budget to remain in a balanced budget position for 2017/18.

Change in Surplus/Deficit

There is a projected surplus of \$1.5m at this point in time. Part of this surplus is committed to be used to build up our accumulated surplus per Ministry direction.

Risk Assessment and Recommendations

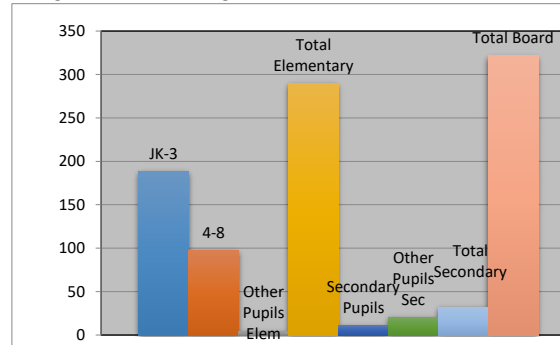
We will continue to monitor the assumptions and information used in compiling this forecast and we will revise the forecast as necessary.

NOTE: Budget to actual trends were reviewed in order to forecast August 31st year-end position. This report is based on the available information and assumptions as at April 30, 2018. As with all forecasts, as new information is received or as assumptions change, the Interim Financial Report will be updated accordingly.

Summary of Enrolment

Average Daily Enrolment	Budget	Forecast	Increase (Decrease)	
			#	%
Elementary				
JK-3	17,462.00	17,650.00	188.00	1.1%
4-8	17,803.00	17,900.50	97.50	0.5%
Other Pupils	20.00	24.00	4.00	20.0%
Total Elementary	35,285.00	35,574.50	289.50	0.8%
Secondary <21				
Pupils of the Board	13,712.75	13,724.25	11.50	0.1%
Other Pupils	220.00	240.50	20.50	9.3%
Total Secondary	13,932.75	13,964.75	32.00	0.2%
Total	49,217.75	49,539.25	321.50	0.7%

Changes in Enrolment: Budget versus Forecast



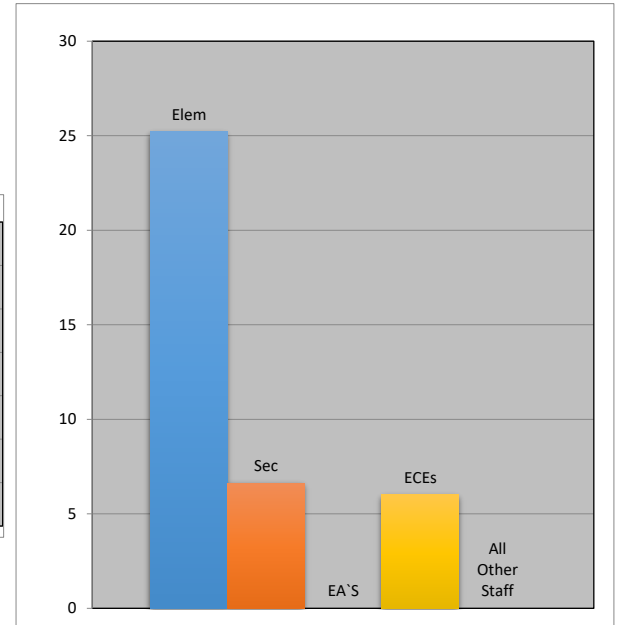
Highlights of Changes in Enrolment:

- Elementary enrolment has increased by 289.50 ADE due to growth in residential development in various locations across the Hamilton-Wentworth Area. In addition, enrolment projections for 2017-18 were conservative.
- Secondary enrolment has increased by 32.00 ADE over budget due to residential growth and an increase in international students in our

Summary of Staffing

Full-Time Equivalent	Revised Budget	Actual Nov 30/17	Forecast	Increase (Decrease)	
				#	%
Program Instruction					
Program Instruction	4,629.57	4,667.87	4,667.37	37.80	0.8%
Program Support	561.75	561.75	561.75	0.00	0.0%
Capital	7.50	7.50	7.50	0.00	0.0%
Total	5,198.82	5,237.12	5,236.62	37.80	0.7%

Changes in Staffing: Revised Budget versus Forecast



Highlights of Changes in Staffing:

Elementary teachers reflect an increase of 25.20 FTE over budget in order to meet class size compliance and school and student needs due to enrolment changes. ECES's are over budget by 6.00 FTE due to increased FDK enrolment. Secondary teachers reflect an increase of 6.60 FTE over budget due to enrolment increase and to meet student needs.



EXECUTIVE REPORT TO FINANCE AND FACILITIES COMMITTEE

TO: Finance and Facilities Committee

FROM: Manny Figueiredo, Director of Education

DATE: June 6, 2018

PREPARED BY: Stacey Zucker, Associate Director, Support Services & Treasurer
David Anderson, Senior Manager, Facilities Management
Nadeen Shehaiber, Manager, Capital Projects

RE: Capital Projects Construction Update

Action Monitoring

Background:

On February 14, 2018, Trustees were provided with an update on capital projects in progress. This report is part of Facilities Management's on-going commitment to update Trustees regarding the status of capital projects, on a regular basis.

Staff Observations:

A summary of all the capital projects in various phases, is provided as **Appendix A**. This summary is categorized by each project's source of funding and project initiative. The project status updates are current as of May 30, 2018.

Conclusion:

Staff continue to deliver a number of Capital projects, which include school renewal work, Elementary and Secondary Facility Benchmark Strategy (Year 3), Elementary and Secondary Program Strategy (Year 3), and new school construction projects.

There are a number of factors affecting the progress of capital projects, in particular:

- Regulatory Approvals (i.e. municipal Site Plan Approval)
- Unforeseen site conditions
- Delays with material deliveries
- Asbestos abatement

Board staff will continue to update Trustees as to the status of these projects, on a regular basis.

School	Description	Budget	Phase	Final Cost	Project Status
Secondary Facility Benchmark Strategy - Year 1					
Dundas Valley	Sports Field Revitalization (Natural Turf)	\$ 1,250,000	Construction		Construction commenced; targeted Completion for September 2018 (Revised timelines due to delays with SPA)
Glendale	Gym floor refurbishment & bleacher replacement	\$ 100,000	Complete	\$ 103,221	Complete.
Orchard Park	Science Labs, Learning Commons & Gym Floor Revitalization (includes window replacement and other renewal work)	\$ 2,540,000	Complete	\$ 2,000,000	Complete.
Sir Winston Churchill	Sports Field Revitalization (Artificial Turf)	\$ 2,075,000	Complete	\$ 1,957,983	Construction 99% complete; installation of speaker system outstanding and to be completed in June 2018.
Sir Winston Churchill	Gym floor refurbishment	\$ 48,000	Complete	\$ 42,460	Complete
Westdale	Sports Field Revitalization (Natural Turf)	\$ 1,250,000	Complete	\$ 879,914	Complete. Request for addition to scope of concrete pad to house soccer goal posts anticipated for installation in the Spring/Summer 2018.
Westmount	Science Labs & Learning Commons Revitalization	\$ 3,500,000	Construction		Construction of Learning Commons, Four (4) science rooms and prep rooms complete. Ongoing going construction of remaining two (2) science labs and prep room with anticipated completion for June 2018. Fire alarm work and staff washroom scheduled for July/ August 2018.
Subtotal:		\$ 10,763,000			
Funding Allocation:		\$ 10,120,000			
Contingency Allocation:		\$ 880,000			
Remaining Contingency:		\$ 237,000			

School	Description	Budget	Phase	Final Cost	Project Status
Secondary Program Strategy - Year 1					
Sir Allan MacNab	Hospitality & Tourism	\$ 1,000,000	Construction		Phase 1 teaching kitchen complete. Phase 2 servery to commence construction July 3rd with anticipated completion for September 2018.
Ancaster High	Manufacturing Shop Electrical Upgrades (H&S)	\$ 25,000	Complete	\$ 4,980	Project complete. Scope was to provide electrical hook ups for three (3) lathes.
Subtotal:		\$ 1,025,000			
Funding Allocation:		\$ 2,000,000			
Unallocated:		\$ 975,000			
Elementary Facility Benchmark Strategy - Year 1					
A.M. Cunningham	Gym Expansion, Visual Arts & Learning Commons	\$ 2,305,000	Regulatory Approvals		Tender issued for Phase 1 - Art Room, Music Room and Roofing with anticipated construction July/ August 2018. Ongoing coordination with municipality for regulatory approvals on Phase 2 - Gym Expansion.
Memorial (City)	Gym Expansion, Learning Commons & Playfield (incl. student washroom renos)	\$ 2,400,000	Regulatory Approvals		Tender for Phase 1 Learning Commons & Washroom anticipated for June 2018. Ongoing coordination with municipality for regulatory approvals on Phase 2 - Gym Expansion and playfield work.
W.H. Ballard	Gym Expansion, Visual Arts, Instrumental Music & Playfield (incl. Roofing)	\$ 2,345,000	Regulatory Approvals		Tender issued for Phase 1 - Art Room, Music Room and Roofing with anticipated construction July/ August 2018. Ongoing coordination with municipality for regulatory approvals on Phase 2 - Gym Expansion. Phase 3 - Playground to be completed following completion of Gym Expansion
Adelaide Hoodless	Science, Visual Arts & Learning Commons	\$ 175,000	Complete	\$ 184,434	Complete.
Michaelle Jean	Science, Visual Arts & Learning Commons	\$ 175,000	Construction		Construction commenced; targeted Completion for Fall 2018.
Mount Albion	Science, Visual Arts & Learning Commons	\$ 225,000	Complete	\$ 180,866	Complete.
Parkdale	Visual Arts & Learning Commons	\$ 550,000	Construction		Visual Art & Learning Commons Completed. Additional scope for repaving play area and replacement of the urinals in the boys washroom schedule for July/ August 2018
Subtotal:		\$ 8,175,000			
Funding Allocation:		\$ 10,000,000			
Contingency Allocation:		\$ 1,825,000			

School	Description	Budget	Phase	Final Cost	Project Status
Elementary Program Strategy - Year 1					
Mount Albion	Music Room Upgrades	\$ 90,000	Complete	\$ 100,000	Complete with minor deficiencies.
Adelaide Hoodless	Music Room Upgrades	\$ 60,000	Complete	\$ 72,000	Complete.
Michaelle Jean	Music Room Upgrades	\$ 60,000	Construction		Construction commenced; targeted Completion for Fall 2018.
Tapleystown	Music Room Upgrades	\$ 60,000	Complete	\$ 5,517	Scope for Acoustic panel installation only. Complete.
Viscount Montgomery	Music Room Upgrades	\$ 60,000	Complete	\$ 60,000	Complete.
Subtotal:		\$ 345,000			
Funding Allocation:		\$ 1,000,000			
Unallocated:		\$ 655,000			
Secondary Facility Benchmark Strategy - Year 2					
Glendale	Learning Commons & Sports Field Revitalization	\$ 1,750,000	Regulatory Approvals		Tender issued for Learning Commons (combined with Program Strategy work) with anticipated construction start June 2018 and Fall 2018 completion. Ongoing coordination with municipality for regulatory approvals (SPA) of Sports Field.
Sir Allan MacNab	Science Labs, Learning Commons & Gym Floor Revitalization	\$ 2,765,000	Tender		Tender issued for Science and Learning Commons with anticipated construction start June 2018 and Early 2019 completion. Gym floor revitalization complete.
Sir Winston Churchill	Science Labs & Learning Commons	\$ 2,500,000	Construction		Construction commenced mid May; partially phased handover with anticipated completion end of 2018.
Westdale	Science Labs, Learning Commons & Gym Floor Revitalization	\$ 3,515,000	Construction		Construction commenced; partially phased handover with anticipated completion for January 2019.
Ancaster High	Gym Floor	\$ 15,000	Complete	\$ 15,000	Complete.
Saltfleet District High School	Gym Floor	\$ 15,000	Complete	\$ 15,000	Complete.
Subtotal:		\$ 10,590,000			
Funding Allocation:		\$ 11,000,000			
Contingency Allocation:		\$ 410,000			
Remaining Contingency:		\$ 410,000			

School	Description	Budget	Phase	Final Cost	Project Status
Secondary Program Strategy - Year 2					
Sir Allan MacNab	Dust Collector Replacement	\$ 200,000	Tender		Tender issued with Science and Learning Commons work with anticipated construction start June 2018 and Fall 2018 completion.
Glendale	Performing Arts SHSM Renovations incl. Auditorium Air-conditioning, Various Program Spaces	\$ 1,500,000	Tender		Tender issued (combined with Benchmark Strategy work) with anticipated construction start June 2018 and Fall 2018 completion.
Subtotal:		\$ 1,700,000			
Funding Allocation:		\$ 2,000,000			
Unallocated:		\$ 300,000			
Elementary Facility Benchmark Strategy - Year 2					
Billy Green	Gym Expansion, Science, Visual Arts & Playfield Renovations	\$ 2,400,000	Regulatory Approvals		Tender issued for Phase 1 - Science, Art Room and Music Room with anticipated construction July/ August 2018. Ongoing coordination with municipality for regulatory approvals on Phase 2 - Gym Expansion. Phase 3 - Playground to be completed following completion of Gym Expansion
Millgrove	Gym Expansion, Visual Arts & Playfield Renovations	\$ 2,600,000	Regulatory Approvals		Tender issued for Phase 1 - Visual arts and universal washroom with anticipated construction July/ August 2018. Ongoing coordination with municipality for regulatory approvals on Phase 2 - Gym Expansion. Phase 3 - Playground to be completed following completion of Gym Expansion
Queensdale	Gym Expansion, Science, Visual Arts, Learning Commons & Playfield Renovations	\$ 2,475,000	Regulatory Approvals		Tender awarded for Phase 1 - science, music, and visual arts renovation with anticipated construction of June/ July and August 2018. Ongoing coordination with municipality for regulatory approvals on Phase 2 - Gym Expansion.
Rosedale	Gym Expansion, Visual Arts, Learning Commons & Playfield Renovations	\$ 2,380,000	Regulatory Approvals		Tender issued for Phase 1 - Visual arts and gym supporting rooms with anticipated construction July/ August 2018. Ongoing coordination with municipality for regulatory approvals on Phase 2 - Gym Expansion and Learning Commons renovations.
Subtotal:		\$ 9,855,000			
Funding Allocation:		\$ 10,000,000			
Contingency Allocation:		\$ 145,000			

School	Description	Budget	Phase	Final Cost	Project Status
Elementary Program Strategy - Year 2					
Billy Green	Music Room Upgrades	\$ 60,000	Tender		Tender issued with Benchmark Strategy work with anticipated completion for Fall 2018.
Sir Wilfred Laurier	Music Room Upgrades	\$ 60,000	Tender		Tender to be issued in June 2018 with anticipated construction for July/ August 2018.
Subtotal:		\$ 120,000			
Funding Allocation:		\$ 1,000,000			
Unallocated:		\$ 880,000			
Secondary Facility Benchmark Strategy - Year 3					
Ancaster High	Natural Turf Sports Field	\$ 1,250,000	Project Initiation		Charter meeting to be scheduled for June 2018.
Saltfleet District High	Science labs and Natural Turf Field	\$ 3,750,000	Project Initiation		Charter meeting to be scheduled for June 2018.
Orchard Park	Natural Turf Sports Field	\$ 1,250,000	Project Initiation		Charter meeting to be scheduled for June 2018.
Glendale	Science labs	\$ 2,000,000	Project Initiation		Charter meeting to be scheduled for June 2018.
Waterdown District High	Artificial Turf Field	\$ 2,000,000	Project Initiation		Charter meeting to be scheduled for June 2018.
Subtotal:		\$ 10,250,000			
Funding Allocation:		\$ 11,000,000			
Contingency Allocation:		\$ 750,000			
Remaining Contingency:		\$ 750,000			
Secondary Program Strategy - Year 3					
Sir Winston Churchill	Cosmetology	\$ 750,000	Project Initiation		Charter meeting to be scheduled for June 2018.
New North High School	Tech Equipment	\$ 400,000	Construction		School construction on going with anticipated requirements to purchase equipment for March 2019.
Ancaster High	Dust Collector Replacement	\$ 200,000	Project Initiation		Charter meeting to be scheduled for June 2018.
Orchard Park	Dust Collector Replacement	\$ 200,000	Project Initiation		Charter meeting to be scheduled for June 2018.
Sir Winston Churchill	Dust Collector Replacement	\$ 200,000	Project Initiation		Charter meeting to be scheduled for June 2018.
Dundas Valley	Manufacturing Room H&S Renovations	\$ 200,000	Project Initiation		Consultant procurement underway.
Subtotal:		\$ 1,950,000			
Funding Allocation:		\$ 2,000,000			
Unallocated:		\$ 50,000			

School	Description	Budget	Phase	Final Cost	Project Status
Elementary Facility Benchmark Strategy - Year 3					
A.M. Cunningham	Playfield	\$ 50,000	Regulatory Approvals		To be completed with Phase 2 of Benchmark Strategy (gym expansion).
Ancaster Senior	Science, Visual Arts, Learning Commons and Playfield	\$ 170,000	Design Development		Combined with Capital Priorities addition. Currently in design.
Bennetto	Gym Expansion, Science Room, Visual Arts, Learning Commons and Playfield	\$ 2,265,000	Design Development		Playfield construction anticipated for July/ August 2018. Design underway for Science, Arts, Gym Expansion and Learning Commons with anticipated Site Plan submission for July 2018.
Collegiate Ave.	Gym Expansion, Science Room, Visual Arts, Learning Commons and Playfield	\$ 2,750,000	Design Development		Combined with Capital Priorities addition. Design underway with anticipated Site Plan submission for July 2018.
Dalewood	Playfield	\$ 50,000	Project Initiation		Consultant procurement anticipated for July 2018.
Dundas Central	Visual Arts and Playfield	\$ 100,000	Project Initiation		Consultant procurement anticipated for July 2018.
Earl Kitchener	Visual Arts, Learning Commons and Playfield	\$ 200,000	Project Initiation		Consultant procurement anticipated for July 2018.
Mount Albion	Gym Expansion	\$ 2,500,000	Design Development		Combined with Capital Priorities addition. Design underway with anticipated Site Plan submission for July 2018.
Subtotal:		\$ 8,085,000			
Funding Allocation:		\$ 10,000,000			
Contingency Allocation:		\$ 1,915,000			
Elementary Program Strategy - Year 3					
Bennetto	Music Room Upgrades	\$ 60,000	Design Development		Combined with Benchmark Strategy scope. Design underway.
Collegiate Ave.	Music Room Upgrades	\$ 60,000	Design Development		Combined with Benchmark Strategy scope. Design underway.
Dundas Central	Music Room Upgrades	\$ 50,000	Project Initiation		Consultant procurement anticipated for July 2018.
Subtotal:		\$ 170,000			
Funding Allocation:		\$ 1,000,000			
Unallocated:		\$ 830,000			

School	Description	Budget	Phase	Final Cost	Project Status
Other					
Capital Priorities					
Beverly Central (New)	New School Construction (consolidation of Beverly Central & Dr. Seaton)	\$ 7,542,105	Tender		Tender issued with anticipated construction start of July 2018.
Eastdale (New)	New School Construction (replacement of Eastdale)	\$ 11,557,854	Regulatory Approvals		Ongoing coordination with Municipality to obtain SPA and permit. Tender for June 2018 pending receipt of regulatory approvals.
Nora Frances Henderson (New South SS)	New Secondary School Construction	\$ 33,482,300	Regulatory Approvals		Ongoing coordination with Municipality to obtain SPA and permit. Tender for June 2018 pending receipt of regulatory approvals.
North SS	New Secondary School Construction	\$ 31,839,111	Construction		Construction ongoing; anticipated project completion for February 2019 and occupancy for September 2019.
Sir Wilfred Laurier	FDK Addition and Renovations (consolidation with Elizabeth Bagshaw)	\$ 1,087,803	Regulatory Approval		Tender issued for Phase 1 interior renovations and roof replacement with anticipated construction July/ August 2018. Ongoing coordination with municipality for regulatory approvals on Phase 2 - FDK Addition.
Summit Park	New Summit Park Elementary School	\$ 14,388,899	Tender		Tender issued with anticipated construction start of July 2018.
New Memorial SC	New School Construction (replacement of Memorial SC)	\$ 12,039,902	Design Development		SPA submitted and ongoing coordination with City for Regulatory approvals.
New Glen Campus ES	New School Construction (consolidation of Glen Brae & Glen Echo)	\$ 15,518,762	Design Development		SPA submitted and ongoing coordination with City for Regulatory approvals.
Collegiate Ave.	213 Pupil Place Addition to Collegiate Ave.	\$ 6,016,280	Project Initiation		Design underway with anticipated Site Plan submission for July 2018.
Mount Albion	Addition with Daycare	\$ 6,469,000	Design Development		Design underway with anticipated Site Plan submission for July 2018.
CH Bray	New School Construction (replacement of CH Bray)	\$ 10,707,000	Design Development		Design underway with anticipated Site Plan submission for July 2018.
Ancaster Senior	FDK and classroom addition	\$ 3,702,489	Design Development		Design underway with anticipated Site Plan submission for July 2018.
Subtotal:		\$ 154,351,505			
School Consolidation Capital					
Franklin Road	School Consolidation - Interior Reno, New Gym and Daycare Addition	\$ 1,932,852	Complete	\$ 1,944,004	Construction complete with minor landscaping work.
Greensville (New)	New School Construction (consolidation of Greensville & Spencer Valley)	\$ 2,520,427	Regulatory Approvals		Final Site Plan Approval received. Ongoing coordination with municipality to finalize Building Permit requirements; Tender for June 2018 pending receipt of regulatory approvals.
Mount Hope	School Consolidation - Phase 3 - Addition/Renovations	\$ 2,911,737	Complete	\$ 2,967,530	Complete.
Pauline Johnson	School Consolidation - Addition/Renovations	\$ 4,343,716	Complete	\$ 4,540,000	Complete with minor deficiencies.
Ridgemount	School Consolidation - Addition/Renovations	\$ 3,375,266	Complete	\$ 3,946,370	Complete with minor deficiencies.
Subtotal:		\$ 15,083,998			

School	Description	Budget	Phase	Final Cost	Project Status
Child Care Retrofits					
Chedoke	Child Care Retrofit - EL 3/4 (2-room retrofit)	\$ 1,040,000	Close-out	\$ 1,047,343	Complete with minor deficiencies.
Yorkview	Child Care Retrofit - EL 3/4 (1-room retrofit)	\$ 600,000	Close-out	\$ 532,153	Complete with minor deficiencies.
Bennetto	Early Years Daycare retrofits	\$ 771,381	Design Development		Design underway.
Dr. J. Edgar Davey	Early Years Daycare retrofits	\$ 771,381	Design Development		Design underway.
Bellmoore	Early Years Daycare retrofits	\$ 1,542,762	Project Initiation		Consultant procurement anticipated for May 2018.
Helen Detwiler	Early Years Daycare Addition	\$ 1,028,508	Project Initiation		Consultant procurement anticipated for May 2018.
Huntington Park	Early Years Daycare Addition	\$ 1,542,762	Project Initiation		Consultant procurement anticipated for May 2018.
Subtotal:		\$ 7,296,794			
Proceeds of Disposition					
Hill Park	Retrofits to accommodate various programs	\$ 5,200,000	Tender		Phase 2 (archives) Contractor tender issued; Activated construction start for mid-June.
Greensville (New)	New School Construction (consolidation of Greensville & Spencer Valley)	\$ 5,569,063	Tender		Ongoing coordination with Municipality to obtain SPA and permit. Tender for June 2018 pending receipt of regulatory approvals.
Various Schools	Binbrook Accommodation Project: - 4 Portables incl. site drainage improvements at Bellmoore. - 6 Portables incl. septic system & electrical upgrades at Michaele Jean.	\$ 2,100,000	Design Development		Phase 1 work for Bellmoore Portables and site drainage work complete. Phase 2 work for Bellmoore 4 additional port-a-paks, paving and student washroom underway and anticipated completion for Fall 2018. Phase 2 work for MJ Septic System and 6 Portables c/w electrical upgrades anticipated for completion for Fall 2018.
Subtotal:		\$ 12,869,063			
Total Other:		\$ 189,601,360			

School	Description	Budget	Phase	Final Cost	Project Status
School Renewal Strategy					
Adelaide Hoodless	FDK Retrofit	\$ 200,000	Complete	\$ 180,000	Complete.
Adelaide Hoodless	Playground Revitalization	\$ 300,000	Construction		Contract awarded; Construction start anticipated for July/ August 2018.
Adelaide Hoodless	Accessibility Improvement Project	\$ 500,000	Design Development		Design underway with options relating elevator location (renovation versus addition) under review
Chedoke	Site Work, Exterior doors & door hardware replacement	\$ 255,000	Complete	\$ 250,000	Complete.
Chedoke	Chedoke Outdoor Classroom & FDK Play Area Project	\$ 200,000	Design Development		Funding in partnership with City of Hamilton \$100,000 matched with \$100,000 through HWDSB. Design underway with anticipated tender for June 2018.
Dundas Central	Paving & Fencing - including Barrier-free parking space, power door operator, ramp. (East side)	\$ 100,000	Complete	\$ 81,000	Complete.
Dundas Central	Accessibility Improvement Project	\$ 2,675,000	Regulatory Approvals		Ongoing coordination with Municipality to obtain permit. Tender for June 2018 pending receipt of regulatory approvals.
Earl Kitchener	Playground revitalization	\$ 49,600	Complete	\$ 43,042	Complete.
Earl Kitchener	FDK Washroom Project	\$ 250,000	Regulatory Approvals		Ongoing coordination with Municipality to obtain permit. Tender for June 2018 pending receipt of regulatory approvals.
Franklin Road	Playground Repaving Project	\$ 200,000	Design Development		Tender documents underway with anticipated tender for June 2018.
Glendale	Paving & Sidewalks replacement	\$ 100,000	Complete	\$ 72,008	Complete.
Glendale	Gym Bleacher Replacement	\$ 60,000	Complete	\$ 62,368	Complete.
Lake Avenue	HVAC, Electrical & Washroom Renovations (includes parking lot re-configuration)	\$ 1,120,000	Complete	\$ 949,000	Complete with minor deficiencies.
Michaëlle Jean	Accessibility Improvement Project	\$ 300,000	Construction		Construction underway with anticipated completion for Fall 2018.
Mountain View	Mountain View Retrofits & Portables (New Eastdale Transition)	\$ 700,000	Regulatory Approvals		Ongoing coordination with Municipality to obtain permit. Tender for June 2018 pending receipt of regulatory approvals.
Mount Albion	Playfield Revitalization - South/upper field at former septic bed	\$ 125,000	Complete	\$ 100,519	Complete.
Mount Albion	Washroom Renovations	\$ 120,000	Complete	\$ 158,260	Complete. Combined with music room renovation (refer to program strategy for final costs)
Mount Hope	Playground Repaving Project	\$ 200,000	Design Development		Tender documents underway with anticipated tender for June 2018.

School	Description	Budget	Phase	Final Cost	Project Status
Orchard Park	Window replacement, Electrical Upgrades and Other Renewal Work	\$ 3,880,000	Complete	\$ 2,430,200	Complete.
Parkdale	Washroom Renovations	\$ 300,000	Complete	\$ 186,647	Original scope complete; urinal replacement added to be completed July/ August 2018.
Queensdale	Sound attenuation in Rooms 139 & 140	\$ 50,000	Complete	\$ 25,000	Complete
Rosedale	Roof Replacement, HVAC & Electrical Upgrades	\$ 2,400,000	Complete	\$ 1,279,970	Complete.
Sir Wilfred Laurier	Roof Replacement	\$ 613,600	Design Development		To be completed with interior renovations for July/ August 2018.
Sir Winston Churchill	Window Replacement	\$ 3,200,000	Complete	\$ 3,138,248	Complete with minor deficiencies.
Sir Winston Churchill	Auditorium seating replacement	\$ 460,000	Complete	\$ 411,526	Complete.
Sir Winston Churchill	Roofing & Main HVAC Pumps Replacement	\$ 650,000	Construction		Scope being implemented with Science and Learning Commons work. Construction to commence July for roof and pumps.
Spencer Valley	Retrofits to accommodate Greenville FDK students (Transition)	\$ 200,000	Complete	\$ 98,685	Complete.
Viscount Montgomery	Phase 3 Renovations - incl. classroom unit ventilators, Music Room Upgrades, exterior walkways, LED lighting retrofits throughout	\$ 2,300,000	Complete	\$ 1,981,703	Complete with minor deficiencies.
Westmount	Fire Alarm Upgrades and other renewal work	\$ 500,000	Construction		Scope being implemented with Benchmark Strategy work; anticipated construction for July/ August 2018.
Various Schools	eBase Drawing Updates	\$ 100,000	In Progress		Ongoing
Various Schools	Room Numbering - All Facilities	\$ 123,000	In Progress		Ongoing
Various Schools	Lockdown Upgrades	\$ 1,000,000	Construction		Lockdown replacements ongoing. 13 of 26 schools completed to date; secondary schools being completed over Summer due to duration of time to complete replacement
Various Schools	Fire Alarm Upgrades (ULC)	\$ 200,000	Construction		Ongoing
Various Schools	Security System Upgrades	\$ 375,000	Construction		Ongoing
Various Schools	Washroom Spruce-ups	\$ 2,000,000	Construction		Ongoing
Various Schools	Building Façade Spruce-ups	\$ 350,000	Construction		Ongoing
Various Schools	Outdoor Ground Signs	\$ 320,000	Construction		New LED boulevard signs at eight (8) elementary schools. Anticipated installation for summer 2018.
Various Schools	Anniversary Spruce-up	\$ 131,500	Construction		Ongoing
Various Schools	Studies, Reports, Design	\$ 150,000	Complete	\$ 161,517	Elementary and Secondary design guidelines completed.
Various Schools	Play Field Pilot Project	\$ 400,000	Complete		Year 2 of the 3 year maintenance plan starts Spring 2018.
	Subtotal	\$ 27,157,700			
	Unallocated		**		

Total Capital: 279,787,060 ++