

AGENDA: 12:00-3:00

1. Call to Order
2. Approval of the Agenda
3. 2017-18 Budget Estimates
4. School Budget Surplus Carryforward
5. Long Term Facilities Master Plan – Annual Update 2016/2017 (Revised)
6. Capital Priorities Submission
7. Average Class Size – Secondary
8. Interim Financial Report – March 31, 2017
9. Elementary School Benchmark Strategy Update for 2017/18
10. Capital Projects Update
11. Resolution Into Committee of the Whole (Private Session) as per the Education Act, Section 207.2 (b) the disclosure of intimate, personal or financial information in respect of a member of the board or committee
12. Adjournment



EXECUTIVE REPORT TO FINANCE AND FACILITIES COMMITTEE

TO: Finance and Facilities Committee

FROM: Manny Figueiredo, Director of Education

DATE: June 7, 2017

PREPARED BY: Stacey Zucker, Executive Superintendent of Board Operations and Treasurer
Denise Dawson, Senior Manager of Business

RE: **2017-18 Budget Estimates**

Action ✓

Monitoring

Recommended Actions:

1. That the Board approve the 2017-18 Operating Budget expenditures in the amount of \$558,749,514 and that the Executive Superintendent of Board Operations and Treasurer be authorized to proceed with the expenditure of funds as outlined in Appendix C dated June 7, 2017.
2. That the Board approve the 2017-18 Capital Budget expenditures in the amount of \$149,418,425 and that the Executive Superintendent of Board Operations and Treasurer be authorized to proceed with the expenditure of funds as outlined in Appendix D dated June 7, 2017. The Executive Superintendent of Board Operations and Treasurer is further authorized to secure short-term financing of project expenditures until such time as permanent funding is secured, if required.

The following appendices provide information regarding the 2017-18 Budget:

Appendix A	2017-18 Summary of Enrolment Projections
Appendix B	2017-18 Operating Budget: Summary of Revenues and Expenditures
Appendix C	2017-18 Summary of Expenditures by Economic Classification
Appendix D	2017-18 Capital Budget
Appendix E	2017-18 Staffing Summary

Rationale

The Hamilton-Wentworth District School Board (HWDSB) is financially responsible with a clear focus on providing the system with the resources and supports necessary to support our Board Priorities. The budget presented for the 2017-18 school year reflects this approach.

Our Board Priorities focus on Student Learning and Achievement through effective instructional strategies, building student and staff well-being through positive climate strategies, improving our communication through comprehensive strategies, investment in school renewal to improve school facilities and strengthening our collaboration with new and existing community partners to enhance opportunities for students. Our budget aligns our resources to fulfill this commitment. By aligning our resources through this budget in support of our priorities, we do believe that all students will achieve their full potential.

Highlights:

The following are the key highlights of the 2018-19 Budget:

- Alignment of resources with the Board's approved Priorities has been achieved
- Compliance with all Ministry class size and other regulatory requirements have been achieved (i.e. the 2017-18 Preliminary Operating Budget is balanced)
- To support students, the Board will be increasing Educational Assistant support in the classroom by 44.0 FTE
- The Board incorporated staffing increases to Elementary Teachers (75.4 FTE) and Early Childhood Educators (25.0 FTE) as a result of increased enrolment, decreased grade 4-8 class size, new caps placed on full day kindergarten classes and other additional staff as a result of contract extensions.
- Support will be provided for high priority schools with additional Elementary Vice-Principals and Office Administrators and Reading Specialist Teachers.
- The budget fully support the continued roll out of devices to support Transforming Learning Everywhere
- 2nd Year of implementation of the Capital Plan is incorporated into the 2017-18 Capital Budget
- The Board incorporated budget reductions related to:
 - Declining enrolment
 - School closures
 - Attrition

Background:

Overall

The fiscal year for all School Boards in Ontario runs from September 1 to August 31. The basic legislated financial requirements of a School Board are to develop and maintain a balanced budget and be in compliance with the Ministry of Education basic enveloping requirements. The 2017-18 Budget Estimates meets these requirements.

Process

HWDSB's Finance and Facilities Committee has been working towards bringing forward a balanced budget which meets the requirements of the Ministry as well as aligns with the strategic directions of the Board. The Finance and Facilities Committee usually meets on a monthly basis but began meeting on a weekly basis on March 31, 2017 to review all aspects of the 2017-18 Budget Estimates. At the same time, the following reports were brought forward to the Board for approval:

- January 23, 2017- Approval of Key Parameters/Assumptions to Guide 2017-18 Budget Development
- January 23, 2017- Approval of Budget Priorities for Public Consultation
- March 27, 2017 – Approval of Budget Priorities to Guide the Development of the 2017-18 Budget
- April 10, 2017 - Approval of 2017-18 School Based Staffing

In addition, the preliminary special education budget for 2017-18 was shared with the Special Education Advisory Committee on May 31, 2017.

The key objective of the Budget Development Process is to align the allocation of resources with the Board Priorities, identify school based staffing requirements; identify budget challenges and opportunities, and the development of key messages to be included in the communication plan.

Enrolment (Appendix A)

The Ministry of Education allocates funding to School Boards using a model that is based on enrolment and the needs of students in each board. Enrolment is based on Full-Time Equivalent (FTE) enrolment for October 31st and March 31st. These two fixed-in-time FTE enrolment values are combined to produce the annualized Average Daily Enrolment (ADE). HWDSB enrolment projections are based on historical enrolment trends and student retention rates on a school by school basis. These enrolments are reviewed by the school administration and adjustments are made if required.

An estimated ADE of 35,285.00 elementary students has been used to develop the 2017-18 Budget Estimates which is an increase of 158.00 ADE or 0.45% from the 2016-17 Revised Estimates. This increase reflects continued growth that is consistent with the increase in enrolment experienced by the Board in 2016-17 as new families continue to move into the Hamilton-Wentworth community. An ADE of 13,932.75 has been estimated for secondary students, a decrease of 187.00 or 1.32% from the 2016-17 Revised Estimates. This is consistent with the decline in enrolment that the Board, and the Province, has been experiencing over the past 12 years. The overall projected ADE is 48,217.75 which represent a 0.06% decrease, or 29.0 ADE from the 2016-17 Revised Estimates.

Operating Revenue Projections (Appendix B)

The Ministry of Education's Electronic Financial Information System (EFIS) forms have been used to calculate the Grant for Student Needs (GSN). 98% of total operating revenue comes from the Province through the GSN. The 2017-18 GSN is estimated to be \$548.7 million which is an increase of approximately \$20.6 million or 3.8% from the 2016-17 Revised Budget Estimates. The increase in GSN funding for HWDSB is due to increases to salary and benefit benchmarks and additional grants to fund local priorities staffing commitments announced by the Ministry which were negotiated through the Central Labour Extension Agreements.

The remaining \$10 million in operating revenue comes from other Ministry grants and miscellaneous revenue. This amount is less than the 2016-17 Revised Budget Estimates due to the timing of the release of Education Program Other Grants (EPO) by the Ministry.

Operating Expenditure Projections (Appendix B and C)

The operating expenditures are projected to be \$558.7 million, an increase of approximately \$18.1 million or 3.34 % from the 2016-17 Revised Budget Estimates.

Operating expenditures include a salary component (approximately 88 %) and a non-salary component (approximately 12%).

The operating expenditures budget has been increased for a number of reasons including:

- Required increases for utilities, fuel costs, leases and other known fixed increases.
- Increases to salaries and negotiated benefits in accordance with the Central Labour Extensions Agreements (funded by the Ministry).
- Additional staffing for special education and other local priorities negotiated through the Central Labour Extension Agreements (funded by the Ministry).
- Additional staffing to meet class size compliance and student need

The operating expenditures budget has also been decreased for a number of reasons including:

- To reflect decreases in expenditures as a result of declining enrolment.
- To reflect the savings as a result of school closures.
- To reflect savings as a result of a reduction in textbook and supplies budget to realign some budgets with actual spending and other reductions required to balance the budget.

Capital Budget (Appendix D)

Each year, the Board prepares a capital budget based on the capital projects expected to be completed during the year. These projects are either funded by the Ministry of Education through various capital grants or by the Board through proceeds of disposition of surplus properties. In 2017-18, the Board is projected to spend approximately \$108.5 million on capital related projects.

In addition, the Board will pay interest on debentures for previous capital projects in the amount of \$8.2 million. This amount is fully supported by the Ministry through the GSN.

Conclusion

The Budget Estimates reflect the projected funding and proposed expenditure needs for 2017-18.

Once information on actual enrolments becomes available, it is likely that budget revisions will be required. The Ministry requires the submission of Revised Estimates, in December 2017, based on actual October enrolment and funding from the Province will be adjusted to reflect any changes. In addition, the Ministry continues to announce other Provincial operating grants and these will be included along with the corresponding expenditures. Any revenue and expenditure effects will be included in the Revised Estimates in December 2017.

Hamilton-Wentworth District School Board

2017/2018 Budget Estimates

Enrolment Projections

	2017/2018 Budget Estimate	2016/2017 Revised Budget Estimate	Increase (Decrease) ADE	Increase (Decrease) %
Elementary				
Full Day Kindergarten	6,888.00	6,842.00	46.00	0.67%
Primary	10,504.00	10,552.00	(48.00)	(0.45%)
Grades 4 -8	17,365.00	17,218.00	147.00	0.85%
Special Education	528.00	515.00	13.00	2.52%
Total Elementary Enrolment	35,285.00	35,127.00	158.00	0.45%
Total Secondary Enrolment	13,932.75	14,119.75	(187.00)	(1.32%)
Total Enrolment	49,217.75	49,246.75	(29.00)	(0.06%)

Average Daily Enrolment (ADE)

Average Daily Enrolment is calculated based on the existing two count dates (October 31 and March 31) within the board's fiscal year. The full-time equivalent of pupils enrolled will be weighted at 0.5 for each of the count dates

Hamilton-Wentworth District School Board
2017/2018 Budget Estimates
Summary of Operating Revenues and Expenditures

	2017/2018 Budget Estimates	2016/2017 Revised Budget Estimates	Increase (Decrease) Over 2016/2017 Revised Budget		2015/2016 Actuals
	\$	\$	\$	%	\$
Revenues:					
Grants for Student Needs	548,692,998	528,055,879	20,637,119		518,385,845
Other Ministry Grants	4,857,796	7,416,148	(2,558,352)		10,828,187
Miscellaneous	5,198,720	5,224,393	(25,673)		5,545,921
Total Revenues:	<u>558,749,514</u>	<u>540,696,420</u>	<u>18,053,094</u>	<u>3.34%</u>	<u>534,759,953</u>
Expenditures:					
Program Instruction:					
Classroom Teachers	331,063,592	320,339,396	10,724,197		311,139,324
System Principals, Consultants & Support	5,085,346	5,258,630	(173,284)		5,079,359
Occasional Teachers	9,509,500	8,635,000	874,500		14,470,972
Educational Assistants	33,759,813	31,008,194	2,751,619		33,120,748
Early Childhood Educators	14,502,164	13,328,123	1,174,041		11,768,151
Professional & Para-Professionals	16,923,332	16,516,296	407,036		17,054,324
Class Texts, Instructional Supplies	15,533,071	17,846,718	(2,313,647)		13,808,085
Instructional Computers	4,640,160	4,616,910	23,250		5,363,536
Instructional Staff Development	3,984,512	3,502,969	481,543		3,259,573
School Administration	34,879,707	33,475,885	1,403,822		33,428,351
Continuing Education	4,868,085	4,534,747	333,338		6,188,589
	<u>474,749,282</u>	<u>459,062,867</u>	<u>15,686,415</u>	<u>3.42%</u>	<u>454,681,012</u>
Program Support:					
Board Administration & Governance	13,847,982	13,313,043	534,939		13,270,658
School Operations	52,298,433	50,841,122	1,457,311		51,919,166
Transportation	15,853,817	15,479,388	374,429		15,201,563
	<u>82,000,232</u>	<u>79,633,553</u>	<u>2,366,679</u>	<u>2.97%</u>	<u>80,391,387</u>
Non-Operating:					
	-	-	-		606,544
Contingency:					
	2,000,000	2,000,000	-		-
Accumulated Surplus (Deficit)					
					(918,990)
Total Expenditures:	<u>558,749,514</u>	<u>540,696,420</u>	<u>18,053,094</u>	<u>3.34%</u>	<u>534,759,953</u>

Hamilton-Wentworth District School Board

2017/2018 Budget Estimates

Summary of Expenditures by Economic Classification

	2017/2018	2016/2017	Increase (Decrease)		2015/2016
	Budget Estimates	Revised Budget Estimates	Over 2016/2017 Budget		Actuals
	\$	\$	\$	%	\$
Remuneration					
Salaries & Wages	401,908,676	388,512,180	13,396,496		386,510,638
Employee Benefits	74,368,593	69,084,412	5,284,181		65,260,774
Temporary Assistance	15,310,256	14,414,331	895,925		19,533,493
	<u>491,587,525</u>	<u>472,010,923</u>	<u>19,576,602</u>	<u>4.15%</u>	<u>471,304,905</u>
Consumables					
Professional Development	4,122,562	3,642,769	479,793		3,368,718
Textbooks & Supplies	20,619,148	23,384,364	(2,765,216)		17,918,457
Energy	10,295,000	9,877,900	417,100		10,010,515
Repairs & Minor Renovations	3,667,100	3,520,000	147,100		3,274,279
Computing Equipment	1,043,485	1,020,516	22,969		3,243,021
Rentals	2,300,476	2,316,916	(16,440)		2,367,153
Fees & Contractual Services	7,245,758	7,420,078	(174,320)		8,912,537
Other Expense	950,021	875,894	74,127		679,000
	<u>50,243,550</u>	<u>52,058,437</u>	<u>(1,814,887)</u>	<u>(3.49%)</u>	<u>49,773,680</u>
Transportation	14,918,439	14,627,061	291,378	1.99%	14,600,358
Contingency	2,000,000	2,000,000	-		-
Accumulated Surplus	-	-	-		(918,990)
Total Expenditures	<u>558,749,514</u>	<u>540,696,421</u>	<u>18,053,093</u>	<u>3.34%</u>	<u>534,759,953</u>

Hamilton-Wentworth District School Board
2017-18 Capital Budget
Summary of Funding Sources and Expenditures

	2017/2018 Budget Estimates	2016/2017 Budget Estimates	Increase (Decrease) Over 2016/2017 Budget Estimates	
	\$	\$	\$	%
Funding Sources:				
Ministry Capital Allocation	91,550,000	52,244,000	39,306,000	75.2%
Estimated Proceeds of Disposition	17,000,000	12,500,000	4,500,000	36.0%
Ministry Capital Debt (Interest) Support Payment	7,387,911 *	7,609,723	(221,812)	(2.91%)
Temporary Accommodation	866,014	722,014	144,000	19.9%
Amortization	32,614,500	33,957,394	(1,342,894)	(3.95%)
Total Funding Sources	\$ <u>149,418,425</u>	\$ <u>107,033,131</u>	\$ <u>42,385,294</u>	<u>39.6%</u>
Expenditures:				
Construction in Progress	108,550,000 +	64,744,000	43,806,000	67.7%
Capital Debt Interest	7,387,911 *	7,609,723	(221,812)	(2.91%)
Temporary Accommodations	866,014	722,014	144,000	19.9%
Amortization	32,614,500	33,957,394	(1,342,894)	(3.95%)
Total Expenditures	\$ <u>149,418,425</u> ^	\$ <u>107,033,131</u>	\$ <u>42,385,294</u>	<u>39.6%</u>

NOTES

+ Appendix D-1 shows a breakdown of the 2017-18 Construction in Progress projects.

* The Ministry fully funds the payment of debentures related to previously approved capital projects. These are corresponding revenues and expenses related to the interest payments for these amounts.

^ Each year, the Board prepares its capital budget based on the expected projects to be completed during the year. Sometimes, due to unforeseen circumstances, not all of the work gets completed.

**Hamilton-Wentworth District School Board
2017-18 Budget Estimates
Capital Budget**

	Expenditures	Funding Sources						
	Total Estimated Capital Budget	Capital Priorities	School Consolidation Capital	Full Day Kindergarten	Other Ministry	SRG and SCI	Proceeds of Disposition	Total Funding
Construction in Progress								
New North Secondary School	22,500,000	22,500,000						22,500,000
Nora F. Henderson Secondary School	11,500,000	11,500,000						11,500,000
New Greensville Elementary School	7,500,000	2,000,000		500,000			5,000,000	7,500,000
New Beverly Elementary School	6,000,000		6,000,000					6,000,000
Summit Park Elementary School	13,500,000	11,500,000		1,300,000	700,000			13,500,000
New Eastdale Elementary School	2,500,000	2,500,000				-		2,500,000
Sir Wilfrid Laurier Elementary School Addition	1,050,000	800,000		250,000				1,050,000
Secondary Facility Benchmark Projects	11,000,000					7,000,000	4,000,000	11,000,000
Elementary Facility Benchmark Projects	10,000,000					5,000,000	5,000,000	10,000,000
Secondary Program Strategy Projects	2,000,000						2,000,000	2,000,000
Elementary Program Strategy Projects	1,000,000						1,000,000	1,000,000
School Renewal Projects	8,000,000					8,000,000		8,000,000
Additional School Renewal/SCI	12,000,000					12,000,000		12,000,000
Total	\$ 108,550,000	50,800,000	6,000,000	2,050,000	700,000	32,000,000	17,000,000	\$ 108,550,000

Hamilton-Wentworth District School Board

2017/2018 Budget Estimates

Summary of Staffing

	2017/2018 Budget Estimates	2016/2017 Budget Estimates	Inc (Dec) Over 16/17 Budget	Notes	2015/16 Actual
Program Instruction					
Classroom Teachers					
Elementary	2,175.70	2,100.30	75.40	2,3	2,122.20
Secondary	997.17	1,006.90	(9.73)	2,3	1,044.25
Total Classroom Teachers	3,172.87	3,107.20	65.67		3,166.45
Educational Assistants	619.50	586.50	33.00	3,5	582.00
Early Childhood Educators	255.00	230.00	25.00	2	232.00
Professionals & Para-Professionals	164.70	167.70	(3.00)	3	167.10
School Administration					
Principals	99.00	101.00	(2.00)	4,5	102.00
Vice Principals	62.00	59.00	3.00	5	59.00
School Office Administration	203.00	197.50	5.50	3,4	197.50
Total School Administration	364.00	357.50	6.50		358.50
System Principals, Consultants & Support					
System Principals, Consultants	38.00	41.00	(3.00)	2	39.67
Administrative Support Staff	4.00	4.00	0.00		4.00
Total System Principals, Consultants & Support	42.00	45.00	(3.00)		43.67
Continuing Education	11.50	11.50	0.00		10.50
Total Program Instruction	4,629.57	4,505.40	124.17		4,560.22
Program Support					
Board Administration & Governance	113.00	113.00	0.00		115.00
School Operations	443.25	434.00	9.25	3,4	434.00
Transportation	5.50	5.50	0.00		5.50
Total Program Support	561.75	552.50	9.25		554.50
Capital					
School Renewal	7.50	7.50	0.00		8.50
Total Staff	5,198.82	5,065.40	133.42		5,123.22

1 2017/18 Budget staffing represents impact of enrolment projections, legislative and collective agreements, class size compliance

2 Reflects impact of change in enrolment

3 Local Priorities Staffing enhancement

4 Staffing changes due to school closure

5 Staffing changes to meet student needs

FTE = Full Time Equivalent



EXECUTIVE REPORT TO FINANCE AND FACILITIES COMMITTEE

TO: Finance and Facilities Committee

FROM: Manny Figueiredo, Director of Education

DATE: June 7, 2017

PREPARED BY: Stacey Zucker, Executive Superintendent of Board Operations and Treasurer
Denise Dawson, Senior Manager, Business Services

RE: Surplus Carry-Forward – School Budgets and Other Initiatives

Action X Monitoring

Recommended Action:

That the requests for school budget surplus carry forward into the 2017/2018 school year as outlined in Appendix A be approved and that the balance remaining at August 31, 2017 from funding for Major Capital Projects and Other Initiatives; if any, be transferred to working reserves on a temporary basis.

Rationale/Benefits:

School Budgets:

Requests to carry forward any surplus in excess of 10% or an amount equal to or greater than \$25,000 must receive Board approval. This provision enables principals to plan for the implementation of programs and/or purchase resources to support their school plan initiatives that the annual school budget would not allow.

A deficit equivalent of greater than 5% of school budgets must be approved by the appropriate Superintendent of Education. The full amount of any deficit incurred will be carried forward to the next budget year and must be eliminated within the next two budget years.

Appendix A provides information regarding each school requesting approval for a greater than 10% or \$25,000 or larger surplus budget carry forward. A summary of carry forward requests for the last 5 years is provided in Appendix B.

Carry forward of funding for program enhancements will ensure that students and system will benefit from these additional programs and will ensure that Ministry reporting requirements are met.

Background:

Schools have the opportunity to carry forward, for one fiscal year, a year-end surplus equivalent to a maximum of 10% of interchangeable budgets. They also are required to carry forward any interchangeable budget deficits.

Funding received during 2016/2017 for program enhancements to support student achievement and system initiatives may not be fully spent by August 31, 2017.

Hamilton-Wentworth District School Board Carry Forward

Name of School	Carry forward Requested	Rationale
Elementary		
Mount Hope	\$11,500 21% of 2016/17 budget	The school has underwent major renovations over the past couple years. The school has deferred the purchase of resources, equipment and furniture until early 2017/18 when the project is complete.
Spencer Valley	\$13,000 38% of 2016/17 budget	The school is deferring expenditures on equipment and resources until Greensville students arrive in September 2017 to ensure adequate funding is available to cover unexpected expenses for the new amalgamated school.
Total Elementary	\$24,500	

2016-17 Carry Forward Request Analysis Hamilton-Wentworth District School Board

2016-17	Elementary	Secondary	Total
Carryforward Requests # Schools	2	-	2
Carryforward Requests Amount	\$ 24,500	\$ -	\$ 24,500
2015-16	Elementary	Secondary	Total
Carryforward Requests # Schools	6	3	9
Carryforward Requests Amount	\$ 128,000	\$ 230,214	\$ 358,214
2014-15	Elementary	Secondary	Total
Carryforward Requests # Schools	16	3	19
Carryforward Requests Amount	\$ 276,414	\$ 280,000	\$ 556,414
2013-14	Elementary	Secondary	Total
Carryforward Requests # Schools	15	5	20
Carryforward Requests Amount	\$ 215,800	\$ 275,000	\$ 490,800
2012-13	Elementary	Secondary	Total
Carryforward Requests # Schools	8	3	11
Carryforward Requests Amount	\$ 111,500	\$ 136,000	\$ 247,500



**EXECUTIVE REPORT TO FINANCE
& FACILITIES COMMITTEE**

DATE: June 7, 2017

TO: Finance & Facilities Committee

FROM: Manny Figueiredo, Director of Education

PREPARED BY: David Anderson, Senior Facilities Officer
Ellen Warling, Manager of Planning & Accommodation

RE: Long Term Facilities Master Plan – Annual Update 2016/2017 (Revised)

Action **X** Monitoring

Recommendations:

That the Board approve the revised Accommodation Strategy Schedule (Section 9) as reflected by the option approved

Rationale/Benefits:

The Long-Term Facilities Master Plan (LTFMP) is a fluid document that identifies the current state of Hamilton-Wentworth District School Board’s (HWDSB) facilities and outlines a facility management strategy. HWDSB will issue annual updates each winter/spring and will completely revise the LTFMP two years after the Canadian Census which acts as background information and base data for the LTFMP. The attached LTFMP is scheduled for a complete revision in Spring 2018. Within HWDSB’s mandate is an obligation to provide *equitable, affordable, and sustainable learning facilities* for students. The purpose of the LTFMP is to identify strategies to meet this mandate and assist in long-term planning.

Background:

At the May 11, 2017 Board meeting Trustee’s approved a motion to have the Accommodation Strategy Schedule (Section 9) return to Finance & Facilities Committee.

Reports from Trustee Special Committees:

1. Finance & Facilities Committee – May 11, 2017

RESOLUTION #17-91: Trustee Hicks, seconded by Trustee Van Geffen, moved: **That the Accommodation Strategy Schedule (Section 9) of the report of the Finance & Facilities Committee – May 11, 2017 be referred back to the Finance & Facilities Committee for further discussion and staff clarification.**

Accommodation Strategy Schedule Options

	2017/18	2018/19	2019/20	2020/21
Option 1	West Mountain (West of Garth)	Moratorium	West Mountain (East of Garth) Dundas	East Mountain (North of Linc) East Mountain (South of Linc)
Option 2	West Mountain (West of Garth) West Mountain (East of Garth)	Moratorium	Dundas	East Mountain (North of Linc) East Mountain (South of Linc)
Option 3	West Mountain (1 PAR)	Moratorium	Dundas	East Mountain (North of Linc) East Mountain (South of Linc)
Option 4	Dundas	Moratorium	West Mountain (West of Garth) West Mountain (East of Garth)	East Mountain (North of Linc) East Mountain (South of Linc)
Option 5	Dundas	Moratorium	West Mountain (1 PAR)	East Mountain (North of Linc) East Mountain (South of Linc)

Planning Area	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
1 Westdale										
Dalewood	Complete									
Cootes Paradise	Complete									
Glenwood										
Prince Philip	Complete			Closed	SOLD					
2 Flamborough										
Allan Greenleaf		BR						LP		
Balaclava		BR								
Flamborough Centre										
Guy Brown		BR								
Mary Hopkins										
Millgrove		BR	Complete							
3 Central Mountain										
Cardinal Heights		GR	Complete		HS	HS	Closed			
Eastmount Park			Complete		Closed	SOLD				
Franklin Road			Complete							
GL Armstrong			Complete							
Linden Park		GR	Complete		Closed					
Norwood Park										
Pauline Johnson			Complete							
Queensdale			Complete							
Ridgemount		GR	Complete							
4 East Hamilton City 1										
Hillcrest			Complete							
Parkdale			Complete							
Rosedale			Complete							
Roxborough Park			Complete		Sold					
Viscount Montgomery			Complete							
WH Ballard			Complete	BR						
Woodward			Complete		Closed	Sold				

AR	: Accommodation Review
In Progress	: Accommodation Review in Progress
Complete	: Completed Accommodation Review
Open	: New School Open
GR	: Grade Reorganization

HS	: School being used for transition
BR	: Boundary Review
Closed	: Closed School
LP	: Land Purchase

Planning Area	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
5 West Hamilton City										
Bennetto						In Progress				
Cathy Wever						In Progress				
Central						In Progress				
Dr. Davey						In Progress				
Earl Kitchener						In Progress				
Hess Street						In Progress				
Queen Victoria						In Progress				
Ryerson						In Progress				
Strathcona						In Progress				
6 West Glanbrook										
Bell-Stone			Complete	Closed	SOLD					
Mount Hope			Complete							
7 East Hamilton Mountain										
CB Stirling										
Helen Detwiler										
Highview										
Huntington Park										
Lawfield										
Lincoln Alexander										
Lisgar										
Ray Lewis										
Richard Beasley										
Templemead										
8 Lower Stoney Creek										
Collegiate Avenue					Complete					
Eastdale					Complete					
Green Acres					Complete					
Memorial (Stoney Creek)					Complete					
Mountain View					Complete					
RL Hyslop					Complete					
Winona										

AR	: Accommodation Review
In Progress	: Accommodation Review in Progress
Complete	: Completed Accommodation Review
Open	: New School Open
GR	: Grade Reorganization

HS	: School being used for transition
BR	: Boundary Review
Closed	: Closed School
LP	: Land Purchase

Planning Area	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
9 West Hamilton Mountain										
Buchanan Park										
Chedoke				HS	HS	HS				
Gordon Price										
Holbrook										
James Macdonald										
Mountview										
RA Riddell										
Westview										
Westwood										
10 Ancaster										
Ancaster Meadow										
Tiffany Hills			LP			Open				
Ancaster Senior						In Progress				
CH Bray						In Progress				
Fessenden						In Progress				
Queen's Rangers						In Progress				
Rousseau						In Progress				
11 East Hamilton City 2										
Elizabeth Bagshaw					Complete					
Glen Brae					Complete					
Glen Echo					Complete					
Lake Avenue					Complete					
Sir Isaac Brock					Complete					
Sir Wilfrid Laurier					Complete					

AR	: Accommodation Review
In Progress	: Accommodation Review in Progress
Complete	: Completed Accommodation Review
Open	: New School Open
GR	: Grade Reorganization

HS	: School being used for transition
BR	: Boundary Review
Closed	: Closed School
LP	: Land Purchase

Planning Area	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
12 Central Hamilton City										
AM Cunningham				BR						
Adelaide Hoodless										
King George	Closed									
Memorial (Hamilton)	Complete									
Prince of Wales	Complete									
Queen Mary				BR						
13 Dundas and West Flamborough										
Beverly Central			Complete							
Dr. Seaton			Complete							
Greensville			Complete							
Spencer Valley		BR	Complete							
Dundana										
Dundas Central										
Sir William Osler										
Yorkview										
14 East Glanbrook and Upper Stoney Creek				LP					LP	
Bellmoore							BR			
Billy Green							BR			
Gatestone		BR								
Janet Lee							BR			
Michaelle Jean										
Mount Albion		BR								
Summit Park							BR			
Tapleystown							BR			

AR	: Accommodation Review
In Progress	: Accommodation Review in Progress
Complete	: Completed Accommodation Review
Open	: New School Open
GR	: Grade Reorganization

HS	: School being used for transition
BR	: Boundary Review
Closed	: Closed School
LP	: Land Purchase

Elementary Accommodation Reviews	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
	2	0	4	0	2	2	0	0	0	0



EXECUTIVE REPORT TO FINANCE AND FACILITIES COMMITTEE

TO: Finance and Facilities Committee

FROM: Manny Figueiredo, Director of Education

DATE: June 7, 2017

PREPARED BY: Stacey Zucker, Executive Superintendent of Board Operations and Treasurer
Denise Dawson, Senior Manager, Business Services

RE: 2016/17 Average Class Size Report - Secondary

Action

Monitoring

Rationale/Benefits:

Key Statistics HWDSB:

	Ministry Requirement	2016/17 Actual	2015/16	2014/15	2013/14
Average Secondary Class Size	≤ 22:1	20.00	20.04	20.06	20.10

Hamilton-Wentworth District School Board is in compliance with Ministry secondary average class size requirements in 2016/2017. The class size report filed with the Ministry through OnSIS indicates that the 2016/17 average class size for the secondary panel was 20.00. Appendix A is attached to show the results from OnSIS.

The summary of average class size per secondary school is shown in Appendix B.

Boards are required to make the average class size reports available to the public. Accordingly, the Average Class Size Secondary Report will be posted on the Board's website. Schools and the Chair of each School Council will be advised that the report is available.

Attach.



Ontario School Information System

BRDSUM-0032SS.00 Secondary School Average Class Size – Summary

Region: LD

Board Number and Name: B66141 - Hamilton-Wentworth DSB

Academic Year: 2016-2017

Submission Period Type March Secondary School

In Accordance with the requirements of Regulations 276/01 and 399/00, and the amending regulations 275/01 and 403/05, the following report is provided to the Minister.

Total pupil credits for all secondary schools

103,506.42

Total number of classroom credits for all secondary schools

5,175.24

Average size of the board's secondary school classes, in the aggregate

20.00

This report represents data in OnSIS. All OnSIS data is signed off by the Director or Director's designate through the signed security form.

SSACS Board Contact Name: Denise Dawson

Telephone Number: 905-527-5092 Ext: 2202

Email Address: ddawson@hwdsb.on.ca

**The Hamilton-Wentworth District School Board
Secondary Average Class Size Report
For the 2016/2017 School Year**

	OCTOBER 31/2016			MARCH 31/2017			2016/2017 SCHOOL YEAR		
	Pupil Credits	Classroom Credits	Avg Class Size	Pupil Credits	Classroom Credits	Avg Class Size	Pupil Credits	Classroom Credits	Avg Class Size
Ancaster	4,231.50	190.73	22.19	4,150.50	206.67	20.08	8,382.00	397.40	21.09
Delta	2,339.00	115.00	20.34	2,335.50	129.75	18.00	4,674.50	244.75	19.10
Dundas Valley	3,380.50	161.54	20.93	3,220.50	157.88	20.40	6,601.00	319.42	20.67
Glendale	3,062.50	152.03	20.14	2,973.00	164.32	18.09	6,035.50	316.35	19.08
Mountain	297.50	26.13	11.39	259.00	24.50	10.57	556.50	50.63	10.99
Nora Henderson	2,648.39	148.35	17.85	2,451.92	140.93	17.40	5,100.31	289.28	17.63
Orchard Park	3,451.50	154.54	22.33	3,279.50	155.17	21.13	6,731.00	309.71	21.73
Saltfleet	4,401.00	202.00	21.79	4,160.00	197.88	21.02	8,561.00	399.88	21.41
Sherwood	3,918.00	181.00	21.65	3,665.50	189.94	19.30	7,583.50	370.94	20.44
Sir Allan MacNab	3,571.00	181.24	19.70	3,669.50	187.15	19.61	7,240.50	368.39	19.65
Sir John A. Macdonald	3,561.00	193.50	18.40	3,586.50	198.50	18.07	7,147.50	392.00	18.23
Sir Winston Churchill	2,702.25	129.92	20.80	2,497.25	134.96	18.50	5,199.50	264.88	19.63
Waterdown	4,277.00	198.78	21.52	4,151.50	210.50	19.72	8,428.50	409.28	20.59
Westdale	4,843.50	205.77	23.54	4,590.50	218.61	21.00	9,434.00	424.38	22.23
Westmount	5,293.50	226.92	23.33	5,067.00	241.05	21.02	10,360.50	467.97	22.14
Alternative Education	702.38	71.08	9.88	767.98	78.68	9.76	1,470.36	149.76	9.82
Total HWDSB	52,680.52	2,538.53	20.75	50,825.65	2,636.49	19.28	103,506.17	5,175.02	20.00



EXECUTIVE REPORT TO FINANCE AND FACILITIES COMMITTEE

TO: Finance and Facilities Committee

FROM: Manny Figueiredo, Director of Education

DATE: June 7, 2017

PREPARED BY: Stacey Zucker, Executive Superintendent of Board Operations and Treasurer
Denise Dawson, Senior Manager, Business Services

RE: **Interim Financial Status Report – April 30, 2017**

Action **Monitoring** x

Rationale/Benefits:

The Interim Financial Status Report presented is based on available information and assumptions as of April 30, 2016. Budget to actual trends were reviewed in order to forecast the Boards August 31, 2017 year-end position from a financial, staffing and enrolment perspective. The Interim Financial Status Report is prepared three times per year and presented to Finance and Facilities Committee for review. The key reporting dates are November 30, January 31 and April 30.

Staff Observations:

Work to date has projected surpluses and deficits in some expenditure categories. Savings are projected in classroom teachers due to placement on the grid and long term occasional teachers replacing teachers on leave. Occasional teachers and supply educational assistants are expected to be over budget based on usage to date. In addition, the transitional educational assistant budget will be overspent based on the current allocation of transitional education assistants to meet the needs of the students in the system. Reductions have been made to budgets for computers, textbooks and supplies and non-salary components of school administration and board administration to offset the over budget position of transitional educational assistants.

Revenue is projected to be \$2.5 M higher than the revised revenue budget. Operating grant revenue is expected to be \$1.9 M due to increased March enrolment over projections, additional English as Second Language revenue with the finalization of enrolment data with the Ministry, plus an additional \$350,000 in Special Education Revenue due to an increase in the number of Special Incident Portion (SIP) claims made to the Ministry this fall. In addition, we are projecting a surplus in the Other Revenue budget due to a net increase in miscellaneous revenue as a result of increased rental revenue and rebates from the hydro energy saving project.

To date, it is projected that we will require \$1 M of the contingency budget to remain in a balanced budget position for 2016/17.

As with all forecasts, as new information is received or as assumptions change, the resulting Interim Financial Reports will be updated accordingly.

Conclusion:

As the Interim Financial Status Report shows, there is a projected surplus of \$1 M for the year ending August 31, 2017. This surplus will be used to replenish our accumulated surplus per Ministry direction.

**Hamilton-Wentworth District School Board
Interim Financial Report - Based on Information as of April 30, 2017
For the Period Ending August 31, 2017**

Summary of Financial Results

	Budget Estimates	Revised Budget	Forecast	In-Year Change \$	%
Revenues					
Operating Grants	518,107,303	528,055,879	529,961,879	1,906,000	0.4%
Capital & Debt Interest	107,033,131	107,033,131	107,033,131	-	-
Other Revenue	11,558,903	12,640,543	13,290,543	650,000	5.1%
Total Revenues	636,699,337	647,729,553	650,285,553	2,556,000	0.4%
Expenditures					
Classroom	448,998,600	459,019,553	462,825,553	3,806,000	0.8%
Other Operating	13,140,701	13,356,359	13,106,359	(250,000)	(1.9%)
Transportation	15,410,491	15,479,388	15,479,388	-	-
Pupil Accommodation	157,149,545	157,874,253	157,874,253	-	-
Other	2,000,000	2,000,000	1,000,000	(1,000,000)	(50.0%)
Total Expenditures	636,699,337	647,729,553	650,285,553	2,556,000	0.4%
Surplus/(Deficit)	-	-	-	-	-

Change in Revenue

Operating Grant revenue is expected to be \$1,906,000 over the revised budget, due to increased enrolment as of March 31, 2017, increased English as a Second Language revenue with the finalization of October submissions to the Ministry plus additional Special Incident Portion (SIP) revenue with more claims filed with the Ministry this fall. Miscellaneous Revenue is expected to be \$650,000 greater than budget due to additional rental revenue, and rebates due to energy savings program

Change in Expenditures

Expenditures reflect savings in teachers due to placement on grid, and long term occasional teachers replacing teachers on leave. Occasional teachers, supply educational assistants and transitional educational assistants are expected to be overbudget based on usage to date. Reductions have been made to budgets for computers, textbooks and supplies and non salary components of school administration, and board administration to offset the increased usage of transitional educational assistants in the system. To date, we project the need to use \$1 million of our contingency in order to offset the additional costs of supply usage in the system.

Change in Surplus/Deficit

There is a projected surplus of \$1 M at this point in time. This surplus is committed to be used to build up our accumulated surplus per Ministry direction.

Risk Assessment and Recommendations

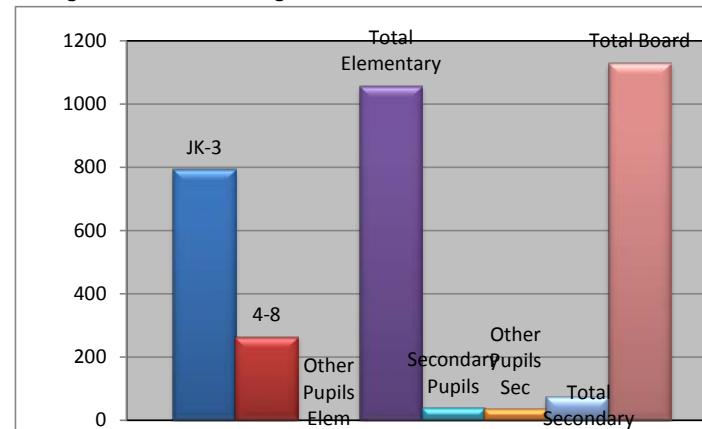
We will continue to monitor the assumptions and information used in compiling this forecast and we will revise the forecast as necessary.

NOTE: Budget to actual trends were reviewed in order to forecast August 31st year-end position. This report is based on the available information and assumptions as at April 30, 2017. As with all forecasts, as new information is received or as assumptions change, the Interim Financial Report will be updated accordingly.

Summary of Enrolment

Average Daily Enrolment	Budget	Forecast	Increase (Decrease)	
			#	%
Elementary				
JK-3	16,716.00	17,510.00	794.00	4.7%
4-8	17,396.00	17,660.00	264.00	1.5%
Other Pupils	20.00	20.00	0.00	-
Total Elementary	34,132.00	35,190.00	1,058.00	3.1%
Secondary <21				
Pupils of the Board	13,920.25	13,958.13	37.88	0.3%
Other Pupils	190.00	225.00	35.00	18.4%
Total Secondary	14,110.25	14,183.13	72.88	0.5%
Total	48,242.25	49,373.13	1,130.88	2.3%

Changes in Enrolment: Budget versus Forecast



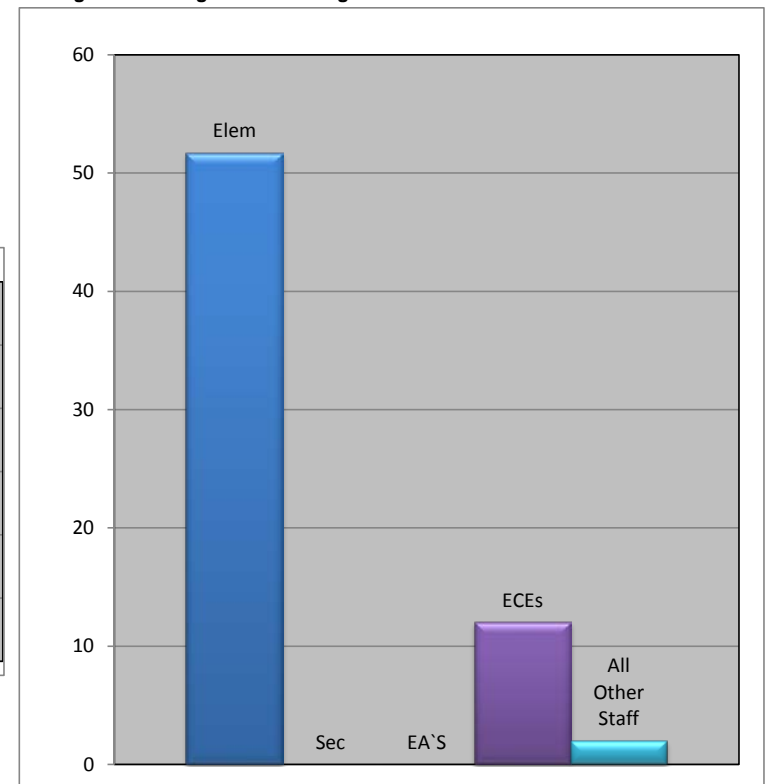
Highlights of Changes in Enrolment:

- Enrolment for elementary is 1058.00 ADE more than budget projection while secondary enrolment is 37.9 ADE greater than budget projection
- Enrolment for Secondary Other Pupils is 35.00 ADE greater than budget projections.
- It should be noted that these projections are based on actual

Summary of Staffing

Full-Time Equivalent	Revised Budget	Actual April 30/17	Forecast	Increase (Decrease)	
				#	%
Program Instruction					
Program Instruction	4,505.40	4,569.10	4,571.10	65.70	1.5%
Program Support	552.50	552.50	552.50	0.00	0.0%
Capital	7.50	7.50	8.50	1.00	13.3%
Total	5,065.40	5,129.10	5,132.10	66.70	1.3%

Changes in Staffing: Revised Budget versus Forecast



Highlights of Changes in Staffing:

Elementary teachers reflect an increase of 51.70 FTE over budget in order to meet class size compliance and school and student needs due to enrolment changes. ECES's are over budget by 12.00 FTE due to increased FDK enrolment. With the opening of Tiffany Hills, a principal and office administrator were added, which were not included in the 2016/17 staffing complement



EXECUTIVE REPORT TO FINANCE & FACILITIES COMMITTEE

TO: Finance and Facilities Committee

FROM: Manny Figueiredo, Director of Education

DATE: June 7, 2017

PREPARED BY: Stacey Zucker, Executive Superintendent of Board Operations and Treasurer
David Anderson, Senior Facilities Officer
Agnese De Fazio, Manager, Capital Projects

RE: 2017/18 Elementary Facility Benchmark Strategy

Action Monitoring

Background:

At the April 25, 2016 Board meeting, Trustees approved the multi-year capital strategy framework and the budget associated with the strategy. The strategy spans 5 years and totals \$160 million in Capital Budget and \$17.5 million in Operating Budget.

At the April 12, 2017 Finance and Facilities Committee meeting, a report was presented to Trustees that provided the culmination of the last few months of work to the Elementary Facility Benchmark Strategy. This report identified the projects recommended by staff as part of the 2016-17 Elementary Facility Benchmark Strategy.

At the April 24, 2017 Board meeting, Trustees approved the projects for the 2016-17 Elementary Facility Benchmark Strategy.

Staff Observations:

Based on the direction provided by Trustees at the April 24, 2017 Board meeting, staff are progressing with implementation of the 2016-17 Elementary Facility Benchmark projects. The 2016-17 projects are highlighted in blue with dollar values on Appendix B.

2016-17 Elementary Facility Benchmarks

Project	Amount
A.M. Cunningham Gym Expansion, Visual Arts & Learning Commons	\$2,305,000
Adelaide Hoodless Science, Visual Arts & Learning Commons	\$175,000
Michaëlle Jean Science, Visual Arts, Learning Commons	\$175,000
Memorial (City) Gym Expansion, Learning Commons & Playfield	\$2,400,000
Mount Albion Science, Visual Arts & Learning Commons	\$225,000
Parkdale Visual Arts & Learning Commons	\$150,000
W.H. Ballard Gym Expansion, Visual Arts & Playfield	\$2,345,000
Subtotal	\$7,775,000
Contingency	\$2,225,000
Total	\$10,000,000

Based on the Guiding Principles outlined in Appendix A, staff is recommending the following work to be completed in 2017-18 as part of the Elementary Facility Benchmark Strategy (the proposed projects are highlighted in yellow with dollar values on Appendix B.

2017-18 Elementary Facility Benchmarks

Project	Amount
Billy Green: Gym Expansion, Science Room, Visual Arts & Playfield	\$2,400,000
Millgrove PS: Gym Expansion, Visual Arts & Playfield	\$2,600,000
Queensdale: Gym Expansion, Science Room, Visual Arts, Learning Commons & Playfield	\$2,475,000
Rosedale Gym Expansion, Visual Arts, Learning Commons & Playfield	\$2,425,000
Subtotal	\$9,900,000
Contingency	\$100,000
Total	\$10,000,000

Conclusion:

Using the budgeted amounts and the guiding principles, Board has put together the projects totaling \$10 million that they will be completing in the second year of the Elementary Facility Benchmark Strategy.

Hamilton-Wentworth District School Board
Guiding Principles for the Multi-Year Capital Strategy

1. Schools identified as being in 'Poor' condition as defined in the Long-Term Facilities Master Plan will be given priority both in terms of schedule and budget;
2. Partnership opportunities that align with the Board's Strategic Priorities, that have a cost savings associated with them and that are time sensitive will be given priority both in terms of schedule and budget;
3. The scope of work proposed for each school will adhere to the Board design standards;
4. The Multi-Year Capital Strategy will be reviewed and updated on an annual basis, as part of the Board's Long-Term Facilities Master Plan update, to reflect any changes in scope, schedule or available funds.

Elementary Facility Benchmark Matrix

	School Type	Original Construction Year	OTG	Accommodation Review Schedule	FCI Rating ¹	Meets Gymnasium Benchmark ³	Meets Science Room Benchmark	Meets Visual Arts Room Benchmark	Meets Learning Commons Benchmark	Meets Playfield Benchmark ²
Schools That Have Undergone A Pupil Accommodation Review By June 2017, Or Not Scheduled										
A. M. Cunningham, Building ID 9062-1	JK-5	1929	409	N/A	Fair	\$2,225,000	N/A	\$50,000	\$30,000	\$50,000
Adelaide Hoodless, Building ID 9063-1	JK-8	1912	548	N/A	Poor	✓	\$75,000	\$50,000	\$50,000	\$50,000
Billy Green E S, Building ID 5409-1	JK-8	1981	372	N/A	Fair	\$2,225,000	\$75,000	\$50,000	✓	\$50,000
Cootes Paradise, Building ID 9075-1	JK-5	1927	678	Complete 2011/2012	Average	✓	N/A	\$50,000	✓	\$100,000
Dalewood, Building ID 9108-1	Grade 6-8	1948	370	Complete 2011/2012	Average	✓	\$15,000	✓	\$30,000	\$50,000
Ecole Elementaire Michaele Jean, Building ID 5405-1	Grade 1-8	1955	274	N/A	Poor	✓	\$75,000	\$50,000	\$50,000	\$50,000
Franklin Road, Building ID 9073-1	JK-8	1954	444	Complete 2013/2014	Average	✓	\$75,000	\$50,000	\$20,000	\$50,000
George L. Armstrong, Building ID 9074-1	JK-8	1930	577	Complete 2013/2014	Fair	✓	\$75,000	✓	✓	\$50,000
Glenwood, Building ID 9115-1	JK-8	1976	99	N/A	Fair	✓	N/A	N/A	\$50,000	\$50,000
Helen Detwiler, Building ID 9083-1	JK-8	1991	456	N/A	Average	✓	\$75,000	\$50,000	\$50,000	\$50,000
Janet Lee PS, Building ID 6051-1	JK-8	1986	378	N/A	Good	N/A ⁵	✓	\$50,000	\$75,000	\$50,000
Lake Avenue, Building ID 9093-1	JK-8	1952	516	2015/2016	Fair	✓	✓	✓	✓	\$50,000
Memorial PS (Hamilton), Building ID 9099-1	JK-8	1918	668	Complete 2011/2012	Poor	\$2,225,000	✓	✓	\$75,000	\$100,000
Millgrove PS, Building ID 6292-1	JK-5	1915	234	Complete 2013/2014	Average	\$2,500,000	N/A	\$50,000	✓	\$50,000
Mount Albion PS, Building ID 6311-1	JK-8	1952	280	N/A	Poor	✓	\$75,000	\$50,000	\$100,000	\$50,000

Note: a check mark indicates that the benchmark is already met

Elementary Facility Benchmark Matrix

	School Type	Original Construction Year	OTG	Accommodation Review Schedule	FCI Rating ¹	Meets Gymnasium Benchmark ³	Meets Science Room Benchmark	Meets Visual Arts Room Benchmark	Meets Learning Commons Benchmark	Meets Playfield Benchmark ²
Mount Hope PS, Building ID 6315-1	JK-8	1952	363	Complete 2013/2014	Average	✓	✓	\$50,000	\$100,000	\$50,000
Norwood Park, Building ID 9121-1	JK-8	1954	464	N/A	Fair	N/A	\$15,000	✓	✓	\$50,000
Parkdale, Building ID 9122-1	JK-5	1946	291	Complete 2013/2014	Poor	✓	N/A	\$50,000	\$100,000	\$50,000
Pauline Johnson, Building ID 9072-2	JK-8	1967	426	Complete 2013/2014	Average	✓	\$75,000	\$50,000	\$100,000	\$50,000
Queen Mary, Building ID 9128-1	JK-8	1996	686	N/A	Good	✓	\$75,000	✓	\$50,000	\$100,000
Queensdale, Building ID 9130-1	JK-8	1948	317	Complete 2013/2014	Fair	\$2,225,000	\$75,000	\$50,000	\$75,000	\$50,000
Ridgemount, Building ID 9134-1	JK-8	1961	447	Complete 2013/2014	Fair	✓	\$75,000	\$50,000	\$30,000	\$50,000
Rosedale, Building ID 9136-1	JK-5	1953	257	Complete 2013/2014	Fair	\$2,225,000	N/A	\$50,000	\$100,000	\$50,000
Sir Wilfrid Laurier, Building ID 9148-1	JK-8	1990	709	2015/2016	Good	N/A	\$75,000	\$50,000	\$100,000	\$100,000
Tapleystown PS, Building ID 8752-1	JK-8	1881	291	N/A	Fair	N/A	\$75,000	\$50,000	\$50,000	\$50,000
Viscount Montgomery, Building ID 9156-1	JK-8	1951	444	Complete 2013/2014	Fair	N/A	\$50,000	✓	✓	\$50,000
W. H. Ballard, Building ID 9157-1	JK-8	1922	807	Complete 2013/2014	Poor	\$2,225,000	✓	\$20,000	✓	\$100,000
Subtotal:						\$15,850,000	\$1,055,000	\$920,000	\$1,235,000	\$1,600,000
Schools in a Pupil Accommodation Review in 2016-2017										
Ancaster Sr PS, Building ID 5343-2	Grade 7-8	1968	387	2016/2017	Poor	✓	\$50,000	\$20,000	\$50,000	\$50,000
Bennetto , Building ID 9103-1	JK-8	1966	721	2016/2017	Average	\$2,500,000	\$15,000	\$50,000	\$50,000	\$100,000
Central, Building ID 9104-1	JK-5	1851	283	2016/2017	Average	\$2,500,000	N/A	\$50,000	\$100,000	\$50,000

Note: a check mark indicates that the benchmark is already met

Elementary Facility Benchmark Matrix

	School Type	Original Construction Year	OTG	Accommodation Review Schedule	FCI Rating ¹	Meets Gymnasium Benchmark ³	Meets Science Room Benchmark	Meets Visual Arts Room Benchmark	Meets Learning Commons Benchmark	Meets Playfield Benchmark ²
Earl Kitchener, Building ID 9111-1	JK-5	1915	548	2016/2017	Fair	N/A	N/A	\$50,000	\$100,000	\$50,000
Hess Street, Building ID 9084-1	JK-8	1974	450	2016/2017	Average	\$2,500,000	\$75,000	\$50,000	\$50,000	\$50,000
Ryerson, Building ID 9139-1	Grade 6-8	1969	343	2016/2017	Average	✓	\$75,000	✓	\$100,000	\$50,000
Strathcona, Building ID 9151-1	JK-5	1956	245	2016/2017	Fair	N/A	N/A	\$50,000	\$50,000	\$50,000
Subtotal:						\$7,500,000	\$215,000	\$270,000	\$500,000	\$400,000
Schools Expected To Close Or Closing										
Beverly Central PS, Building ID 5418-1 (Closing)	JK-5	1959	222	Complete 2013/2014	Average	N/A	N/A	N/A	N/A	N/A
C H Bray PS, Building ID 5479-1 (Closing)	JK-6	1952	199	2016/2017	Poor	N/A	N/A	N/A	N/A	N/A
Collegiate Avenue PS, Building ID 5616-1 (Closing)	JK-8	1954	291	2015/2016	Fair	N/A	N/A	N/A	N/A	N/A
Dr John Seaton PS, Building ID 5700-1 (Closing)	JK-8	1968	349	Complete 2013/2014	Average	N/A	N/A	N/A	N/A	N/A
Eastdale PS, Building ID 5751-1 (Closing)	JK-8	1965	219	2015/2016	Fair	N/A	N/A	N/A	N/A	N/A
Elizabeth Bagshaw, Building ID 9113-1 (Closing)	JK-8	1969	511	2015/2016	Poor	N/A	N/A	N/A	N/A	N/A
Fessenden PS, Building ID 5343-1 (Closing)	JK-6	1959	383	2016/2017	Fair	N/A	N/A	N/A	N/A	N/A

Note: a check mark indicates that the benchmark is already met

Elementary Facility Benchmark Matrix

	School Type	Original Construction Year	OTG	Accommodation Review Schedule	FCI Rating ¹	Meets Gymnasium Benchmark ³	Meets Science Room Benchmark	Meets Visual Arts Room Benchmark	Meets Learning Commons Benchmark	Meets Playfield Benchmark ²
Glen Brae Md S, Building ID 9078-3 (Closing)	Grade 6-8	1967	331	2015/2016	Fair	N/A	N/A	N/A	N/A	N/A
Glen Echo, Building ID 9078-2 (Closing)	JK-5	1962	314	2015/2016	Poor	N/A	N/A	N/A	N/A	N/A
Green Acres PS, Building ID 5924-1 (Closing)	JK-8	1956	389	2015/2016	Fair	N/A	N/A	N/A	N/A	N/A
Greenville PS, Building ID 8596-1 (Closing)	JK-5	1885	222	Complete 2013/2014	Average	N/A	N/A	N/A	N/A	N/A
Memorial PS (Stoney Creek), Building ID 6282-1 (Closing)	JK-8	1956	358	2015/2016	Fair	N/A	N/A	N/A	N/A	N/A
Mountain View PS, Building ID 6317-1 (Closing)	JK-8	1949	231	2015/2016	Fair	N/A	N/A	N/A	N/A	N/A
Queens Rangers PS, Building ID 8683-1 (Closing)	JK-6	1958	222	2016/2017	Average	N/A	N/A	N/A	N/A	N/A
R. L. Hyslop, Building ID 8597-1 (Closing)	JK-8	1966	254	2015/2016	Fair	N/A	N/A	N/A	N/A	N/A
Rousseau PS, Building ID 6625-1 (Closing)	JK-6	1958	291	2016/2017	Poor	N/A	N/A	N/A	N/A	N/A
Sir Isaac Brock, Building ID 9146-1 (Closing)	JK-5	1969	268	2015/2016	Average	N/A	N/A	N/A	N/A	N/A

Note: a check mark indicates that the benchmark is already met

Elementary Facility Benchmark Matrix

	School Type	Original Construction Year	OTG	Accommodation Review Schedule	FCI Rating ¹	Meets Gymnasium Benchmark ³	Meets Science Room Benchmark	Meets Visual Arts Room Benchmark	Meets Learning Commons Benchmark	Meets Playfield Benchmark ²
Spencer Valley PS, Building ID 6713-1 (Closing)	Grade 6-8	1968	262	Complete 2013/2014	Average	N/A	N/A	N/A	N/A	N/A
Schools Built On Or After The Year 2000										
Ancaster Meadow, Building ID 11226-1	JK-8	2005	579	N/A	Good	✓	\$15,000	✓	\$50,000	\$50,000
Bellmore (New), Building ID 12289-1	JK-8	2012	640	N/A	Good	✓	✓	✓	✓	\$100,000
Cathy Wever, Building ID 9140-2	JK-8	2006	760	2016/2017	Good	✓	✓	✓	✓	✓
Dr. J Edgar Davey (New), Building ID 9110-1	JK-8	2010	804	2016/2017	Good	✓	✓	✓	\$20,000	\$100,000
Gatestone, Building ID 11227-1	JK-8	2005	582	N/A	Good	✓	✓	✓	✓	✓
Hillcrest, Building ID 9088-1	JK-8	2006	764	Complete 2013/2014	Good	✓	\$15,000	✓	✓	\$100,000
Prince of Wales (New), Building ID 9126-1	JK-8	2009	830	Complete 2011/2012	Good	✓	✓	✓	\$50,000	\$100,000
Queen Victoria (New), Building ID 9129-1	JK-8	2009	764	2016/2017	Good	✓	✓	✓	\$50,000	\$100,000
Ray Lewis PS, Building ID 11225-1	JK-8	2005	628	N/A	Good	✓	✓	✓	\$50,000	\$100,000
Tiffany Hills, Building ID 19261	JK-8	2016	537	Open 2016/2017	Good	✓	✓	✓	✓	\$50,000
Winona (New), Building ID 12288-1	JK-8	2011	761	N/A	Good	✓	✓	✓	✓	✓
Subtotal:						\$0	\$30,000	\$0	\$220,000	\$700,000
Schools That Have <u>Not</u> Undergone A Pupil Accommodation Review By June 2017										
Allan A. Greenleaf, Building ID 8417-2	JK-8	2000	548	2020/2021	Good	✓	\$75,000	\$50,000	✓	\$50,000
Balaclava PS, Building ID 5425-1	JK-8	1989	381	2020/2021	Good	\$2,500,000	✓	✓	✓	\$50,000

Note: a check mark indicates that the benchmark is already met

Elementary Facility Benchmark Matrix

	School Type	Original Construction Year	OTG	Accommodation Review Schedule	FCI Rating ¹	Meets Gymnasium Benchmark ³	Meets Science Room Benchmark	Meets Visual Arts Room Benchmark	Meets Learning Commons Benchmark	Meets Playfield Benchmark ²
Buchanan Park, Building ID 9070-1	JK-6	1960	245	2017/2018	Fair	\$2,500,000	N/A	\$50,000	\$75,000	\$50,000
Cecil B. Stirling, Building ID 9102-1	JK-8	1977	326	2019/2020	Poor	✓	✓	✓	\$100,000	\$50,000
Chedoke, Building ID 9105-1	JK-8	1957	579	2017/2018	Average	✓	✓	✓	✓	\$50,000
Dundana PS, Building ID 8595-1	JK-5	1953	398	2019/2020	Poor	\$2,500,000	N/A	\$50,000	\$20,000	\$50,000
Dundas Central S, Building ID 5722-1	JK-8	1854	442	2019/2020	Poor	✓	✓	\$50,000	✓	\$50,000
Flamborough Centre Senior PS, Building ID 5835-1	JK-8	1928	243	2020/2021	Average	✓	\$75,000	\$50,000	\$100,000	\$50,000
Gordon Price, Building ID 9081-1	JK-8	1991	442	2017/2018	Average	\$2,500,000	\$15,000	\$50,000	\$75,000	\$50,000
Guy Brown (New), Building ID 5936-2	JK-8	2011	632	2020/2021	Good	✓	✓	✓	\$50,000	✓
Highview, Building ID 9085-1	JK-8	1954	511	2019/2020	Poor	\$2,500,000	✓	\$50,000	\$50,000	\$50,000
Holbrook, Building ID 9089-1	JK-6	1962	326	2017/2018	Average	\$2,500,000	N/A	\$50,000	\$50,000	\$50,000
Huntington Park, Building ID 9090-1	JK-8	1956	453	2019/2020	Fair	\$2,500,000	✓	✓	\$75,000	\$50,000
James Macdonald, Building ID 9091-1	JK-6	1954	317	2017/2018	Fair	\$2,500,000	N/A	\$50,000	\$50,000	\$50,000
Lawfield ES, Building ID 9094-1	JK-8	2007	602	2019/2020	Good	✓	\$15,000	✓	\$50,000	\$100,000
Lincoln M. Alexander, Building ID 9095-1	JK-6	1989	326	2019/2020	Fair	✓	N/A	\$50,000	\$50,000	\$50,000
Lisgar, Building ID 9097-1	JK-8	1963	369	2019/2020	Fair	\$2,500,000	\$75,000	\$50,000	\$100,000	\$50,000

Note: a check mark indicates that the benchmark is already met

Elementary Facility Benchmark Matrix

	School Type	Original Construction Year	OTG	Accommodation Review Schedule	FCI Rating ¹	Meets Gymnasium Benchmark ³	Meets Science Room Benchmark	Meets Visual Arts Room Benchmark	Meets Learning Commons Benchmark	Meets Playfield Benchmark ²
Mary Hopkins PS, Building ID 6248-1	JK-5	1920	401	2020/2021	Poor	\$2,500,000	N/A	\$50,000	\$75,000	\$50,000
Mountview, Building ID 9120-1	JK-6	1967	291	2017/2018	Fair	\$2,500,000	N/A	\$50,000	\$100,000	\$50,000
R A Riddell, Building ID 9131-1	JK-8	1972	594	2017/2018	Fair	\$2,500,000	✓	✓	\$75,000	\$50,000
Richard Beasley, Building ID 9066-2	JK-5	1968	280	2019/2020	Fair	\$2,500,000	N/A	\$50,000	\$75,000	\$50,000
Sir William Osler Elementary School, Building ID 12129-1	JK-8	2007	602	2019/2020	Good	✓	✓	✓	\$20,000	\$100,000
Templemead, Building ID 11086-1	JK-8	2003	513	2019/2020	Average	✓	✓	✓	\$50,000	\$50,000
Westview, Building ID 9117-3	Grade 6-8	1967	343	2017/2018	Average	\$2,500,000	✓	✓	\$75,000	\$50,000
Westwood, Building ID 9117-2	JK-5	1964	395	2017/2018	Average	\$2,500,000	N/A	\$50,000	\$100,000	\$50,000
Yorkview S, Building ID 6954-1	JK-5	1954	222	2019/2020	Poor	\$2,500,000	N/A	\$50,000	\$100,000	\$50,000
Subtotal:						\$40,000,000	\$255,000	\$800,000	\$1,515,000	\$1,350,000
Benchmark Totals by Category:						\$63,350,000	\$1,555,000	\$1,990,000	\$3,470,000	\$4,050,000
Total Benchmark Costs:						\$74,415,000				
Contingency: (Contingency is included in figures above)						\$0				
Total Benchmark Strategy						\$74,415,000				

Note: a check mark indicates that the benchmark is already met

¹ FCI Rating is based upon Long Term Facilities Master Plan Condition Index (5 Year FCI) last updated May 2016.

² Playfield benchmark scope, budget and components to be determined.

³ All dollar values are estimates only, and not actual budgets. Science Room, Visual Arts Room, and Learning Commons benchmark value will be further refined with more detailed scope definition.

⁴ It is expected that 6 of the 16 schools identified in the "Schools that have not undergone a Pupil Accommodation Review by June 2017" category will require gymnasium expansions.

⁵ N/A under "Meets Gymnasium Benchmark" indicates the expansion to benchmark is not feasible.

⁶ Millgrove gymnasium scope to be confirmed through feasibility.

✓	Benchmark provided
	Indicates work planned for 2016/17
	Indicates work planned for 2017/18



EXECUTIVE REPORT TO FINANCE & FACILITIES COMMITTEE

TO: Finance and Facilities Committee

FROM: Manny Figueiredo, Director of Education

DATE: June 7, 2017

PREPARED BY: Stacey Zucker, Executive Superintendent of Board Operations and Treasurer
David Anderson, Senior Facilities Officer
Agnese De Fazio, Manager, Capital Projects

RE: Capital Projects Update

Action Monitoring

Background:

On February 8, 2017, Trustees were presented with a construction update on capital projects currently underway. This report is a summary of on-going and approved projects for the school year 2016-17 and forms part of Facilities Management's commitment to update Trustees regarding the status of capital projects on a regular basis.

Staff Observations:

A summary of the capital projects underway, in various stages, is provided as **Appendix A**. This summary is categorized by each of the projects' funding sources and Board project initiative.

Capital projects are selected using the Guiding Principles adopted for the Annual Capital Plan. Building improvements related to accessibility (i.e. barrier-free & AODA compliance) are included in the scope of work, where possible for the projects identified.

Conclusion:

Staff continue to complete existing capital projects and advance new project initiatives including Secondary Facility Benchmark Strategy, Secondary Program Strategy, Elementary Facility Benchmark Strategy, Elementary Program Strategy, School Renewal, as well as New School Construction projects.

Staff continue to monitor project risks that can negatively impact progress on a project. These risks are:

- Regulatory approvals (i.e. Site Plan Approval, Building Permit, etc.)
- Unforeseen site conditions
- Delays with material deliveries or labour disruption
- Environmental abatement

It is Facilities Management's on-going commitment to revitalize our facilities with a continued focus on creating the best learning conditions possible for our students to reach their full potential.

Board staff will update Trustees on a consistent basis regarding capital projects.

School	Description	Budget	Phase	Project Status
Secondary Facility Benchmark Strategy - Year 1				
Dundas Valley	Sports Field Revitalization (Natural Turf)	\$ 1,250,000	Tender/Award	Targeted Completion - November 2017
Glendale	Gym floor refurbishment & bleacher replacement	\$ 100,000	Tender/Award	Targeted Completion - September 2017
Orchard Park	Science Labs, Learning Commons & Gym Floor Revitalization (includes window replacement and other renewal work)	\$ 2,540,000	Construction	GC awarded. Construction start on two Science Rooms - May 2017, remainder starting July 2017. Gym & Learning Commons - Targeted Completion - September 2017 Science - Targeted Completion - December 2017
Sir Winston Churchill	Sports Field Revitalization (Artificial Turf)	\$ 2,000,000	Construction	Construction start - May 2017 Targeted Completion - mid-September 2017
Sir Winston Churchill	Gym floor refurbishment	\$ 48,000	Complete	Construction complete
Westdale	Sports Field Revitalization (Natural Turf)	\$ 1,250,000	Construction	BPA - early February 2017 Tender - early February 2017 Targeted Completion - September 2017
Westmount	Science Labs & Learning Commons Revitalization	\$ 3,500,000	Tender/Award	Tender Issued - May 25, 2017 Construction start - July 2017 (three phases of construction) Targeted Completion - September 2018
Subtotal:		\$ 10,688,000		
Funding Allocation:		\$ 10,120,000		
Contingency Allocation:		\$ 880,000		
Remaining Contingency:		\$ 312,000		
Secondary Program Strategy - Year 1				
Sir Allan MacNab	Hospitality & Tourism	\$ 1,000,000	Consultant Procurement	Relocation of SHSM program from Mountain SS to MacNab. Project will be done in two phases. Phase 1 (Teaching Kitchen) - Targeted Completion - Fall 2017 Phase 2 (Servery) - Targeted Completion - Fall 2018
Subtotal:		\$ 1,000,000		
Funding Allocation:		\$ 2,000,000		
Unallocated:		\$ 1,000,000		
Elementary Facility Benchmark Strategy - Year 1				

LEGEND:
 SD - Schematic Design
 DD - Design Development
 WD - Working Drawings
 BPA - Building Permit Application
 SPA - Site Plan Approval

School	Description	Budget	Phase	Project Status
A.M. Cunningham	Gym Expansion	\$ 2,225,000	Consultant Procurement	Targeted completion - 2017/18 school year
Memorial (City)	Gym Expansion	\$ 2,225,000	Consultant Procurement	Targeted completion - 2017/18 school year
W.H. Ballard	Gym Expansion	\$ 2,225,000	Consultant Procurement	Targeted completion - 2017/18 school year
Adelaide Hoodless	Science Rooms	\$ 75,000	Consultant Procurement	Targeted completion - September 2018
Michaelle Jean	Science Rooms	\$ 75,000	SD	Targeted completion - 2017/18 school year
Mount Albion	Science Rooms	\$ 75,000	SD	Targeted completion - September 2018
A.M. Cunningham	Visual Arts Room	\$ 50,000	Consultant Procurement	Targeted completion - September 2018
Adelaide Hoodless	Visual Arts Room	\$ 50,000	Consultant Procurement	Targeted completion - September 2018
Michaelle Jean	Visual Arts Room	\$ 50,000	SD	Targeted completion - 2017/18 school year
Mount Albion	Visual Arts Room	\$ 50,000	SD	Targeted completion - September 2018
Parkdale	Visual Arts Room	\$ 50,000	SD	Targeted completion - September 2018
W.H. Ballard	Visual Arts Room	\$ 20,000	Consultant Procurement	Targeted completion - September 2018
A.M. Cunningham	Learning Commons	\$ 30,000	Consultant Procurement	Targeted completion - September 2018
Adelaide Hoodless	Learning Commons	\$ 50,000	SD	Targeted completion - October 2017
Michaelle Jean	Learning Commons	\$ 50,000	SD	Targeted completion - 2017/18 school year
Memorial (City)	Learning Commons	\$ 75,000	Consultant Procurement	Targeted completion - September 2018
Mount Albion	Learning Commons	\$ 100,000	SD	Targeted completion - September 2018
Parkdale	Learning Commons	\$ 100,000	SD	Targeted completion - September 2018
Memorial (City)	Playfield Revitalization	\$ 100,000	Consultant Procurement	Targeted completion - September 2018
W.H. Ballard	Playfield Revitalization	\$ 100,000	Consultant Procurement	Targeted completion - September 2018
Subtotal:		\$ 7,775,000		
Funding Allocation:		\$ 10,000,000		
Contingency Allocation:		\$ 2,225,000		
Elementary Program Strategy - Year 1				
Mount Albion	Music Room Upgrades	\$ 60,000	Tender/Award	Targeted Completion - September 2017

LEGEND:
 SD - Schematic Design
 DD - Design Development
 WD - Working Drawings
 BPA - Building Permit Application
 SPA - Site Plan Approval

School	Description	Budget	Phase	Project Status
Adelaide Hoodless	Music Room Upgrades	\$ 60,000	SD	Targeted Completion - October 2017
Michaelle Jean	Music Room Upgrades	\$ 60,000	SD	Targeted completion - September 2018
Tapleystown	Music Room Upgrades	\$ 60,000	Consultant Procurement	Targeted Completion - October 2017
Viscount Montgomery	Music Room Upgrades	\$ 60,000	SD	Targeted Completion - October 2017
Cathy Wever	Calming Room	\$ 15,000	Construction	Targeted Completion - June 2017
Subtotal:		\$ 315,000		
Funding Allocation:		\$ 1,000,000		
Unallocated:		\$ 685,000		
Other				
Capital Priorities				
Beverly Central (New)	New School Construction (consolidation of Beverly Central & Dr. Seaton)	\$ 7,542,105	ATP/Regulatory Approvals	Permit application - June 2017 Anticipated Tender date - August 2017 Anticipated Construction Start - September 2017 Anticipated School Opening - September 2018* *Dependent upon MTO, MOECC & SPA timely approvals.
Eastdale (New)	New School Construction (replacement of Eastdale)	\$ 11,557,854	SD	Schematic Design on-going. SPA Formal Consultation - June 2017 Demolition of existing school - July 2018 Anticipated Construction start - September 2018 Anticipated School Opening - September 2019
Nora Frances Henderson (New South SS)	New Secondary School Construction	\$ 33,482,300	DD	Preliminary SPA submitted - City comments received, SWM design & road design on-going to satisfy Development Engineering at City. SPA re-submission for school site - June 2017 Tender - Fall 2017 (dependent on timely Municipal approvals and Ministry ATP) Anticipated Construction Start - Winter 2018 Anticipated School Opening - September 2019* *Dependent upon timely municipal approvals.
North SS	New Secondary School Construction	\$ 31,839,111	Construction	Construction Start - June 2017 Anticipated School Opening - 2018/2019 school year
Sir Wilfred Laurier	FDK Addition and Renovations (consolidation with Elizabeth Bagshaw)	\$ 1,087,803	Project Initiation	Anticipated Construction start - spring 2017 Targeted Completion - September 2018

LEGEND:
 SD - Schematic Design
 DD - Design Development
 WD - Working Drawings
 BPA - Building Permit Application
 SPA - Site Plan Approval

School	Description	Budget	Phase	Project Status
Summit Park	New Summit Park Elementary School	\$ 14,388,899	DD	SPA submission - April 2017 Minor Variance application - May 2017, Committee of Adjustment meeting - July 2017 Anticipated Tender - June 2017 Anticipated School Opening - September 2018* *Dependent upon timely municipal approvals.
Subtotal:		\$ 99,898,072		
School Consolidation Capital				
Franklin Road	School Consolidation - Interior Reno, New Gym and Daycare Addition	\$ 1,932,852	Construction	Construction start - June 2017 Targeted Completion - December 2017
Greenville (New)	New School Construction (consolidation of Greenville & Spencer Valley)	\$ 2,520,427	WD	70% WD complete. SPA comments received and Consultants incorporating revisions. Anticipated Construction Start - Fall 2017 (Demolition of existing school - July 2017) Anticipated School Opening - September 2018* *Dependent upon MOECC & SPA timely approvals.
Mount Hope	School Consolidation - Phase 3 - Addition/Renovations	\$ 2,911,737	Construction	95% construction complete. Elevator installation, final paving/site work to be completed summer 2017.
Pauline Johnson	School Consolidation - Addition/Renovations	\$ 4,343,716	Complete	Construction generally complete. Final paving scheduled for June 2017 (weather permitting)
Ridgemount	School Consolidation - Addition/Renovations	\$ 3,375,266	Complete	Construction generally complete. Landscaping work scheduled for July 2017 (weather permitting)
Subtotal:		\$ 15,083,998		
Child Care Retrofits				
Chedoke	Child Care Retrofit - EL 3/4 (2-room retrofit)	\$ 895,000	Construction	Construction start - May 18, 2017 Targeted Completion - September 2017
Yorkview	Child Care Retrofit - EL 3/4 (1-room retrofit)	\$ 600,000	Construction	Construction start - May 24, 2017 Targeted Completion - September 2017
Subtotal:		\$ 1,495,000		
Proceeds of Disposition				

LEGEND:
 SD - Schematic Design
 DD - Design Development
 WD - Working Drawings
 BPA - Building Permit Application
 SPA - Site Plan Approval

School	Description	Budget	Phase	Project Status
Greenville (New)	New School Construction (consolidation of Greenville & Spencer Valley)	\$ 5,569,063	DD	Anticipated Construction Start - early August 2017 Anticipated School Opening - September 3, 2018* *Dependent upon MOECC & SPA timely approvals.
Hill Park	Retrofits to accommodate various programs	\$ 5,200,000	Construction	Phase 1 Construction start - May 2017, abatement work on-going. Phase 1 Targeted Completion - August 2017 Phase 2 Targeted Completion - August 2018
Various Schools	Binbrook Accommodation Project: - 4 Portables incl. site drainage improvements at Bellmoore. - 6 Portables incl. septic system & electrical upgrades at Michaele Jean.	\$ 1,400,000	Tender/Award	Anticipated Construction Start - June 2017 Targeted Completion - September 2017
Subtotal:		\$ 12,169,063		
Total Other:		\$ 128,646,133		
School Renewal Strategy				
A.M. Cunningham	HVAC Upgrades	\$ 320,000	Complete	Construction complete.
Adelaide Hoodless	FDK Retrofit	\$ 200,000	SD	New FDK room required for September 2017. Includes relocation of Learning Commons to accommodate FDK on main floor. Anticipated Construction Start - June 2017 Targeted Completion - September 2017
Ancaster High	Manufacturing Shop Electrical Upgrades (H&S)	\$ 25,000	In Progress	Temporary Electrical connections complete. Room layout and permanent connections to be addressed over the summer. Targeted Completion - September 2017
Chedoke	Site Work, Exterior doors & door hardware replacement	\$ 255,000	Construction	Included with Child Care Retrofit scope of work. SRG top-up for Child Care Retrofits.
Chedoke	Natural Learning Gardens - Feasibility Study (school fundraised funds)	\$ -	Feasibility Study	School Council is to set up a date to review final design with Consultant. Capital Project Supervisor assisting school with implementation.
Dundas Central	Paving & Fencing - including B-F parking space	\$ 100,000	DD	Construction start - June 2017 Targeted Completion - September 2017
Earl Kitchener	Playground revitalization	\$ 49,600	Close-out	Natural playground equipment ordered and and line painting to be installed May 2017 (weather permitting).

School	Description	Budget	Phase	Project Status
Glendale	Paving & Sidewalks replacement	\$ 100,000	Tender/Award	GC awarded. Construction start - July 2017. Targeted completion - September 2017
Glendale	Gym Bleacher Replacement	\$ 60,000	Tender/Award	Part of Gym Floor Refurbishment project. GC awarded. Anticipated Construction Start - July 2017 Targeted Completion - September 2017
Lake Avenue	HVAC, Electrical & Washroom Renovations	\$ 1,120,000	Tender/Award	GC awarded. Anticipated Construction Start - July 2017 Targeted Completion - September 2017
Mount Albion	Playfield Revitalization - South/upper field at former septic bed	\$ 125,000	Tender/Award	GC awarded. Anticipated Construction Start - July 2017 Targeted Completion - September 2017
Mount Albion	Washroom Renovations	\$ 120,000	Tender/Award	GC awarded. Anticipated Construction Start - July 2017 Targeted Completion - September 2017
Orchard Park	Window replacement, Electrical Upgrades and Other Renewal Work	\$ 3,880,000	Construction	Part of Science Labs, Learning Commons & Gym Floor Revitalization. Construction start - May 2017 Gym & Learning Commons -Targeted Completion - September 2017 Science - Targeted Completion - December 2017
Parkdale	Washroom Renovations	\$ 400,000	Tender/Award	GC awarded. Anticipated Construction Start - July 2017 Targeted Completion - September 2017
Queensdale	Sound attenuation in Rooms 139 & 140	\$ 50,000	Complete	Construction Complete. Minor deficiency work underway. Targeted deficiency completion - July 2017
Rosedale	Roof Replacement, HVAC & Electrical Upgrades	\$ 2,400,000	DD	Construction complete.
Sir Wilfred Laurier	Roof Replacement	\$ 613,600	Project Initiation	Part of FDK Addition & Renovations project
Sir Winston Churchill	Window Replacement	\$ 3,200,000	Construction	Window Replacement 90% construction complete. Windows - Targeted Completion - July 2017
Sir Winston Churchill	Auditorium seating replacement	\$ 460,000	Complete	Construction Complete. Minor deficiency work underway.
Spencer Valley	Retrofits to accommodate Greensville FDK students (Transition)	\$ 200,000	WD	Construction start - July 2017 Targeted Completion - September 2017
Viscount Montgomery	Phase 3 Renovations - incl. classroom unit ventilators, Music Room Upgrades, exterior walkways, LED lighting retrofits throughout	\$ 2,300,000	Tender/Award	GC awarded. Construction start - June 2017 Targeted Completion - September 2017

School	Description	Budget	Phase	Project Status
Westmount	Fire Alarm Upgrades and other renewal work	\$ 500,000	Tender/Award	Part of Science Lab Renovations. Tender Issued - May 25, 2017 Construction start - July 2017 (three phases of construction) Targeted Completion - September 2018
Various Schools	eBase Drawing Updates	\$ 100,000	In Progress	On-going
Various Schools	Room Numbering - All Facilities	\$ 123,000	In Progress	Installation on-going.
Various Schools	Lockdown Upgrades	\$ 100,000	Tender/Award	2017 Phase Lock Installation - Tender Issued - May 2017 Targeted Completion - January 2018.
Various Schools	Fire Alarm Upgrades	\$ 200,000	In Progress	On-going
Various Schools	Security System Upgrades	\$ 375,000	Tender/Award	On-going
Various Schools	Washroom Spruce-ups	\$ 2,000,000	Tender/Award	Targeted Completion - September 2017.
Various Schools	Building Façade Spruce-ups	\$ 350,000	Tender/Award	Targeted Completion - September 2017.
Various Schools	Outdoor Ground Signs	\$ 800,000	In Progress	New LED boulevard signs at various elementary schools. 95% of this year's new signs installed.
Various Schools	Anniversary Spruce-up	\$ 131,500	In Progress	Various school anniversary projects on-going.
Various Schools	Studies, Reports, Design	\$ 150,000	In Progress	Elementary Design Manual on-going. Architect incorporating Stakeholder comments & finalizing design manual underway
Subtotal		\$ 20,807,700		
Unallocated		\$ 21,581,973	**	

Total Capital: 199,204,869 ++

**** School Renewal Amount includes:**

Amount carried forward from previous year	\$ 21,513,777
Amount allocated to School Renewal from Annual Capital Plan	\$ 8,000,000
Additional SRG/SCI Funds Allocated to 2016-17	\$ 12,875,896
	<u>\$ 42,389,673</u>

++ Total Capital is comprised of:

Overall Annual Capital Plan	\$ 24,000,000
Other Ministry Funding	\$ 128,646,133
Proceeds of Disposition Allocated to Other Projects	\$ 12,169,063
Amount of School Renewal Carry Forward from Previous Year	\$ 21,513,777
Additional SRG/SCI Funds Allocated to 2016-17	\$ 12,875,896
	<u>\$ 199,204,869</u>